

APPENDIX A



Memorandum



Ekurhuleni
METROPOLITAN MUNICIPALITY

To: **EMM Senior Management Team, HOD's and Officials responsible for Finance within each Department**

Head Office

DEPARTMENT: FINANCE

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SUBJECT: 2017/18 – 2019/20 BUDGET GUIDELINES

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1. PURPOSE OF THIS GUIDELINE

The purpose of this letter is to inform the departments of the processes to be followed for the submission of **adjustment budget requests for the current budget (2016/17)** as well as the **compilation of the 2017/18 – 2019/20 Operating and Capital Budget**.

The following attachments form part of the Budget Guidelines issued to departments:

CAPITAL BUDGET:

- Technical Note CP3: Capital Investment Framework – Summary of Project Data Requirements (Word file named “*Ekurhuleni_CP3_Data_CIF Capturing_Requirements_v0 01*”)
- Capital Prioritisation Model (Pdf file named “*EMM Capital Prioritisation Model_Manual 2016_Final*”)
- Capital Budget Capturing / Mapping Schedule for 2016
- 2017-18 Procurement Plan for the Capital Budget
- Excel file for the Capital Budget – both Adjustment Budget requests and new budget requests (Excel file named “*Draft-Multi Year 2017-18 – 2019-20 Capital Budget and 2016/17 Adjustment Budget - (Name of the Department)*”).

OPERATING BUDGET:

- 2016/17 Adjustment Budget Requests for the Operating Budget (Excel file named “*Template - Adjustment Budget for 2016-17 OPEX*”).
- Excel file with the relevant Operating Budget votes that have to be completed by departments (Excel file named “*2017-18 OPEX BUDGET - Name of the Department*”).

The IDP ward development priorities (which normally form part of the attachments) are not attached as part of the Budget Guidelines. The document containing the IDP ward development priorities will be forwarded to departments as soon as the IDP consultation process which starts on the 11th October and ends on 19th October 2016 has been concluded.

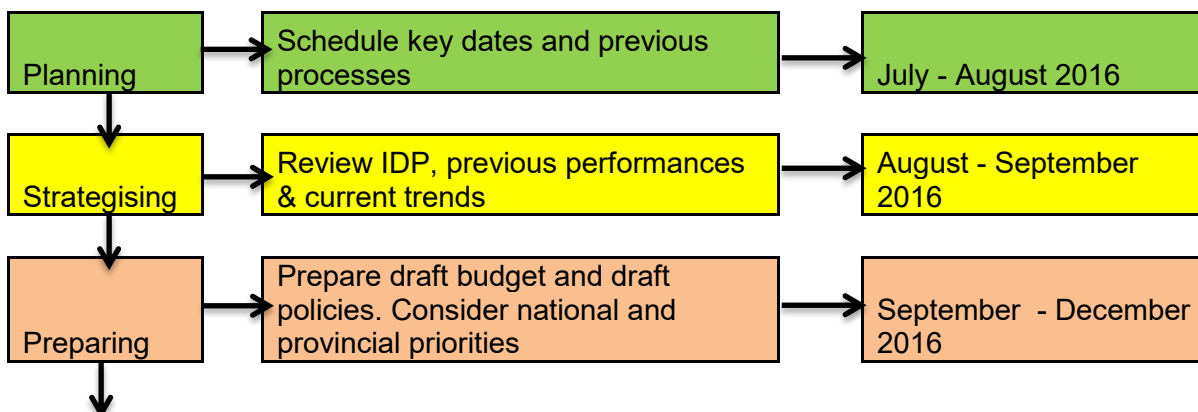
On the 6th October 2016, MMC Finance issued a letter to MMCs of all the departments to compile their 5-year Manifesto Plans. Departments must ensure that their 5-year Manifesto Plans are incorporated in their budgets submissions.

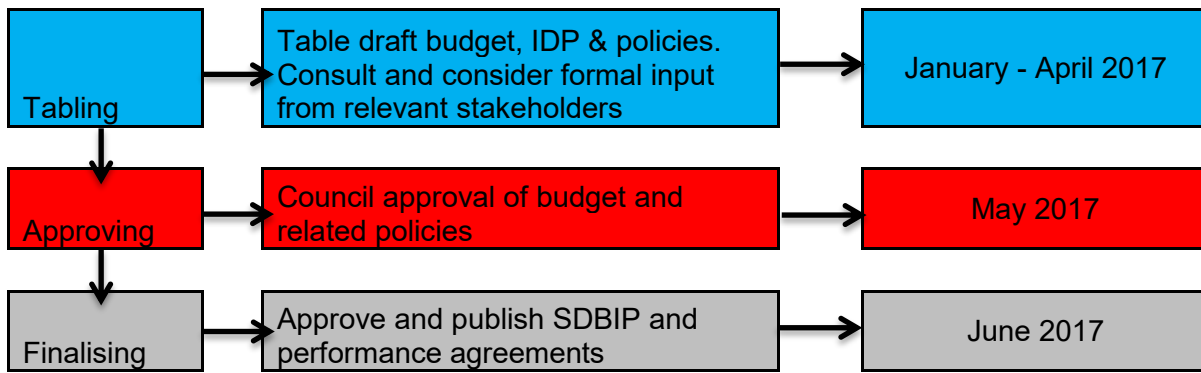
2. KEY DEADLINES FOR THE COMPILATION OF THE BUDGET

The item detailing key deadlines for the compilation of the budget was approved by Council in September 2016. The key deadlines were based on the dates as prescribed in the MFMA.

The following diagram was extracted from National Treasury guidelines and further enhanced to indicate the timelines of the budget process:

Budget Process as per MFMA





A detailed action plan was compiled to adhere to the above timelines of the budget process as follows:

Date	Main Activity	Actions
Report for the Approval of Schedule of Key Deadlines		
29-Sep	Council meeting	Approval of Report on Schedule of Key Deadlines
Budget / IDP Priorities for 2017/18		
September/October	Caucus Lekgotla	Caucus Lekgotla to set priorities for IDP / Budget cycle
	Compile framework for CIF process	
	SMT Lekgotla	
	Draft MTREF Budget Policy Framework	Update of the Medium Term Budget Policy
14-Oct	Issuing Budget Instruction Letter to departments (both Opex and Capex)	Budget Office to compile detail actions and list of issues which must be addressed in the letter
		Must include Adjustment Budget request on the letter
		Must address the Mayoral Lekgotla, Nat & Prov priorities,
IDP Reviews with the community		
11 Oct - 19 Oct	Strategy and Corporate planning department to arrange meetings with Councilors	Meetings with Ward Councilors will take place from 11 to 19 October 2016 for signing off identified ward priorities
	Meetings with Ward Committees	Identifying the ward priority needs
	Strategy department to give feedback to department regarding IDP needs	Submit outcomes of IDP needs to departments on the 21st October 2016 .
Compilation of Draft Budgets by Departments		
14-Oct-16	Files to be forwarded to the Departments with Budget Instruction letter	
14 Oct - 28 Oct	Departments obtain Input on Budgets (both Opex and Capex)	Departments to compile the budget requests taking into consideration the guidelines and outcomes of the IDP review. The requests for Adjustment Budget must also be compiled.
14 Oct - 28 Oct	Departments to consider the IDP needs of Ward Committees as identified	Review the IDP needs identified by Ward Committees from the recent ward committee meetings
14 Oct - 28 Oct	Departments to consolidate their budget submissions	Consolidate Budget Input for submission of one Opex Budget and one Capex budget to Finance. This include the Adjustment Budgets

Date	Main Activity	Actions
		requests
28-Oct	Final Submission of Budgets to Finance	Final date to submit Budget Inputs to Finance Department (new budget and adjustment budget requests)
14 Oct - 28 Oct	Compilation of Supplementary Budgets	Finance Department in collaboration with departments is compiling supplementary Budgets
Consolidation of First Draft Budget and Adjustment Budget Requests		
28 Oct - 04 Nov	Consolidation of First Draft Budget and Adjustment Budget Requests	This include preliminary balancing as well as source of funding Consolidate departmental input
07 - 11 Nov	IBALCO & Budget Steering Committee	To review Total Budget Request prior to any refinement / balancing Review adjustment budget request
01 - 18 Nov	1 – 7 November - CIF capturing with departments (refer to the attached schedule of meetings)	CIF prioritization and evaluation of Capex projects by Committee
	9 – 18 November - Evaluation: One on one departmental engagements	
	Review of Opex Budget with Department (Budget Information Forum)	To give feedback to departments regarding the proposed/balanced budgets
Compilation of the First Draft Budget / IDP		
21 - 25 Nov	Final balancing of the Budget	Finalize Capital Budget
		Finalize Operating Budget
28 Nov - 02 Dec	IBALCO & Budget Steering Committee	To consider the Adjustment Budget Requests (both Opex and Capex)
		To consider the First Draft Budget (only numbers)
		To consider all draft tariff schedules
		To consider all draft policies
05 Dec - 09 Dec	Finance to complete Final Balancing	Complete final Opex, Capex, tariffs and policy changes
12 Dec - 23 Dec	NT tables and Budget book	Commence with completion of NT tables and narratives on the budget book
The final item for Adjustment Budget		
03 - 06 Jan	CFO to review the adjustment budget requests	Both Opex and Capex
09 - 11 Jan	IBALCO	To consider changes made to Opex, Capex, tariffs, policies and on adjustment budget
	Budget Steering Committee	To consider changes made to Opex, Capex, tariffs, policies and on adjustment budget
12 - 18 Jan	Compile Reports to Council	Item for Adjustment Budget
		Compilation of Mid Term reports
26-Jan	Council meeting	To consider and approve Adjustment Budget
		To consider Mid Term report

Date	Main Activity	Actions
Tabling of the Draft Budget		
30 Jan - 03 Feb	Complete NT Tables and the budget book	Adjustment budget figures to be incorporated into the NT tables and the draft budget books be finalised. Item for draft Budget/IDP for Mayoral Cluster
06 - 09 Feb	CFO to review the draft budget books	Annexures must also be reviewed
10-Feb	Compile Report to Council	Item for draft Budget/IDP
15-Feb	MAYCO	
23-Feb	Council meeting	To table Draft Budget/IDP
During February	NT Mid-Year Budget & Performance Assessment	Request inputs on Mid-year assessment from department. Submission of presentation to NT a week prior to the visit
Budget/IDP Consultations with Oversight Committees		
During March	Legislature to distribute draft Budget/IDP to oversight committees	Finance to adjust the draft budget with Dora development prior to it being submitted to the committees
	Oversight Committee meetings	Recommendations will be obtained from Oversight committees
	Consolidation of Oversight recommendations on Budget/IDP	Legislature to compile the consolidated report for submission to council. Report to be also submitted to Finance Department for them to adjust the draft Budget/IDP accordingly/ where necessary.
	IBALCO & Budget Steering Committee	To consider changes resulting from Oversight report
Budget/IDP Public Participations/ Budget tip Campaign		
During April	Distribution of draft budget books to pay points and libraries	
	Preparation of presentation for public participations	
	Meetings with MMC's to review presentations	
	Public participation meetings	
	Make Final changes on the Budget/IDP	
Benchmarking and Budget approval		
During May	Benchmarking with NT	Presentations to be compiled and submitted to NT a week prior to benchmarking
	Complete Final NT Tables	
	IBALCO & Budget Steering Committee	To consider changes to Final Budget/IDP
	Budget approval	

The Final Budget/IDP will then be considered and approved by Council at the end of May 2017.

Departments must take note of the detailed budget program and make sure they put controls in place to meet the key deadlines and also attend the Budget Information Forums / Capital Investment Framework meetings to be scheduled during November 2016.

3. STRATEGIC ALIGNMENT OF THE BUDGET

In order to ensure integrated and focused service delivery between all spheres of government, it is important for the City to align its budget priorities with that of national and provincial government.

The 2017/18-2019/20 Operating and Capital Budget will in particular, be based on the following strategic documents and departments must make reference to these strategic documents when compiling their budgets:

- ✓ Ekurhuleni Service Delivery Statement
- ✓ EMM GDS 2055
- ✓ Priorities identified by departments. These priorities relate to the input of each department at the various Lekgotla's that took place in September/October 2016. Officials must ensure they obtain the priorities from their respective HOD before they complete the Adjustment Budget and new budget requests.
- ✓ IDP needs as identified by ward committees.

National Treasury will only issue a budget guideline for the new financial year in December 2016. As mentioned in the previous circulars municipalities should not wait to commence with the budget compilation until the guideline is issued. Municipalities must compile their budgets based on the MTREF guidelines issued in the previous years.

4. IDP GUIDELINES FOR RESOURCE REQUIREMENTS

The budget that is to be compiled must give effect to the strategic priorities of the municipality for the next five years, starting from 2017/18 financial year as guided by the Strategy and Corporate Planning department. The department is currently in the process of compiling a separate IDP development guidelines for departments to comply with in compiling their individual budgets; such specific guidelines will be issued on the **Friday 21 October 2016**.

The following key IDP framers/informants, amongst others, have been identified to inform resource/budget requests by departments:

- The National Development Plan;
- Gauteng 10 Pillars of Radical Transformation;
- EMM Growth and Development Strategy (GDS) 2055;
- Mayoral Lekgotla Priorities of September 2016; and
- Community identified needs / ward development priorities.

Details of the above will be outlined in the IDP guidelines to be issued as indicated. It is absolutely critical that departments review the above in details and must ensure (where possible) that these are meaningfully (not superficially) addressed when compiling their budget. Special reference is made to the IDP needs which has to be addressed in the Capital budget. Departments must unbundle the capital budget to address specific IDP needs. Please refer to the paragraph regarding the Capital Budget.

5. LINKING IDP TO THE 2017/18 MTREF BUDGET

National Treasury indicated that the entire budget must be linked to the IDP. The key importance of linking the IDP to the Budget is that it influences financial decisions of a municipality to be based on its objectives and plans. IDP Office is in the process of finalising the draft IDP and the department will be required to complete the linking thereof in due cause.

6. COMPLIANCE AND IMPLEMENTATION OF STANDARD CHART OF ACCOUNTS (SCOA)

The fundamental aim of the SCOA regulation is to improve municipal accountability by standardising the classification of budgeting, financial and reporting elements across all South African municipalities. Among the requirements of SCOA is that operational and capital budgeting must be project-based, and therefore

be aligned to the IDP. This means that all financial activities must be structured to advance and support the strategic objectives, being the IDP.

6.1 Refinement of vote numbers

The recent refinement was on the Operating Budget vote numbers. As indicated during the SCOA refinement sessions with the departments, some of the projects codes and the line items have been corrected to be SCOA compliant.

Furthermore, departments are required to provide detailed budgets on the following line items:

- ✓ Travelling and Subsistence (domestic and foreign) The line items will be part of the supplementary budgets due to the substantial information required
- ✓ Consultant fees (detailed split on operating professional fees and capital planning)
- ✓ Special events

Refinement of vote numbers is a continuous process to ensure full compliance with the SCOA requirements.

7. DEMAND MANAGEMENT PLANS / PROCUREMENT PLANS

Departments are required to compile detailed procurement plans in line with their budget requests. The budget instruction in this regard as well as the template will be issued to departments in due course.

8. 2016/17 ADJUSTMENT BUDGET TO BE PART OF BUDGET COMPILATION

In terms of the Schedule of Key Deadlines the 2016/17 Adjustment Budget will be tabled and considered by Council in January 2017. It is therefore important to run the process concurrently with the 2017/18 MTREF Budget which will be considered by Council in February 2017.

The Operating Budget Adjustment request should be completed in the attached template named *“Template - Adjustment Budget for 2016-17 OPEX.”*

Capital Budget Adjustment

The Capital Budget Adjustment requests must also be completed on the same file used to complete the 2017/18 – 2019/20 capital budget requests.

You are requested to do the following:

1. **Column AJ** – Indicate the amounts not to be utilized in the current financial year
2. **Column AK** – Indicate the additional amounts requested
3. **Column AL** – Please ensure that a comprehensive motivation is supplied as to why the adjustment is necessary

Where new projects are added, kindly complete all relevant columns e.g. CCA, Region, ward no., National Outcomes etc. Departments must note that there should not be any expectations for additional funding to be appropriated; savings must be identified to accommodate the additional requests.

9. PROCESS OF CAPITAL BUDGET SUBMISSIONS FOR 2017/18 – 2019/20 MTREF

9.1 Requirements for 2017/18 – 2019/20 Capital Budget

The evaluation of the project proposals will be based on the following criteria:

- Compliance with the USDG Framework and Housing Strategy - projects to be evaluated by the Human Settlements and City Planning Departments.
- Compliance with the Approved Built Environment Performance Plan/Capital Investment Framework (CIF) – projects to be evaluated by the City Planning Department with the following requirements:
 - ✓ Project Status to be reflected **Column BU** – Feasibility, Procurement / Contracting, Construction / Implementation.
 - ✓ Output Narrative / Short Project Description (**Column N** must be completed in this regard)
 - ✓ Revised Budget figures for 2017/18 **Column AQ**, 2018/19 **Column AU**, and new budget for 2019/20 **Column AV** must be completed.
 - ✓ Project start and end date (**Column AZ and BA** to be completed)
 - ✓ Consolidated project details
 - ✓ GPS co-ordinates/property description of the project as per requirement from National Treasury in terms of form SA 36 (**Column AA and AB** must be completed).
 - ***[City Planning GIS Division will assist departments in obtaining project locality and area of influence information during the 2016 Mapping exercise (dates to be communicated). Departments are required to note and make use of the Capital Prioritization Model – User Manual 2016 (Section B, pages 28 - 32). Departments can contact Ms. Carmen Paulsen for further details on 011 999-3360 or email at carmen.paulsen@ekurhuleni.gov.za***
 - ✓ Projects for mapping include:
 - New projects on the budget over the multi-year budget period;
 - Projects that were not mapped during the 2015 mapping exercise;
 - Projects that were unbundled and require mapping to collate with the unbundled projects;
 - Any infrastructure projects that have previously been mapped to a department's corporate office.
 - ✓ GIS will generate a shapefile and unique GIS code (shapefile reference number) per mapped project.
 - ✓ GIS will assist departments in the Identification of the affected ward per project **Column V**
 - ✓ **Retention of the shapefile GIS code generated during the 2015 mapping exercise **Column X****
 - ✓ **Retention of the CIF geographic priority areas (1, 2, 3, or outside priority area) allocated during 2015 mapping exercise **Column W****
 - ✓ **Retention of the Capital Prioritization weighting variables.**
 - ✓ Capital Prioritization Model scoring criteria for completion as per **Columns BX → DB. New projects added to the budget must complete the scoring criteria. Please refer to the Capital Prioritization Model - user manual 2016 (section A, pages 19 - 27) for guidance on the completion of the prioritization criteria. Departments can contact Ms. Carmen Paulsen for further details on 011 999-3360 or email at carmen.paulsen@ekurhuleni.gov.za**

Important for Noting:

- i. **Departmental project managers must take the responsibility to attend the mapping exercises and provide accurate mapping information (locality and area of influence) to the GIS division.**
- ii. **The GIS division will then only provide the generated mapping information (co-ordinates, GIS code, priority areas, and Ward) to Finance for inclusion into the budget.**

- iii. The draft capital budget mapping session will take place from 1 – 4 November 2016 (please refer to the 2016 mapping schedule – (formal communication will be sent out to the departments).
 - iv. Departments must come prepared to the mapping sessions (i.e. please send the correct representative(s) that are knowledgeable on the departments existing and new projects.
 - v. Departments are requested to provide accurate identification of a projects locality, and to avoid mapping projects to a department’s corporate office or over an entire region or Metro.
 - vi. Departments are required to fully complete the weighting criteria as directed through the CPM user manual 2016 (*Section A, pages 19 - 27*).
 - vii. Departments are also encouraged to make use of the CIF Viewer on the intranet as an additional aid in providing mapping related and preplanning support to project managers. The CIF viewer can be accessed via the following link <http://196.31.217.71/flexviewers/CIF/> (all Layers in the GIS viewer that are in CAPITAL LETTTERS have sublayers that need to be switched on individually). *Please note that an update of the viewer will be available on **14 October 2016**, reflective of the new ward boundaries.* (For any GIS related queries contact Philip Viljoen on 011 999 4039).
- Practical implementation - projects to be evaluated by the EPMO Department. Reflect the category of project as per the stages in the Stage gate Model. (Feasibility, Procurement / Contracting, Construction / Implementation). **Column BU**
 - ✓ Feasibility - involves investigating the viability of the project, perhaps through studies, developing the different components of the selected project solution which include: scope, execution plan, and estimates etc.
 - ✓ Procurement / Contracting – comprises of implementing the procurement strategy, commencing the tender processes to on-board the relevant contractors.
 - ✓ Construction / Implementation - involves implementing the agreed design within time and according to budget and other defined requirements. This may include successful commissioning and handover to relevant stakeholders. The outcome should ensure that all aspects of the project are successfully completed and signed off and the Project Closeout and Handover Requirements are implemented
 - Economic impact of projects - projects to be evaluated by the Economic Development Department.

9.2 General

- Project descriptions for vehicles must be indicated as being either “two seats or less” or “more than two seats”, whereby “two seats or less” will have VAT implication and “more than two seats” won’t have VAT implication. This information must be provided in project name column.
 - ✓ Cognizance should be taken that departments will still be afforded the opportunity to move funds between the two vehicles votes should the need arise.
- Departments are advised that all items with an expected lifespan of more than one year and a cost price of R1 000 or more must be capitalized and as such included in the capital budget. Items that will not last longer than a year or with a cost price of less than R1 000 are regarded as consumable items and must be funded from the operating budget.
 - ✓ The R1 000 threshold must be tested against the unit price of the item concerned as opposed to buying the items in large number
- **Operating costs and revenue** – it is **compulsory** for the departments to quantify the future operating cost of the project as well as revenue which will be generated from the projects (As per

Circular 62). For staff costs, separate sheet detailing the number of staff as well as their levels is required. Detailed additional cost requirements to operationalize the facility are also required on a separate sheet. **Column BB → BG** must be completed in this regard.

- Departments to clarify the project category (**Column O**) and if the project is for new or for the renewal of infrastructure as per the following definitions from National Treasury reflected in the Capital Investment Framework:
 - **Urban Restructuring:** Eradication of Historical Backlogs (Physical Infrastructure): Eradication of Infrastructure for existing backlogs. Eradication of Historical Backlogs (Social Facilities): Eradication of Infrastructure for existing backlogs.
 - **Upgrading and Renewal:**
 - Renewal of Existing Assets: Remaining useful life is extended due to aging of infrastructure. This does not mean the capacity is extended.
 - Upgrading of Existing Assets – to extend existing bulk capacity: To extend bulk capacity purely for existing network.
 - **Economic Development:**
 - To stimulate new Economic Growth: To extend bulk purely for new development where growth will be stimulated.
 - Income Generating: Purely Income Generating Projects.
- Departments must indicate the CCA **Column T**, Township **Column Y**, Erf number **Column Z** and the Ward in which the project is located **Column V** of each capital project in terms of regulation 15 (1) (b), must be used in this regard.
- Department must also update the project manager’s details as well as contact details. **Columns K and L.**
- National Outcomes - Twelve National Outcomes have been adopted and these are politically determined priorities of government as derived from the election manifesto of the ruling party and the Medium Term Strategic Framework (MTSF). The departments are therefore requested to indicate how their projects contribute to the National Outcomes. **Column P** is to be used for this purpose. The following 12 outcomes were agreed upon after a rigorous process of consultation across government:

Number	Outcome Statement
1	Improved quality of basic education;
2	A long and healthy life for all South Africans;
3	All people in South Africa are and feel safe
4	Decent employment through inclusive economic growth;
5	A skilled and capable workforce to support and inclusive growth path
6	An efficient, competitive and responsive economic infrastructure network
7	Vibrant, equitable and sustainable rural communities with food security for all;
8	Sustainable human settlements and improved quality of household life
9	A responsive, accountable, effective and efficient local government system
10	Environmental assets and natural resources that are well protected and continually enhanced;
11	Create a better South Africa and contribute to a better and safer Africa and World

Number	Outcome Statement
12	An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship

10. PRACTICAL PROCEDURE IN COMPLETING THE 2017/18 OPERATING BUDGET FILE

10.1 Supplementary Budgets

Supplementary budgets relate to the compilation of certain budget line items as a separate process. i.e. salary budget. The following is a list of the supplementary budgets and responsible officials:

Supplementary	Responsible Manager	Responsible Person for budget and support
Admin cost	Magdeline Sephesu	Meriam Rahlano
Bad Debt Provision	Magdeline Sephesu	Magdeline Sephesu
Depreciation	Amanda van Wyk	Amanda van Wyk
Departmental Usage - Services & Other	Magdeline Sephesu	Meriam Rahlano
Entertainment	Amanda van Wyk	Queen Makhanye
Grants – Capital	Amanda van Wyk	Zanele Mandita
Grants – Operational	Amanda van Wyk	Zanele Mandita
Interest Income	Amanda van Wyk	Amanda van Wyk
Interest Payable	Amanda van Wyk	Amanda van Wyk (Tiny Molefe)
Internal Labour Charges	Magdeline Sephesu	Meriam Rahlano
License Software	Jerome Patience	Zanoxolo Magalela
Salary Budget	Magdeline Sephesu	Queen Makhanye
Training	Amanda van Wyk	Queen Makhanye
Travelling & Subsistence	Magdeline Sephesu	Magdeline Sephesu
Vehicles	Magdeline Sephesu	Eric Dlamini

The responsible officials listed above will in certain instances issue separate Budget Guidelines to departments in order to compile the supplementary budgets.

10.2 Main Budgets

Attached to this letter is each department's Operating Budget (income and expenditure) file which must be completed and submitted to Budget Office on or before the due date.

The file excludes the supplementary votes as discussed above.

Details of various columns and the process to complete the budget file are as follows:

Column	Name of Column	Purpose	Instruction
A	Type of Vote P = Posting/Transacting vote	Budget is compiled at the posting level	For information
B	Vote Number	Supplied for assistance	Supplied for assistance
C	Cost Centre	Supplied for assistance	Supplied for assistance
D	Name of Department	Responsible Department	Supplied for assistance

Column	Name of Column	Purpose	Instruction
E – H	Vote details with the description as per the financial system	Supplied for assistance	Supplied for assistance
I	SCOA description	Line item description to be aligned to SCOA requirements with effect from 1 st July 2017	For information
J & K	Project details	Vote numbers are defined by the project details	Supplied for assistance
M - O	Financial history	Supplied for assistance	Supplied for assistance
P	Original Budget for 2016/17 Financial Year	For information only	None - use as a guidance
Q	2016/17 Amended Budget	Original Budget plus Amendments processed to date	None - use as a guidance
R	YTD Movements	Actuals for 3 months	None – use as a guidance
T	Budget request for 2017/18 Financial Year	To obtain input from each department	Each department must complete the budget request.
U	% Increase/Decrease	Indicates the Budget to Budget % increase	None – use as a guidance
V	Indicator for Motivation	Prompted message if % increase is more than inflation rate	Supplied for assistance.
W	Comprehensive Motivation	Motivation to substantiate the budget request	A detailed motivation must be supplied if % increase is more than inflation rate.
X	CCA indicator	To indicate Customer Care Area utilizing the vote number. Information to assist with refinement of the SCOA Regional Segment	Departments to select from the drop down list.
Y	Flagship Indicator	To indicate whether the budget required in Column T relates to flagship projects.	Departments to select from the drop down list.
Z	Votes Closed	To inform the departments of vote numbers not in use	Departments are urged not to budget on the vote numbers highlighted with RED in Column T

Departments are required to input their budget request in **column T** as indicated in the above table. The percentage increase/decrease will be calculated in column U. If the % increase exceeds the inflation rate of 5%, a detailed motivation **must** be supplied in column W.

Please ensure that the budget file you receive contain the budget of all the cost centres in your department. Any omissions or incorrect allocations must be brought to the attention of the Budget Office.

11. BUDGET OFFICE REPRESENTATIVES OF DEPARTMENTS

Departments are requested to liaise directly with the relevant Budget Office representative allocated to your department. The relevant official will ensure that your query be addressed or directed to the official that can assist the department.

The following is a list of the Operating Budget representatives:

Departments	Responsible Manager	Responsible Person for budget and support
CHIEF OPERATING OFFICER: DELIVERY CO-ORDINATION	Magdeline Sephesu	Meriam Rahlano
CITY MANAGER'S OFFICE	Magdeline Sephesu	Eric Dlamini
CITY PLANNING	Jerome Patience	Aubrey Mayaba
COMMUNICATION AND BRAND MANAGEMENT	Jerome Patience	Aubrey Mayaba
CORPORATE LEGAL	Amanda van Wyk	Malusi Zwedala
CUSTOMER RELATIONS MANAGEMENT	Magdeline Sephesu	Eric Dlamini
DISASTER AND EMERGENCY MANAGEMENT	Amanda van Wyk	Amanda van Wyk
ECONOMIC DEVELOPMENT	Jerome Patience	Aubrey Mayaba
EKURHULENI METRO POLICE DEPARTMENT	Amanda van Wyk	Amanda van Wyk
ENERGY	Magdeline Sephesu	Meriam Rahlano
ENVIRONMENTAL RESOURCE MANAGEMENT	Jerome Patience	Aubrey Mayaba
EPMO - ENTERPRISE PROJECT MONITORING OFFICE	Amanda van Wyk	Amanda van Wyk
EXECUTIVE OFFICE	Magdeline Sephesu	Malusi Zwedala
FINANCE	Magdeline Sephesu	Magdeline Sephesu
FLEET MANAGEMENT	Jerome Patience	Zanoxolo Magalela
HEALTH AND SOCIAL DEVELOPMENT	Magdeline Sephesu	Eric Dlamini
HUMAN RESOURCES	Amanda van Wyk	Queen Makhanye
HUMAN SETTLEMENTS	Amanda van Wyk	Malusi Zwedala
INFORMATION AND COMMUNICATION TECHNOLOGY (CIO)	Amanda van Wyk	Queen Makhanye
INTERNAL AUDIT (Chief Audit Executive)	Amanda van Wyk	Queen Makhanye
LEGISLATURE	Magdeline Sephesu	Malusi Zwedala
REAL ESTATE / FACILITIES MANAGEMENT	Magdeline Sephesu	Eric Dlamini
RISK MANAGEMENT	Jerome Patience	Zanoxolo Magalela
ROADS AND STORMWATER	Jerome Patience	Zanoxolo Magalela
SRAC	Magdeline Sephesu	Meriam Rahlano

STRATEGY & CORPORATE PLANNING	Jerome Patience	Zanoxolo Magalela
TRANSPORT	Jerome Patience	Zanoxolo Magalela
WASTE MANAGEMENT	Amanda van Wyk	Malusi Zwedala
WATER AND SANITATION	Magdeline Sephesu	Meriam Rahlano

The representative for the Capital Budget are as follows:

Lovedalia Selabe – (011) 999 – 7433 (Executive Manager)
Zanele Mandita – (011) 999 – 6791 (Grants Manager)
Tshepo Mofokeng – (011) 999 – 7408 (Capex)
Nozipho Dlamini – (011) 999 – 7437 (Grants)

12. COMPLETION OF THE BUDGET: DUE DATE

The relevant documents required for the completion of the Capital Budget, Operating Budget and Adjustment Budget must be completed and submitted to your department's Budget Office representative as listed above.

ALL DOCUMENTATION AS REQUIRED MUST BE SUBMITTED BY NO LATER THAN 28 OCTOBER 2016.

Due to limited time to complete the budget no extension of the deadline will be allowed.

Finance Department wants to thank all the departments for the support in the compilation of the budget. The successful compilation of the budget depends as usual on your assistance.

Thank You

**RAMASELA GANDA
GROUP CHIEF FINANCIAL OFFICER**

APPENDIX A1



A photograph of a construction site featuring large, grey steel beams arranged in a grid pattern on a dirt ground. In the background, a white truck is parked, and a worker in a yellow safety vest is visible. The entire image is overlaid with a semi-transparent green architectural drawing of a building's structural frame. The top of the image has a solid blue background.

Ekurhuleni Metropolitan Municipality Capital Investment Framework
Capital Prioritization Model User Manual 2016



Ekurhuleni
METROPOLITAN MUNICIPALITY

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GLOSSARY

1. **Basic Healthcare**

Basic healthcare can be defined as the minimum degree of healthcare considered to be necessary to maintain adequate health and protection from disease. In South Africa this is the basic healthcare service offered free by the state. According to the Constitution, everyone has the right to have access to basic health care services. Thus provide access to appropriate, efficient, effective and quality health services, in order to improve and promote people’s health.

Source: Adapted from World Health Organisation, 2014

2. **Basic Service Delivery**

Municipalities are required to provide at least the basic services to their communities. Basic services provided by the government include water supply, sewage collection and disposal, refuse removal, electricity and gas supply, roads and storm water drainage, street lighting, municipal parks and recreation, safety, security, health care, and social well-being.

Source: Adapted from Municipal Systems Act, 2000 (Act No 32 of 2000)

3. **Basic Skills development**

Basic skills development can be described as actions taken to facilitate the delivery of sector-specific skills interventions that help improve productivity in the workplace and the competitiveness of businesses. It furthermore improves the quality of life of workers, their prospects of work and their mobility.

Source: Adapted from an Article by D. Elphick-Moore, on Entrepreneurmag.co.za, Skills Development Defined, 2012.

4. **Climate Adaptation and Mitigation**

Refers to a structure and using process that is environmentally responsible and resource-efficient throughout a building's life-cycle: from siting to design, construction, operation, maintenance, renovation, and demolition.

Adaptation refers to adjustments in ecological, social, or economic systems in response to actual or expected climatic stimuli and their effects or impacts. It refers to changes in processes, practices, and structures to moderate potential damages or to benefit from opportunities associated with climate change.

Adaptation aims to lessen the adverse impacts of climate change through a wide range of system-specific actions, mitigation looks at limiting climate change by reducing the emissions of greenhouse gasses for example.

Source: Adapted from Global Greenhouse Warming, Defining Climate Mitigation and Adaptation, 2015

5. Conservation Value The protection, preservation, management, or restoration of natural environments and the ecological communities that inhabit them. Conservation is generally held to include the management of human use of natural resources for current public benefit and sustainable social and economic utilisation. Development is undertaken in a manner that sustains biodiversity and natural resources in the EMM.
Source: EMM Environmental Policy, 2012
6. Direct Contribution Intended primary benefit created as a result of the development. The primary goal of the project to create the specific benefit.
7. Economic Growth The steady process by which the productive capacity of the economy is increased over time to bring about rising levels of national output and income.
8. Economic Multiplier Effect The relationship between the initial spending (investment) and the total effects generated by the spending is known as the multiplier effect of the sector, or more generally as the impact of the sector on the economy as a whole. Thus the economic multiplier effect occurs when an initial injection into the economy causes a bigger final increase in national income
9. Economic Sectors
- Agriculture** - Include establishments that are primarily engaged in farming activities, commercial hunting, game propagation and forestry, logging and fishing).
- Mining** - Includes the extracting and beneficiating of minerals occurring naturally, including solids, liquids and crude petroleum and gases. It also includes underground and surface mines, quarries and the operation of oil and gas wells as well as all supplemental activities for dressing and beneficiating of ores and other crude material):
- Manufacturing** – Manufacturing is defined as the physical or chemical transformation of materials or compounds into new products. The manufacturing sector represents an important economic and employment sector in any economy. The sector also serve as catalyst for supporting economic activities contributing to economic growth within an area and positive spin-off effects on the whole economy.
- Utilities** – It includes electricity, water and gas. It includes the production, collection and distribution of electricity; the manufacturing of gas; the distribution of gaseous fuels through mains; the collection, purification and distribution of water; and the construction of infrastructure and buildings.
- Construction** – Buildings and construction involves residential building activities; non-residential building; roads, streets and bridges; water schemes and works; sewerage; and other construction activities

Trade – The resale (sale without transformation) of new and used goods to the general public for personal or household consumption or use by shops, department stores, stalls, mail-order houses, hawkers and peddlers, consumer co-operatives, etc. This sector also includes the catering and accommodation activities within an economy.

Transport and Communication – Providing passenger or freight transport, whether scheduled or not, by rail, road, water or air and auxiliary activities such as terminal and parking facilities, cargo handling and storage, postal activities and telecommunications.

Finance and Business Services – Activity of obtaining and redistributing funds, other than for the purpose of insurance, real estate or commercial/business services. Real estate includes the buying, selling, renting and operating of owned or leased real estate, such as flats and dwellings and non-residential buildings; developing and subdividing real estate into lots, etc. Also included are land-jobbers (i.e. property speculators) and the development and sale of land. Business services in this sector refer to the renting of transport equipment and other machinery such as agricultural, construction, computer, and household equipment.

Community, Social and Personal Services - Include general activities of community organisations (NGOs), recreational, cultural and sporting activities, and other community, social and personal services.

General Government Services - Include general activities of central, provincial and local government such as health and social work, education, infrastructure provision etc. This includes sewage and refuse removal, sanitation and similar activities and military and navy activities.

Source: Adapted from StatsSA, Standard Industrial Classification (SIC) of all Economic Activities, 7th Edition, 2012

10. Economic variables

It is important that the project contributes to economic growth and development within the area. Therefore this variable determines the project’s ability to contribute to economic growth, deliver rateable assets, create employment opportunities, and generate income for the local government.

11. Environmental Management Plan (EMP)

An EMP is a site-specific plan developed to ensure that all necessary measures are identified and implemented in order to protect the environment and comply with environmental legislation. Furthermore it can be described as the synthesis of all proposed mitigations and monitoring actions, set to a timeline with specific responsibility assigned and follow-up actions defined. The EMP is one of the most important outputs of the environmental assessment process.

Source: Fair Trade Tourism, Resource Centre, Landcom - What is an EMP, 2013

- | | |
|---|---|
| 12. Environmental variables | This variable gives an indication of the impact of the project on the environment locally and within the urban region/regional ecosystem. It identifies the potential environmental benefits and costs of the project and gives higher scores to those projects that make an improvement to living standards, public health and a green environment. |
| 13. Indirect Contribution | Unintended secondary benefit created as result of the development, not the primary goal of the project, i.e. downstream benefits or complementary benefits. |
| 14. Job Creation during Operational Phase (OPEX) / Sustainable Job Creation | Sustainable job creation, is the creation of permanent employment, which will lead to increased quality of life of individuals. It therefore excludes employment created during construction phase of projects (due to the temporary nature of these employment opportunities). This is the estimated number of people that will be employed during the operational phase of the project. |
| 15. Job Creation during the Construction Phase (CAPEX) / Temporary Job Creation | This refers to the creation of temporary employment. It therefore excludes employment created during operational phase of projects. This is the estimated number of people that will be temporarily employed during the construction phase of the project. |
| 16. Leverage Potential | The “Cotton-on” Effect – The project’s ability to create a strong magnet and nodal anchor by attracting and stimulating further growth in investment (productive income generating assets). Further development of ancillary and down-stream projects. |
| 17. Policy alignment variable | Projects are assessed to determine their alignment with specific legislative and strategic documents, on a national, regional and local level. This variable also considers the alignment of projects with the CIF priority areas and project categories. |
| 18. Programme versus Projects | A programme consists of a number of different project items. Whereas the project is described as the individual line item and could form part of a programme. |
| 19. Public Safety | Provide safety through effective co-ordination of crime prevention initiative, provincial police oversight, traffic management and road safety towards a more secure environment. |
| 20. Rateable Assets | A project’s / investment’s ability to create additional annual rates and taxes, resulting in increased revenue for government. |

21. Social Variables

Projects with an explicit focus on increasing community well-being by means of delivering or contributing to certain social services (i.e. education, health, etc.) will receive priority / higher scoring. The social variable is also contained / addressed in the economic variable aspect, especially with respect to job creation and the social benefits associated with increased employment.

22. Spatial Structuring Elements

The Spatial Structuring Elements identified for the purpose of the Capital Prioritisation Model, include the following:

- ✓ Core Nodes
- ✓ Primary Nodes
- ✓ Secondary Nodes
- ✓ TOD Nodes (include the BRT and Passenger Rails Stations)
- ✓ IRPTN / Transport Corridors
- ✓ Industrial Areas
- ✓ Infill Housing

A more in-depth description of these Spatial Structuring Elements can be found in the MSDF.

SECTION A: CAPITAL PRIORITISATION MODEL – USER MANUAL

The purpose of this section is to outline the user manual for the Capital Prioritisation Model to be used to prioritise the Ekurhuleni Metro’s Capital Projects for the **2017/18, 2018/19 and 2019/20** financial year. The manual structured into four sub-sections, namely:

1. Introduction and Background to the Manual

This section of the manual provides an introduction and background to the manual. The purpose and benefits of the prioritisation model is also outlined in this section.

2. The Capital Prioritisation Model Process

In this section of the manual, the Three Tier Project Prioritisation Framework is outlined under the following headings:

- ✓ Departmental Appraisal (Tier 1)
- ✓ CIF/Budget Evaluation (Tier 2)
- ✓ Allocation and Implementation (Tier 3)

3. The Prioritisation Model Methodology and Scoring System

The Capital Prioritisation Model, its variables and criteria is summarised in this section, under the following headings:

- ✓ Methodology for Determining the CPM Variables
- ✓ The CPM Variables Defined
- ✓ The Weighting and Scoring System
- ✓ The Capital Prioritisation Model Summary

4. Mapping Requirements for Capital Projects

This section of the manual provides departments with the mapping guidelines to apply when mapping a capital project on the budget for the 2017/18, 2018/19 and 2019/2020 financial years that includes:

- ✓ What is to be mapped;
- ✓ How the process of capital project mapping is rolled out;
- ✓ The mapping guidelines of a projects locality (line, point or polygon depending on the nature of the service);
- ✓ And the projects area of influence (mapped as a polygon to reflect the larger area/community aimed at benefiting from the service).

Note: Mapping of capital projects is a requirement from National Treasury in terms of Form SA36. Mapping of the projects is also essential in determining the projects weighting as part the Capital Prioritization Process. Projects that do not have a locality may score poorly during the budget evaluation process.

Failure to complete the CPM scoring variables will result in a poor project scoring during the budget evaluation process.

1. INTRODUCTION AND BACKGROUND TO THE MANUAL

1.1 WHY THIS MANUAL

Government municipalities and departments are under severe pressure to provide basic services, such as electricity, clean water and sanitation, transportation, education, healthcare, etc. and at the same time more pressure is placed on municipalities to identify development requirements and provide the corresponding infrastructure.



Section 152 (1) of the Constitution of the Republic of South Africa, Act 108 of 1996, states that the objects of local government are:

- ✓ To provide democratic and accountable government for local communities
- ✓ To ensure the provision of services to communities in a sustainable manner
- ✓ To promote social and economic development
- ✓ To promote a safe and healthy environment
- ✓ To encourage the involvement of communities and community organisations in matters of local government

Thus a municipality should strive, within its financial and administrative capacity to achieve the objectives as set out in the previous paragraph.

Therefore based on these responsibilities of local government it is clear that the Ekurhuleni Metro needs to provide for basic service delivery as well as infrastructure development so as to contribute to the community as well as the economic development of the area. However this should be done within the framework of the municipality's limited revenue sources for investment in capital assets, and therefore a structured framework needs to be developed to ensure that the municipality's budget is effectively and economically implemented. As such there is an urgent need for the EMM to prioritise the vast number of capital projects.

Section 153 (a) of the Constitution indicates that a municipality should structure and manage its administration, budgeting and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community.



Evaluating and prioritising capital projects in terms of what needs to be considered as high, first order priority projects can be overwhelming. Since emotions run high when making these kind of decisions, a structured and objective approach is important in achieving consensus, especially in balancing the needs of communities and the needs of government departments, and at the same time contributing to economic growth and sustainability. Furthermore legislative considerations and policy guidelines also influence decision-making with regard to which projects receive priority. Utilization of a prioritisation model is a proven practice used in the decision making and planning process in an objective manner.

The capital prioritisation model in terms of the CIF is also an important tool for spatial rationalisation of the budget, which relates to the principles of the CIF and its function. The National Development Plan starts to give value to the implementation of the CIF and the CPM, in that the NDP refers to spatial targeting through the utilisation of focused investments to start achieving positive spatial transformation. Therefore the CPM is an important tool in the metro's spatial planning with respect to their Capital Budget and gives a clear indication of where (spatially) investments should take place in order to ensure increased economic growth within the EMM.



1.2 DEFINING PROJECT PRIORITISATION



A prioritisation model is a simple tool that provides a way to sort a diverse set of items / projects into an order of importance. It also identifies their relative importance by deriving a numerical value for the priority of each item / project.

The model provides a means for ranking projects (or project requests) based on criteria that are the most important to focus on first in terms of meeting the Metro's overarching developmental objectives and strategies. This also assists in promoting co-ordinated and aligned departmental planning and budgeting.

Project prioritisation can therefore be described as a process for assessing a project against a number of variables such as, economic, social, environmental, legislative and financial variables, in order to determine a capital project's alignment with or contribution to such variables. It provides for a systematic and objective assessment of an ongoing or completed project. All the impacts associated with a capital project are identified, and where possible, costs and benefits valued in monetary terms, so as to ensure that project prioritised and selected by government will provide the maximum net benefit to the community, economy and environment – the balancing effect.

The variables for prioritising capital projects are identified and described in the following paragraphs.

Project prioritisation can be described as a process for assessing a project against a number of variables such as, economic, social, environmental, legislative and financial variables, and combines these to provide an overall assessment of the project.

1.3 THE PURPOSE OF PROJECT EVALUATION AND THE PRIORITISATION MODEL

A. Project Evaluation

The purposes of project evaluation are to improve the quality of services, to ensure value for money, and to **prioritise proposed capital projects**.

This is achieved through a structured process which makes it possible to:

- ✓ Clearly define project objectives, and consider a wide range of options to meet these objectives
- ✓ Link the project to strategic objectives of the local and national government, as well as a department's strategic plans
- ✓ Carry out economic, social and environmental and budgetary analysis
- ✓ Identify the net benefit of the project to the community

Project evaluations assist departments to make decision on proposed capital projects. They provide a means to assess the viability of proposed capital projects, and to rank competing projects for a municipality's multi-year capital budget program.

Project evaluations also facilitate deliberations by the relevant evaluating committee during the budget process. They assist in the selection of projects to be included in the Capital Budget.

B. Project Prioritisation Model

The purpose of the project prioritisation model is to ensure that a municipality's multi-year capital budget program is based on the following principles:

- ✓ Affordability and other relevant cost factors
- ✓ Community needs and service delivery
- ✓ Spatial Rationalisation
- ✓ Local economic and social development
- ✓ Job creation
- ✓ Income potential
- ✓ Urgency
- ✓ Counter funding requirements of conditional grants allocated
- ✓ Legislative requirements
- ✓ Coordinated planning and strategy alignment in meeting the overarching developmental objectives of the Metro.

1.4 THE BENEFITS OF A CAPITAL PRIORITISATION MODEL

A prioritisation model supports structured decision-making in the following ways:

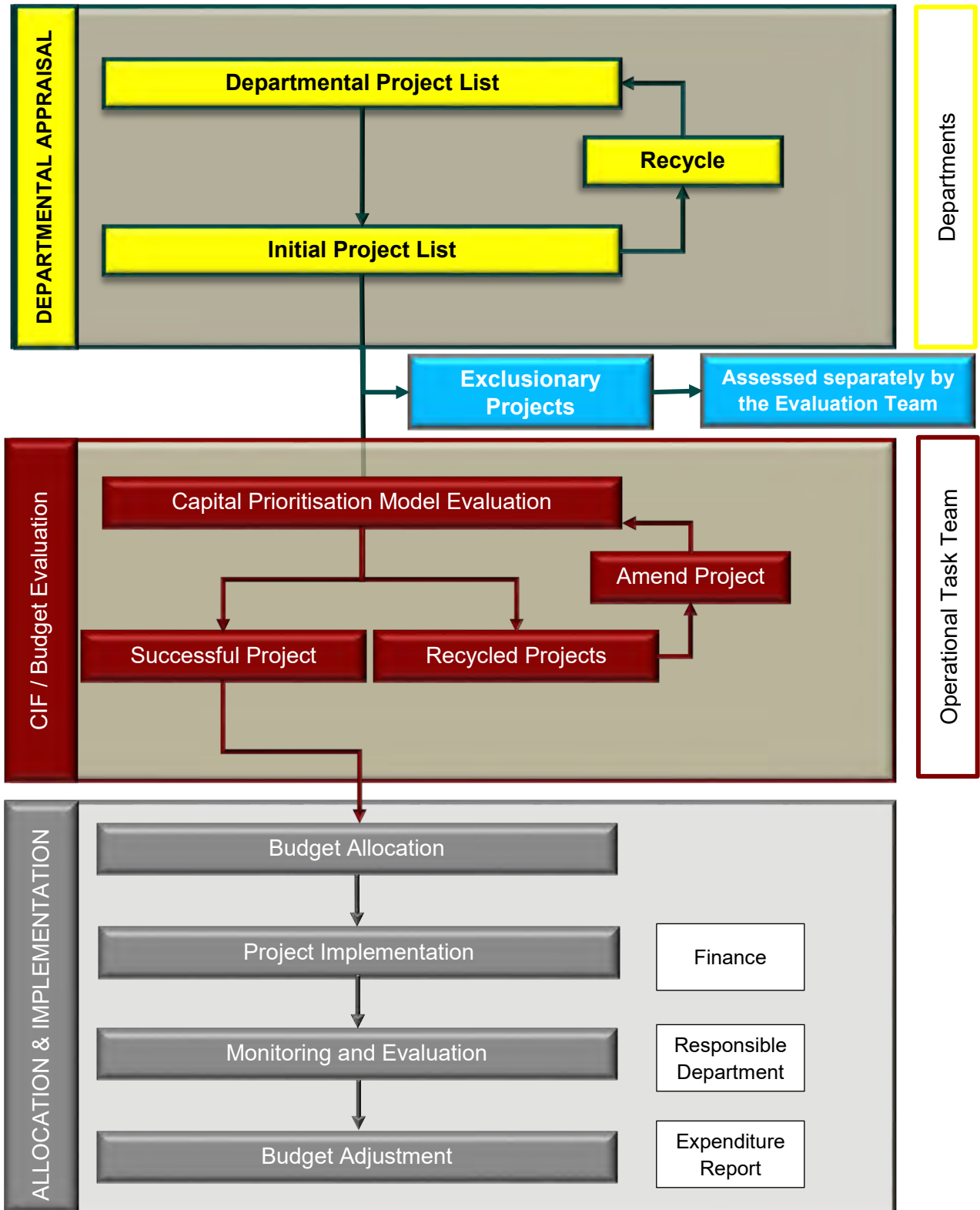
- ✓ Helps prioritise complex or unclear issues when there are multiple criteria for determining projects
- ✓ Provides a quick and easy, yet consistent, method for evaluating options
- ✓ Takes some of the emotion out of the process
- ✓ Quantifies the decision with numeric rankings
- ✓ Facilitates reaching agreement on priorities and key issues
- ✓ Establish a platform for conversations about what is important
- ✓ Guide, co-ordinate and align the municipal budget.
- ✓ Provides for a transparent and rationalised budget process.



2. THE CAPITAL PRIORITISATION MODEL PROCESS

The CPM manual identified a three tier approach to project prioritisation for the budget evaluation process. This approach ensures an evaluation of projects in three different stages (Diagram 2.1):

Diagram 2.1: Three Tier Project Prioritisation Model



2.1 DEPARTMENTAL APPRAISAL (TIER 1)

This stage of the model is concerned with the project evaluation within each of the departments within the EMM. The departments within the EMM develops an initial project list of a number of projects important to that department in terms of reaching their objectives and needs.

The individual departments rationalise, plan and prioritise the draft departmental capital budget projects (***and that this should be done in cognisance of the CPM weighting criteria***)

Each department determines its own unique criteria and weighs those criteria based on values, strategic direction, departmental goals and objectives, available resources, IDP wards needs analysis etc. Projects are then evaluated internally and an initial list of prioritised projects for each department is determined for placement onto the draft capital budget.

It should be determined why certain projects have been recycled back to the departments during this stage of internal evaluation, so as to address the issues in order to ensure that projects can be accepted for the initial project list in the next financial year.

A second phase of project testing is then required (Tier 2). The need for the second phase evaluation process stems from the fact that certain departments do not have their own internal comprehensive prioritisation process.

Therefore an overarching prioritisation model is required, as this will assist with the effective prioritisation of capital projects as part of the budget evaluation process. Projects forming part of the initial project list within a department is then provided to the Special Projects Unit, in order to determine the priority of each of these projects in order to assist in the EMM budget planning process and allocation.

EXCLUSIONARY PROJECTS

A number of projects can be considered as exclusionary projects, which will not go through the CPM evaluation process. These projects include the following:

1. Committed Projects

Projects that have been approved and committed to the 2016/17 MTREF budget will not be re-evaluated through the CPM weighting system.

2. Projects in their planning phase / feasibility stage

Projects in their planning or feasibility phase will not be required to go through the CPM, as they do not at this stage of the project's lifecycle have the necessary information in order to be evaluated against the CPM criteria. Departments should note that even though feasibility study projects will not be passed through the CPM weighting criteria for scoring, the project will still be evaluated by the Operational task team.

THESE PROJECTS WILL BE EVALUATED SEPARATELY WHICH WILL ASSIST IN PRIORITISING THESE PROJECTS FOR FEASIBILITY PURPOSES.

3. Projects to Comply with an EIA

The requirement of an EIA is determined during the inception phase of a project (i.e. during the feasibility study phase). Therefore during the Departmental Appraisal phase, departments will need to consult with the Environmental Resource Department to determine whether an EIA will be required for a specific project.

4. Critical Projects

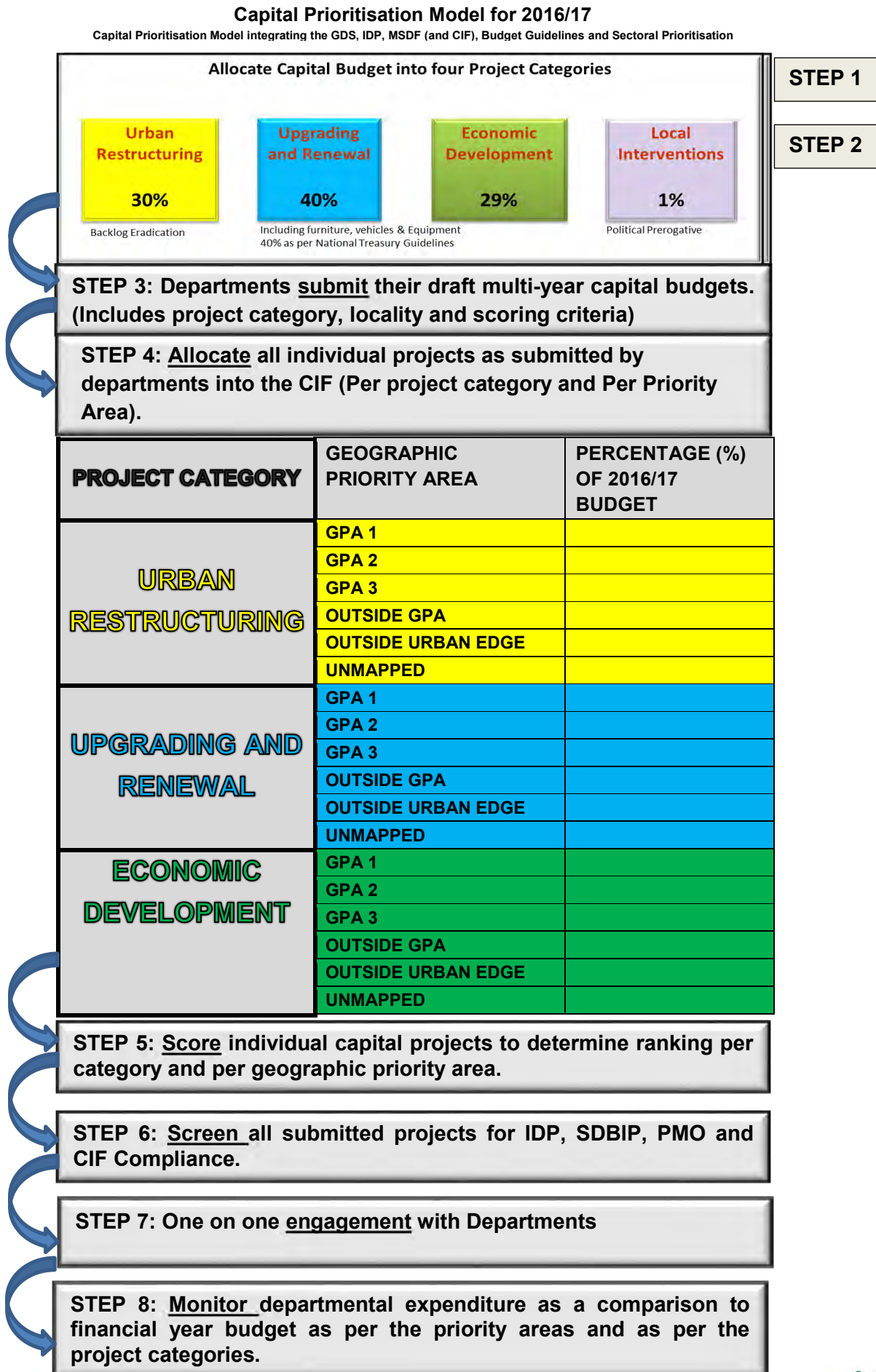
A critical project could be a project that boasts a catastrophic risk for the metro in terms of significant liability, significant loss of revenue, and significant loss of life. These projects have a very high risk associate if not implemented.

2.2 CIF / BUDGET EVALUATION (TIER 2)

The Operational Task Team has been established to guide and co-ordinate the CIF / Budget evaluation process to determine the ranking order / priority of each project based on the Capital Prioritisation Model.

As part of this tier the following diagram / process will be followed in order to evaluate and score the projects: (Diagram 2.2).

Diagram 2.2: The Capital Prioritisation Model Process for the Delivering City



Step 1 – Define Project Categories *(The respective Departments are responsible for completing this field in the draft capital budget):*

Step 1 of the Capital Prioritisation Model is to define the project Categories for the Capital budget (all funding sources). The identification of the project categories for each Capital projects is part of the budget evaluation process and therefore departments are required to categorise their projects accordingly during this process. The following project categories are defined:

Category 1 – Urban Restructuring: The portion of the capital budget to be spent on eradicating historical backlogs of services that relates to both physical and social infrastructure. This can be termed ‘The City Past’ category of the budget. Projects included should focus on major housing projects and poverty eradication areas as described in the MSDF.

Urban Restructuring Example: Construction of a New Library in Brakpan

Category 2 – Upgrading and Renewal: The portion of the capital budget to be spent on upgrading and renewal of existing infrastructure and maintenance of social facilities and physical infrastructure. This can also be termed ‘The City Present’ category of the budget. . The definition of this category can be expanded upon as per the definitions of upgrading and renewal by National Treasury. Upgrading refers to the extension of existing bulk capacity, whilst renewal refers to the maintaining of existing bulk infrastructure.

Upgrading and Renewal Example: Construction of Fire Station / House Germiston Central/Tertiary road upgrading

Category 3 – Economic Development: The portion of the capital budget to be spent on growing the economy of the city. This can also be termed ‘The City Future’ category of the budget. Projects included here should focus on industrial areas and major investment and development projects as described in the MSDF. According to the definition from National Treasury this category refers to projects that are focussed towards extending bulk infrastructure for the purpose of the stimulating growth and are therefore purely income generating projects.

Economic Development Example: Integrated Rapid Public Transport Network (IRPTN)

Category 4 – Local Interventions: the portion of the capital budget to be spent on specific political identified and prioritised projects not necessarily included in other categories of the capital budget. This can also be termed ‘The City Always’ category of the budget. Identification of such projects will be at the discretion of the Executive Mayor.

Local Interventions Example: Construction of Religious Precinct

Step 2 – Targeted budget allocation percentage per Project Category:

- ✓ Category 1 – Urban Restructuring: 30% of the capital budget.
- ✓ Category 2 – Upgrading and Renewal: 40% of the capital budget (including furniture, vehicles and equipment). National Treasury with reference to the MFMA circular no. 66 as read with MFMA circular no. 55 has advised municipalities to allocate no less than 40% of the capital budget to upgrading and Renewal.
- ✓ Category 3 – Economic Development: 29% of the capital budget.

- ✓ Category 4 – Local Interventions: 1% of the capital budget.

Step 3 – Departments submit their draft multi-year capital budgets. (Includes project category, locality and scoring criteria) (Respective Departments)

Departments need to submit their draft multi-year capital budgets with all the relevant information captured, including the information pertaining to the Capital Prioritisation Model evaluation that includes the following:

1. Project Category per departmental project.
2. The projects locality and area of influence information (includes the GPS co-ordinates and the allocation of a unique project GIS key as reference to the projects shape file map in the GIS) – *this is done through the annual mapping exercise with the assistance of the City Planning GIS division.*
3. Population of the CPM weighting variables.

Step 4 – Allocate all individual projects as submitted by departments into the CIF (Per project category and Per Priority Area). (This is assessment is done by the City Planning Department)

Individual projects will be assessed based on the definitions of each project category as described by National Treasury (Refer to Step 1) and per locality in relation to the Capital Investment Framework geographic priority areas. The outcomes of this assessment is included as part of the overall project weighting and project process.

Step 5 – Score individual capital projects to determine ranking per category and per geographic priority area. (Operational Task Team)

This step provides for the scoring of the individual projects based on a scoring system per project category. Furthermore the CPM Manual is developed to serve as a manual for the CPM process and scoring system. A set of prioritisation criteria and weighting systems (as discussed in the following sections) is used to prioritise the capital projects for the planning process of the EMM's multi-year budget programme.

It is important to note that the Capital Prioritisation Model aims to prioritise projects that have already been evaluated during the first tier (Departmental Appraisal). Therefore the aim is not to eliminate projects, but to prioritise them in a ranking order so as to assist in the EMM's budget planning process. Projects that are marked unsuccessful during this phase, in terms of budget allocation of the specific budget period, will need to be amended, in order to ensure that the project receives a higher score in the following financial year, ensuring a higher priority, and budget allocation to the project.



The aim of the CPM is not to eliminate / reject projects, but to prioritise them in order to assist in the budget allocation process for a specific financial year.

The Task Team will also verify the results of the CPM Evaluation as a measure of eliminating some of the subjectivity as far as possible.

Step 6 – Screen all submitted projects for IDP, SDBIP, PMO, Environmental and CIF Compliance. (Operational Task Team)

The capital budget projects will be screened in a joint sitting with Finance, City Planning, Economic Development, Human Settlements, EPMD, Environmental Resource Management, Real Estate as well as Strategy and Corporate Planning Departments. The following evaluation criteria will be utilised in the assessment process:

- ✓ Legally committed projects
- ✓ Projects committed due to appointment of consultants or contractors
- ✓ EIA requirements
- ✓ Exclusionary projects
- ✓ Evaluation of feasibility of project plans developed on PCS
 - Realistic project timelines
 - Realistic budget phases
- ✓ New versus existing projects
- ✓ Alignment with the CIF geographic priority areas
- ✓ Ward priorities
- ✓ Project weighting

Step 7 – One on one engagement with Departments

One on one engagements with departments will take place after the individual capital projects have been evaluated as per step 6 and scored based on the CPM model, so as to ensure that the information provided and captured is correct and realistic. Departments will have the opportunity to provide proof and motivation for the information given in terms of the capital prioritising model.

Step 8 – Monitor departmental expenditure as a comparison to financial year budget as per the priority areas and project categories

This will form part of the expenditure report on a quarterly basis. This step forms part of the third tier of the approach to project prioritisation, which is discussed in the following section.

2.3 ALLOCATION AND IMPLEMENTATION (TIER 3)

Projects that have been successfully prioritised in stage two goes through to the next phase of the three tier approach, the allocation and implementation stage. During this stage the capital budget is allocated to prioritised projects.

Furthermore this stage includes the project implementation, after the budget has been allocated, and continuous monitoring and evaluation needs to take place based on expenditure of capital projects. The monitoring and evaluation process assists in identifying whether there is a need for budget adjustments, based in monitoring expenditure against the CIF priority areas and project categories. Multi-year projects needs to go through the CPM phase in determining budget

adjustment for the next financial year for these projects, and go through the entire process from stage two to stage three.

3. THE PRIORITISATION MODEL METHODOLOGY AND SCORING SYSTEM

The purpose of this sub-section is to clearly define the methodology used to determine the Capital Prioritisation variables and scoring system.

It is important to note that the scoring and weighting system defined in this section is the **second draft utilised for the second round testing of departments' individual projects** as part of the departments' draft budget submission. Based on the outcomes and key findings of the first round testing and engagement with Departments in 2015 **certain changes were made to the scoring and weighting system**. These changes are retained in this manual for the 2017/18 Budget Evaluation Process.

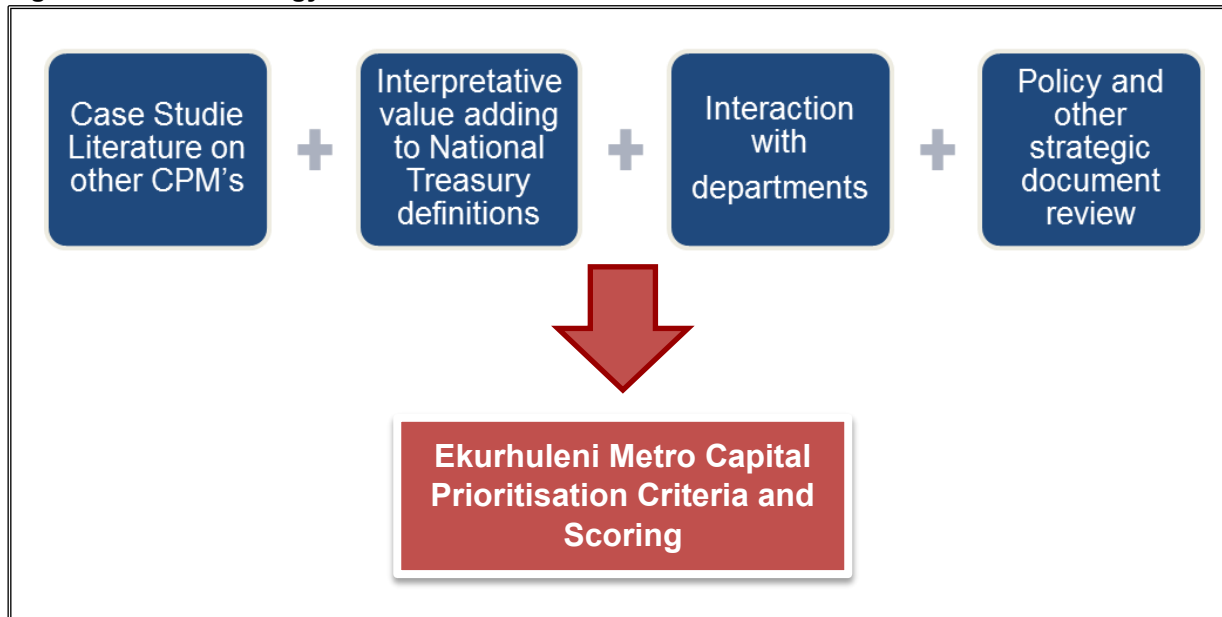
3.1 METHODOLOGY FOR DETERMINING THE CPM VARIABLES

Diagram 3.1 illustrates the methodology used to determine the variables used for the prioritisation of the capital projects.

From the diagram it is clear to see that the variables determined for the CPM was based on the following:

- ✓ A review of case study literature on other capital prioritisation models to determine best practices and benchmarking. The case studies used includes inter alia:
 - Drakenstein Municipality, Prioritisation Model for Capital Assets Investment, 2014
 - Queensland Treasury, Project Evaluation Guidelines, 1997
 - Project Scoring & Prioritization for Maximum Results, San Francisco, 2012
 - Okhahlamba Local Municipality, Identification and Prioritisation of Projects, n.d.
 - Ekurhuleni Metropolitan Municipality, Environmental Policy, 2012
 - Ekurhuleni Growth and Development Strategy, 2012
 - University Of Wisconsin Madison, Project Prioritization: A Structured Approach To Working On What Matters Most, 2012
- ✓ Variables were also identified based on their ability to add value to National Treasury definitions in terms of the capital project categories
- ✓ Interaction with a number of government departments to determine specific needs of these departments was conducted in 2015 prior to the commencement of the budget process
- ✓ A desktop review of relevant policy and strategic documents was done to determine the objectives and outcomes relating to these capital projects.

Diagram 3.1: Methodology for CPM Variables



3.2 THE CPM VARIABLES DEFINED

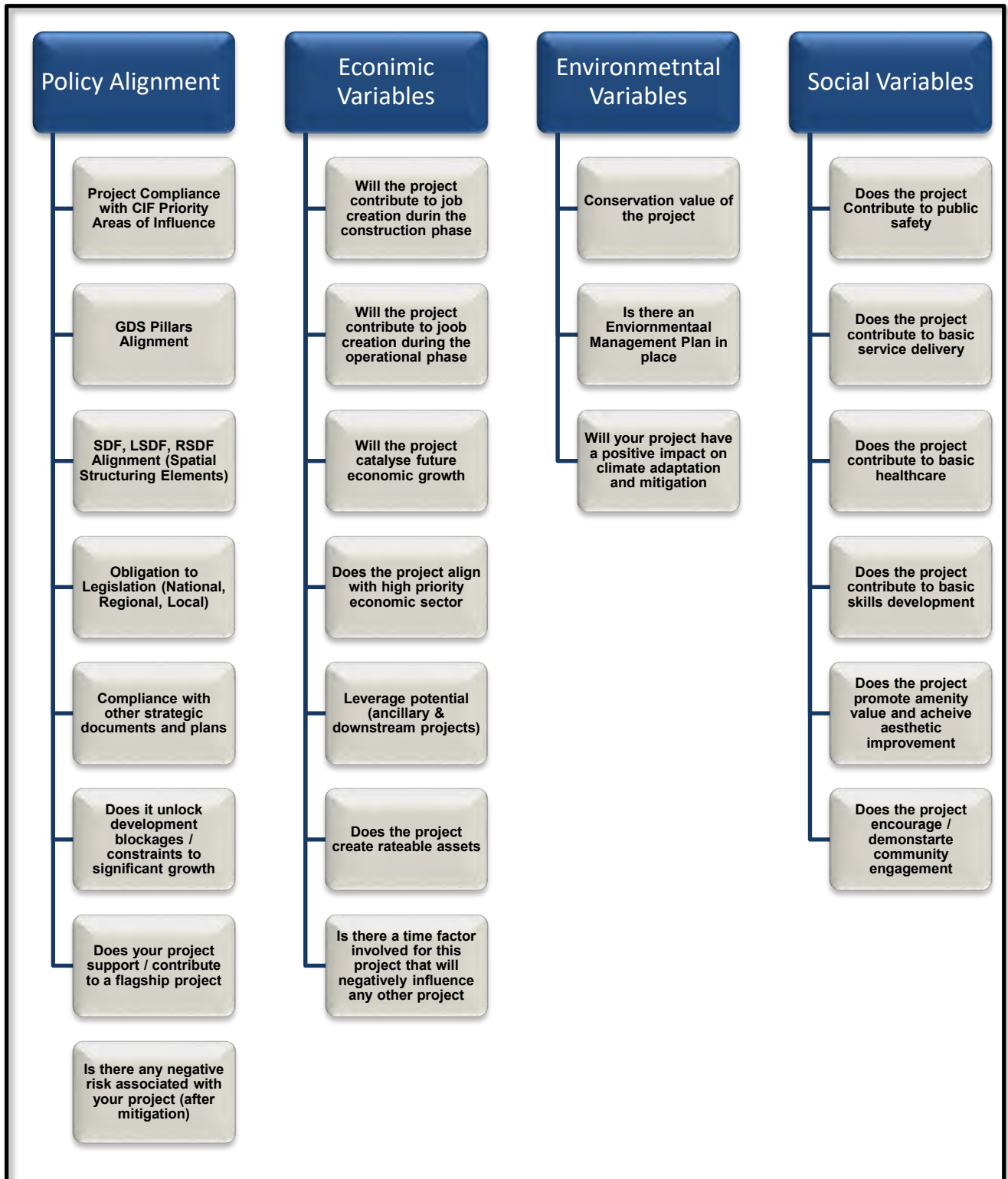
Based on the abovementioned process, four key prioritisation variables were identified for the EMM’s Capital Prioritisation Model, namely:

	Policy & Legislation Alignment		Economic Variables
	Environmental Variables		Social Variables

Each of these four variables have been subdivided into a number of related rating criteria, which will be used to assess and score each of the capital projects so as to prioritise the vast list of capital projects identified for the EMM budget (Diagram 3.2).

Each of these variables and scoring criteria reflected in the manual have been incorporated to the multi-year capital budget , and are to be populated as part of testing the CPM weighting system.

Diagram 3.2: CPM Key Variables and their Sub-Categories



3.3 THE WEIGHTING AND SCORING SYSTEM

The first step in developing the prioritisation model was to determine the variables / criteria that will be used to assess the importance / priority of each project, as defined in the previous paragraphs. For each of these identified variables / criteria, a rating scale should be developed to use in assessing how well a particular project satisfies the criteria. To ensure consistent use of the rating scale, the following paragraphs provide some details to define how the criteria and ratings should be applied.

The CPM will make use of a weighting system in which each of the key variables and their rating criteria will receive a specific weighting percentage. Furthermore a scale of impact for the rating criteria will be implemented.

Weighting



Each of the four key variables will have a weight attached to it, of which the sum of these weights must total 100. Within a main variable, each of the rating criteria will also have a weight attached to it, which will also need to total to 100.

The weighting system for each of the key variables is based on the three CIF Project Categories. A weighting scenario has been identified for each of the three CIF project categories (urban restructuring, upgrading and renewal and economic development).

It is important to note that each project will be evaluated against the project category weighting scenarios associated with that project.

The reason behind these three scenarios is that the scoring scenarios should be more strongly linked to the National Treasury Definitions of these three different project categories. The following figures illustrate the weighting systems based on the project categories.

Figure 3.1: Urban Restructuring Weighting System

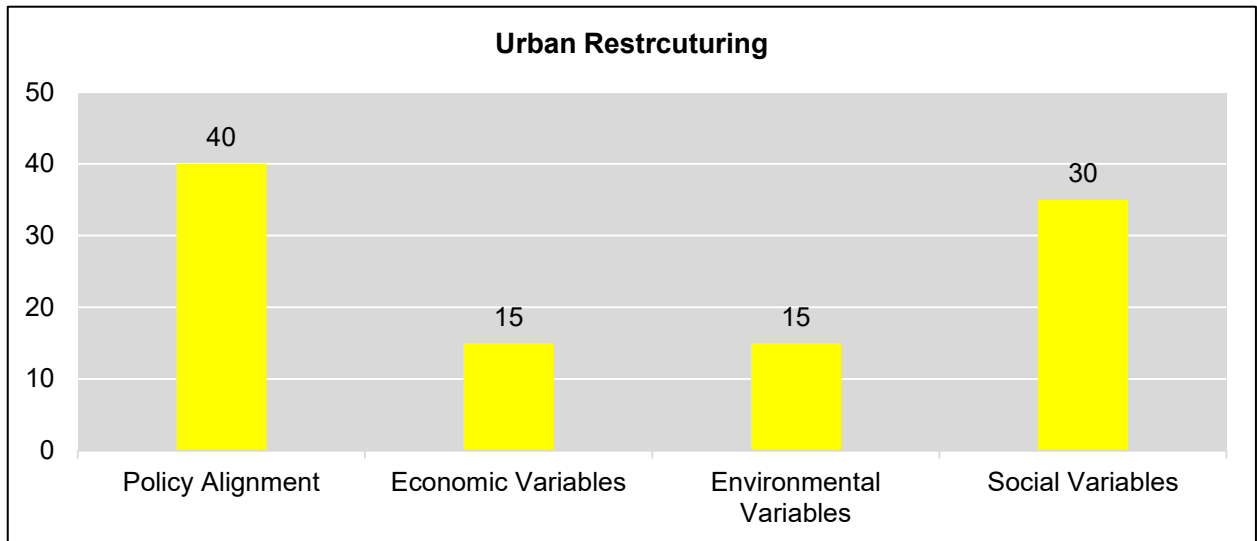


Figure 3.2: Upgrading and Renewal Weighting System

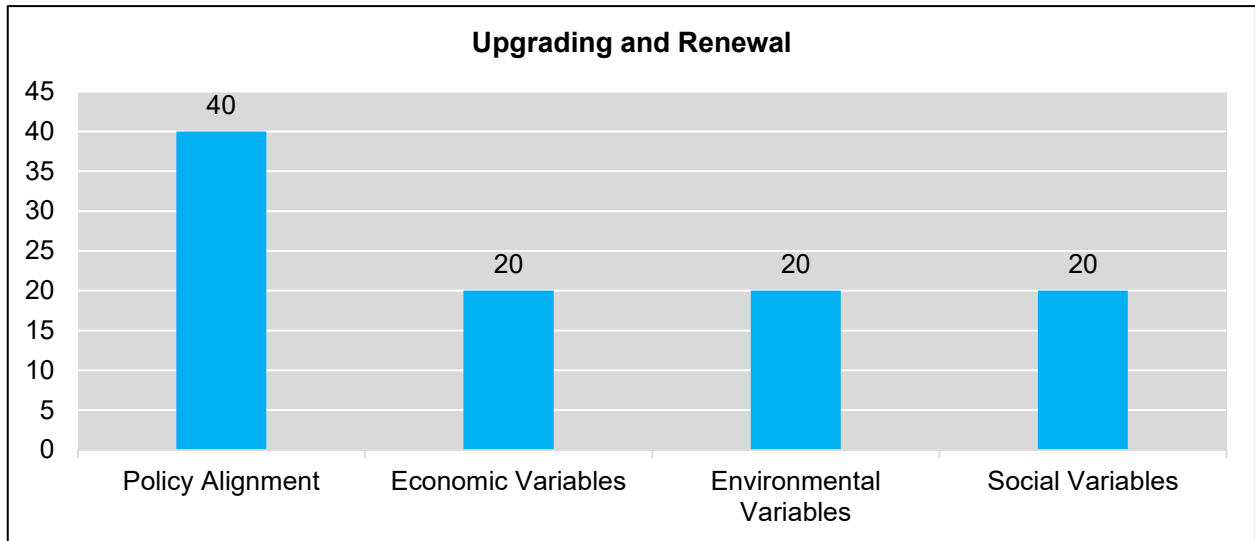
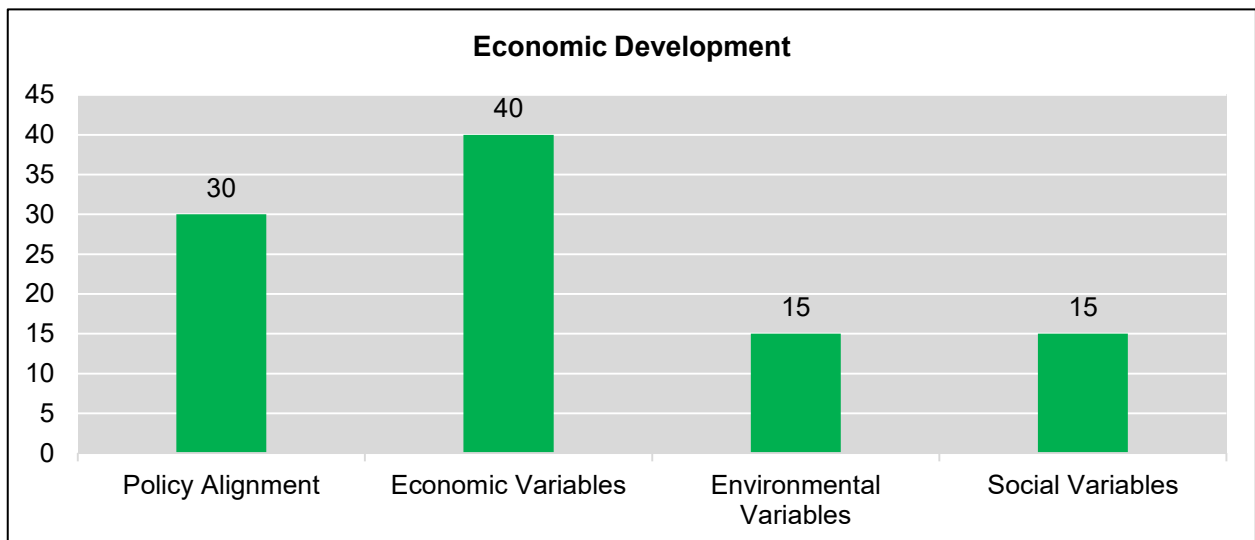


Figure 3.3: Economic Development Weighting System



Furthermore as part of developing the scenarios, a number of projects were tested against these scenarios, in order to determine the effectiveness of the weighting scenarios. The initial testing was conducted against the 2015/16 budget during the development of the scoring criteria and weighting allocations. The following methodology was implemented to test the projects against the weighting scenarios:

1. A number of different projects were selected from each project category, i.e. urban restructuring projects, upgrading and renewal projects and economic development projects.
2. Projects were also selected from a number of different departments, so as to reflect fair inclusion different types of projects, i.e. projects from DEMS, EMPD, Health, Economic Development, Roads, SRAC, etc.
3. In order to effectively test the weighting scenarios on a fair basis, projects were compared based on their geographic priority areas' of influence, i.e. priority area 1, priority area 2, priority area 3, and no priority area.
4. Furthermore new projects were compared with refurbishment projects.

5. Comprehensive testing was conducted against the 2015/16 to 2017/18 multi-year capital budget.

The wide array of different projects and comparisons ensured effective and realistic testing of the three different weighting scenarios

Based on the findings from the 2015/16 and further engagements held with departments this yielded necessary changes that have been adopted within the weighting system to improve the impartiality and effectiveness of the system. The reviewed weighting system was tested against the 2016/17 budget.

Scale of Impact



Each criteria within the key variables will receive a score based on a scale of impact. Table 3-1 provides an example of the scale of impact. It is important to note that the number of scales differ for some of the criteria, where certain criteria for example will only have 2 scales of impact (i.e. yes and no).

Table 3-1: Scale of Impact for Rating Criteria

Scale of impact	Scoring
None	0
Low	25
Not Applicable	50
Moderate	75
High	100

The following paragraphs summarises the CPM that will be used in prioritising capital projects for the Metro’s 2017/18 to 2019/20 multi-year capital budget.

3.4 THE CAPITAL PRIORITISATION MODEL SUMMARY

The following tables must be utilised by the departmental project managers when populating the CPM weighting variables in the draft multi-year capital budget:

Table 3.2 – Policy Variables

Table 3.3 – Economic Variables

Table 3.4 – Environmental Variables

Table 3.5 – Social Variables


The tables summarise the key variables, their sub-categories, and scale of impact / rating criteria. Each of these variables, sub-categories and scoring criteria have been incorporated into the multi-year capital budget.



Important For Noting

- ✓ Failure to complete any of the criteria will result in a zero total score;
- ✓ All criteria should be completed, failure to complete a field will impact negatively on a projects scoring;
- ✓ Project / programmes locality must be accurately provided. An inaccurate locality or failure to provide locality will result in a 0 scoring for all spatially oriented criteria on the weighting system. Departments are therefore required to take note of **Section B – the mapping guidelines**;
- ✓ The project category must be specified (**as defined in Section A, 2.2 of the Manual**);
- ✓ Criteria must be completed for all new projects 2017/18; 2018/19 and 2019/20.
- ✓ Departments' co-operation is essential in the successful development and implementation of the prioritization which is in its final phase of testing;
- ✓ Criteria to be completed honestly and accurately;
- ✓ The completed CPM criteria will be evaluated as part of the draft budget evaluation by the CIF operational task team


Table 3-2: Policy Alignment Summary

POLICY AND LEGISLATION ALIGNMENT				
 Projects are assessed to determine their alignment with specific legislative and strategic documents, on a national, regional and local level. This variable also considers the alignment of projects with the CIF priority areas and project categories				
Variables	Scale of Impact	Score	Description	Weight
Project Compliance with CIF Priority Areas of Influence				30
The Project is strategically located within the area of influence of the three CIF priority areas	0 and 5	0	The projects that are unmapped / outside the Urban Edge	
	4	25	Inside the Urban Edge, but no priority area of influence	
	3	50	The project falls within the CIF Priority 3 area of influence	
	2	75	The project falls within the CIF Priority 2 area of influence	
	1	100	The project falls within the CIF Priority 1 area of influence	
GDS Alignment				10
The project is aligned with the growth sectors identified in the GDS 1. Re-Generate: Environment / Wellbeing 2. Re-Industrialise: Job creating economic growth 3. Re-Urbanise: Sustainable urban integration 4. Re-Govern: Effective Cooperative Governance 5. Re-Mobilise: Social Empowerment	None	0	No alignment with GDS Pillars	
	Low	25	Aligned with one of the GDS Pillars	
	Moderate	75	Aligned with 2 or 3 of the GDS Pillars	
	High	100	Aligned with more than 3 of the GDS Pillars	
	SDF and RSDF Alignment			
How well does your project relate to the Spatial Structuring Elements identified in the MSDF / RSDFs? ✓ Core Nodes ✓ Primary Nodes ✓ Secondary Nodes ✓ TOD Nodes (includes BRT and Passenger Rails Stations) ✓ IRPTN / Transport Corridors ✓ Industrial Areas ✓ Infill Housing	None	0	No alignment with SSEs	
	Low	25	Aligned with one or two of the SSEs	
	Moderate	75	Aligned with 3 or 4 of the SSEs	
	High	100	Aligned with more than 4 of the SSEs	

Obligation to Legislation			10
Project's obligation with key legislative documents (National, regional, local legislation)	No	0	No obligation to any legislation
	Yes	100	Obligation to legislation (proof should be provided)
Compliance with Other Strategic Documents			10
Project compliance with other strategic plans / documents. Examples include: <ul style="list-style-type: none"> ✓ Master Plans ✓ Sector Plans ✓ National, Provincial and Council Strategies 	No	0	No compliance with any strategic documents
	Partially	50	Partially comply with strategic documents
	Yes	100	Compliance with strategic documents / plans (proof should be provided)
Unlock development blockages / Constraints to significant growth			5
The project is strategically located and consumer demand is strong, but due to infrastructure backlogs, demand could not be met. This intervention will therefore be the key to unlocking future growth and development.	None	0	No potential for unlocking growth and development
	Low	25	Very low potential for unlocking future growth and development, however could lead to slight backlog eradication
	Moderate	75	Could possibly result in eradicating certain constraints and resulting in growth and development
	High	100	Key project for significantly unlocking growth and development in the EMM
Flagship Projects			10
Does your project support / contribute to a flagship project? <ul style="list-style-type: none"> ✓ Aerotropolis ✓ Revitalisation of Township Economies ✓ Revitalisation of Manufacturing Sector ✓ Digital City ✓ IRPTN ✓ Urban Regeneration Projects (Tembisa and Germiston) ✓ Revenue Enhancement ✓ Beautification of Lakes and Dams 	No	0	No support / contribution
	Partially	50	Indirect support / contribution
	Yes	100	Direct support / contribution

Risk			5
Does the project still pose a significant negative risk for the metro even after mitigation measures have been put in place?	None	100	No negative risk
	Low	75	Very low negative risk associated with the project
	Moderate	25	Medium negative risk associated with the project
	High	0	High negative risk associated with the project

Table 3-3: Economic Variables Summary

ECONOMIC VARIABLES				
 It is important that the project contributes to economic growth and development within the area. Therefore this variable determines the project’s ability to contribute to economic growth, deliver rateable assets, create employment opportunities, and generate income for the local government.				
Variables	Scale of Impact	Score	Description	Weight
Will the project contribute to job creation during construction				5
How many estimated construction (CAPEX) jobs will your project create?	Negligible	25	Less than 25 Jobs	
	Low	50	25 to 100 Jobs	
	Moderate	75	101 to 500 Jobs	
	High	100	More than 500 Jobs	
Will the project contribute to job creation during operations				15
How many estimated operational (OPEX) jobs will your project create?	Negligible	25	Less than 25 Jobs	
	Low	50	25 to 100 Jobs	
	Moderate	75	101 to 500 Jobs	
	High	100	More than 500 Jobs	
Will the project catalyse future economic growth				20
The project is located in an economic growth node, there is potential for future growth, proven demand, and results in the creation of rateable assets. <i>This criteria is directly linked to the Capital Investment value of the project, i.e. what has been budgeted on the Capital budget.</i>	Negligible	25	Smaller than R 5 million	
	Low	50	R 5 million to R 50 million	
	Moderate	75	R 51 million to R 100 million	
	High	100	More than R 100 million	
Economic Sectors				15
Does the project align with a high priority sector (Department to specify the sector most prominently supported by the project)?	None	0	No significant sector alignment	
	Very Low	25	Mining and Agriculture	
	Low	50	Construction and Utilities	
	Moderate	75	Transport & communication; community and government services	
	High	100	Manufacturing; finance and business services; and trade	

Leverage potential (Ancillary and downstream projects)				15
The “Cotton-on” Effect – The project will create a strong magnet and nodal anchor by attracting and stimulating further growth in investment (productive income generating assets). <i>This criteria is linked to the Capital Investment of the project and is therefore not contained in the budget excel sheet as part of the CPM columns.</i>	Negligible	25	Smaller than R 5 million	
	Low	50	R 5 million to R 50 million	
	Moderate	75	R 51 million to R 100 million	
	High	100	More than R 100 million	
Does the project create rateable assets				15
The projects ability to create additional annual rates and taxes, resulting in increased revenue for government. <i>This criteria is linked to the Capital Investment of the project and is therefore not contained in the budget excel sheet as part of the CPM columns.</i>	Negligible	25	Smaller than R 5 million	
	Low	50	R 5 million to R 50 million	
	Moderate	75	R 51 million to R 100 million	
	High	100	More than R 100 million	
Time Factor				15
Is there a time factor involved for this project that will negatively influence the development/implementation of any other project(s)	None	0	No urgency for development	
	Low	25	There is a certain time factor to ensure market demand / optimum market entry	
	Moderate	75	A certain time factor involved based on both market demand as well as dependency of other projects on the development of this project	
	High	100	Urgent development needed – for ideal market entry and other important projects highly dependent on the project’s development	

Table 3-4: Environmental Variables Summary



ENVIRONMENTAL VARIABLES				
	This variable gives an indication of the impact of the project on the environment locally and within the urban region/regional ecosystem. It identifies the potential environmental benefits and costs of the project and gives higher scores to those projects that make an improvement to living standards, public health and a green environment.			
	Variables	Scale of Impact	Score	Description
Conservation Value				35
Will your project create or extend an Environmental Asset (Add to conservation value)	None	0	No contribution to the environment	
	Low	25	Minimal contribution to the environment	
	Moderate	75	Moderate extension or creation of an environmental asset	
	High	100	Very high conservation value	
Is there an EMP				35
Is there an Environmental Management Plan (EMP) with relevant standard operating procedures and method statements in place?	No	0	No EMP in place	
	Yes	100	EMP in place (proof should be provided)	
Climate change adaptation / mitigation				30
Will your project have a positive impact on climate change adaptation / mitigation?	No	0	No Positive Impact	
	Yes	100	Positive Impact	

Table 3-5: Social Variables Summary

SOCIAL VARIABLES				
		The social variable is very much contained / addressed in the economic variable aspect, especially with respect to job creation and the social benefits associated with increased employment. Projects with an explicit focus on increasing community well-being by means of delivering or contributing to certain social services (i.e. education, health, etc.) will receive priority / higher scoring.		
Variables	Scale of Impact	Score	Description	Weight
Service Delivery				20
Does it contribute to basic service delivery?	None	0	No contribution	
	Moderate	50	Indirect contribution	
	High	100	Direct contribution	
Public Safety				15
Does the project contribute to public safety?	None	0	No contribution	
	Moderate	50	Indirect contribution	
	High	100	Direct contribution	
Basic Healthcare				15
Does the project contribute to basic healthcare?	None	0	No contribution	
	Moderate	50	Indirect contribution	
	High	100	Direct contribution	
Skills Development				20
Does the project contribute to skills development?	None	0	No contribution	
	Moderate	50	Indirect contribution	
	High	100	Direct contribution	
Amenity Value and Aesthetic Appeal				15
Does the project promote amenity value and achieve aesthetic improvement to the built or natural heritage, as well as conserve and promote aspects of community heritage and culture?	None	0	No contribution	
	Moderate	50	Indirect contribution	
	High	100	Direct contribution	

Community Involvement			15
Does the project encourage / demonstrate community engagement, empowerment, ownership and/or involvement?	None	0	No contribution
	Moderate	50	Indirect contribution
	High	100	Direct contribution

**DEPARTMENTAL PROJECT MANAGERS NEED TO
NOTE THE ALLOCATED MAPPING DATES PER
DEPARTMENT AS INDICATED IN THE MAPPING
SCHEDULE FOR 2016**

Mapping will take place from 1 – 4 November 2016
(See Section B of the Document for mapping guidelines)

SECTION B: MAPPING GUIDELINES

The purpose of this section is to outline the mapping guidelines for the mapping of the 2017/18, 2018/19 and 2019/20 MTREF Capital budget.

1. PURPOSE OF MAPPING PROJECTS

- ✓ To align departmental capital budget with the CIF (Geographic Priority Areas and Capital Prioritisation Model).
- ✓ To comply with National Treasury requirements for GPS coordinates (Form SA36).
- ✓ Monitor future expenditure on departmental capital projects spatially.
- ✓ Departments to confirm the correctness of the 2016/17 mapping and to indicate to the GIS/appointed consultants where changes are required.
- ✓ Departments to provide accurate mapping information for new projects.

2. PROJECTS TO BE MAPPED

- ✓ **Each vote number/project on the draft Capital Budget for 2017/18, 2018/19, and 2019/20 must be mapped, this includes projects that were not mapped during the 2015 mapping exercise, or where a department requires an amendment to mapping of a capital project that was done during the 2015 mapping exercise.**
- ✓ **Projects (Vote numbers) that have been broken down into subprojects. (Projects that were unbundled in 2016 require the mapping to be jointly unbundled)**
- ✓ **New departmental capital projects for inclusion to the draft budget across the MTEF period.**

3. MAPPING PROCESS

- a) Mapping done during 2015 will be used as a basis.
- b) The capital budget mapping exercise will take place from **1 – 7 November 2016**, and will be based on the draft consolidated multi-year capital budget.
- c) **The City Planning GIS division/appointed consultants will take responsibility for supplying capital project GIS information to the Finance Department on the basis that.....**
 1. **Departments however are still required to advise GIS/appointed consultants of the project locality information.**
 2. **Departments therefore need to take responsibility for the provision of accurate mapping information to the GIS division.**
 3. **GIS/appointed Consultants will not generate mapping information without the input of the responsible departmental project managers.**
- d) **Departmental Project Managers** must indicate **the locality and area of influence** of each project as accurately as possible to the GIS division. The GIS will then generate the following information:

- **GPS co-ordinates.**
- **Shape file and unique GIS key (project reference number link to the shap file map).**
- **Project location in relation to the CIF priority areas.**
(locality together with the area of influence of the project will be captured as a shape-file per project and allocated a unique GIS code e.g. ICT01, which will be allocated to the project by the City Planning GIS division during the annual budget mapping process)
- **Affected Ward**

Note: Project Managers must come prepared. This entails knowing which projects to map in terms of the departmental projects locality and area of influence (which townships will benefit from the service).

4. MAPPING GUIDELINES – PROJECT LOCALITY

- a) For mapping purposes, all operational equipment (vehicles, furniture, equipment) are mapped at the facility where most of the equipment will (most likely) be utilised in the following order of accuracy:
 - 1. Departmental depot or facility (e.g. library or fire station);
 - 2. Ekurhuleni Customer Care Area (CCA) office; or
 - 3. Departmental Corporate Office.
- b) In case of a project located in a road reserve, map the central point of the project and indicate the applicable single GPS co-ordinate. The street name(s) must be reflected.
- c) If there is no certainty on the exact geographic locality of where the project is to be implemented, the project manager must provide the most likely locality.
- d) Projects that are not operational equipment on the capital budget are no longer permitted to be mapped at the department's corporate office. Capital projects must be mapped to the locality where the projects will be implemented.

5. MAPPING GUIDELINES – PROJECT AREA OF INFLUENCE

- a) For all projects from the Human Settlements, Environmental Resource Management and Economic Development departments, the area of the project is also be deemed to be the area of influence of the project.
- b) For Solid Waste projects the area of influence will be determined based on the 'Spatial View on Level of Service' as per the Backlog Study.
- c) For electricity, water, sanitation and ICT reticulation projects, the area of influence is the cluster of erven (or the township(s)) that will be serviced directly from the project.
- d) For electricity (substation), water (towers & reservoirs), sanitation (treatment plants), waste management (landfill sites) and ICT bulk supply projects, the area of influence is the townships (or part thereof) that will be serviced from the project.

- e) For waste transfer stations, the area of influence is to be determined by the Waste Management Service department.
- f) For Class 3 Roads projects, the area of influence is the township(s) that will most likely benefit from the road.
- g) For Class 4 Roads projects, the area of influence is the cluster of erven or the township that will most likely benefit from the road.
- h) The area of influence of storm-water projects is the 100-year flood 'down-stream' from the project.
- i) The area of influence for pedestrian oriented projects (e.g. pedestrian bridges and sidewalks) is the areas of origin and destination of the bulk of pedestrians to be served, as indicated by the Public Transport department. Where such data is not available, the area of influence will be deemed to be the erven directly adjoining the project.
- j) For all projects at municipal offices, stores, workshops and yards, the area of influence is the administrative area served by said facility.
- k) The area of influence of the IPTN, taxi ranks and intermodal facilities, is a 500m radius from the projects' pedestrian access point(s).
- l) The area of influence for Operational Equipment (vehicles, furniture, equipment) is the administrative area of the facility where most of the equipment will (most likely) be utilised in the following order of accuracy:
 - 1. Admin area of the departmental depot or facility (e.g. library or fire station service area);
 - 2. Ekurhuleni Customer Care Area (CCA); or
 - 3. Departmental Corporate Office, with a Metro wide area of influence.
- m) Social facility projects' area of influence should be as per the level of service determined by the department. In the event that the department does not have service level standards in place, the level of service will be determined by applying the guidelines from the February 2012 document titled "Strengthening of the MSDF" by i@consulting as reflected in table 3.6 (see below).

Table 3.6: Guidelines from i@consulting

Facility Type (New facility or any upgrading & renewal)	Area of influence	“Strengthening of the MSDF” Page nr
Primary Health Care Facility	1.5km	Page 56
Community Health Clinics	2km	Page 56
Health Care Facility	3km	Page 56
Local Community Library	3km	Page 60
Branch Public Library	6km	Page 60
Regional Public Library	9km	Page 60
Halls (Local facility)	2km	Page 65
Halls (Regional facility)	4km	Page 65
Indoor sport & recreation (Local facility)	4km	Page 70
Indoor sport & recreation (Regional facility)	8km	Page 70
Indoor sport & recreation (Multi-Purpose Community Centre)	20km	Page 70
Parks (Open Space with Basic Improvements)	500m	Page 73
Parks (Neighbourhood park)	4km	Page 73
Parks (Municipal Park)	8km	Page 73
Parks (Regional Park)	30km	Page 70
Outdoor Sport & Recreation Facilities (with Basic Improvements)	500m	Page 75
Outdoor Sport & Recreation Facilities (Neighbourhood)	4km	Page 75
Outdoor Sport & Recreation Facilities (Municipal)	8km	Page 75
Outdoor Sport & Recreation Facilities (Regional)	30km	Page 75
Museums/ Galleries/ Theatres (Local)	4km	Page 79
Museums/ Galleries/ Theatres (Local)	20km	Page 79
Fire & Ambulance (Risk Category A and E)	5 minutes	Page 83
Fire & Ambulance (Risk Category B)	7 minutes	Page 83
Fire & Ambulance (Risk Category C)	10 minutes	Page 84
Fire & Ambulance (Risk Category D)	20 minutes	Page 84
Building Plan Approval Offices (local)	As per GIS	Page 87
Building Plan Approval Offices (Municipal)	As per GIS	Page 87
Cemeteries	30km	Page 89
EMPD Precinct Stations	20 minutes	Page 91

This is the fifth round of mapping all capital projects. We are endeavouring to improve accuracy.

Mapping Assistance

Want to see how your project aligns to the CIF priority areas and the MSDF Spatial Structuring Elements or need to

identify the ward in which your project falls.....

See the GIS Viewer on the Intranet

Update of the Viewer to be available 14 October 2016



Should you need any assistance or have a query you are welcome to contact:

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APPENDIX B



EXTRACT FROM THE MINUTES OF THE SPECIAL COUNCIL MEETING OF THE EKURHULENI METROPOLITAN MUNICIPALITY HELD ON THE 28 APRIL 2016

A-F (32-2016) REVIEWED INTEGRATED DEVELOPMENT PLAN (IDP) AND MEDIUM-TERM REVENUE AND EXPENDITURE FRAMEWORK (MTREF): 2016/2017 TO 2018/2019

RESOLVED

1. That the Council of the EMM, acting in terms of section 24 of the Municipal Finance Management Act (Act 56 of 2003) **APPROVES** and **ADOPTS**:
 - 1.1 The annual budget of the municipality for the financial year 2016/17 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 22 on page 51;
 - 1.1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 23 on page 54;
 - 1.1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 25 on page 57; and
 - 1.1.4 Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 26 on page 60.
 - 1.2 The financial position, cash flow budget, cash backed reserve / accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 1.2.1 Budgeted Financial Position as contained in Table 27 on page 66;
 - 1.2.2 Budgeted Cash Flows as contained in Table 28 on page 69;
 - 1.2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Table 29 on page 70;
 - 1.2.4 Asset management as contained in Table 30 on page 73, and
 - 1.2.5 Basic service delivery measurement as contained in Table 31 on page 76.
2. That the Council of the EMM, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) **APPROVES** and **ADOPTS** with effect from 1 July 2016:
 - 2.1 Schedule 1 - Tariffs for property rates.
 - 2.2 Schedule 2 – Tariffs for electricity.
 - 2.3 Schedule 3 - Tariffs for the supply of water.
 - 2.4 Schedule 4 - Tariffs for the supply of sewer.
 - 2.5 Schedule 5 – Tariffs for waste management services.

– as set out in **Annexure C**.

3. That the Council of the EMM, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) **APPROVES** and **ADOPTS** with effect from 1 July 2016 the tariffs for other services, as set out in the various tariff schedules as contained in **Annexure C**.
4. That to give proper effect to the municipality's annual budget, the Council of the EMM **APPROVES**:
 - 4.1 That cash backing is implemented through the utilisation of a portion of the revenue generated from property rates and user charges for services to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by Section 8 of the Municipal Budget and Reporting Regulations.
 - 4.2 That the municipality **BE PERMITTED** to enter into long-term borrowings for the funding of the capital programmes in respect of the 2016/17 financial year limited to an amount of R1.791 billion, 2017/18 financial year limited to an amount of R2.067 billion and 2018/19 financial year limited to an amount of R2.302 billion, in terms of Section 46 of the Municipal Finance Management Act.
 - 4.3 That the Municipal Manager **BE AUTHORISED** to sign all necessary agreements and documents to give effect to the above lending programme.
 - 4.4 That the taking up of an external loan of R1.791 billion to fund the 2016/2017 Capital Budget **BE APPROVED** for a term of 10 to 15 years and that a further report be submitted to Council to give feedback on the public comments received in this regard before the transaction is finalised.
5. That to guide the implementation of the municipality's annual budget, the Council of the EMM **APPROVES** the policies as set out in the following Annexures of this document.

Annexure D1	Medium-term Budget Policy Statement (reviewed)
Annexure D2	Pricing Policy Statement (reviewed)
Annexure D3	Property Rates Policy (remains unchanged)
Annexure D4	Provision of Free Basic Electricity Policy (remains unchanged)
Annexure D5	Waste Management Services Tariff Policy (reviewed)
Annexure D6	Consumer Deposit Policy (reviewed)
Annexure D7	Indigent Policy (remains unchanged)
Annexure D8	Credit Control & Debt Collection Policy (reviewed)
Annexure D9	Provision for Doubtful Debtors and Debtors Write Off (reviewed)
Annexure D10	Budget Implementation and Monitoring Policy (remains unchanged)
Annexure D11	Municipal Entity Financial Support Policy (reviewed)
Annexure D12	Accounting Policy (reviewed)
Annexure D13	Funding and Reserves Policy (remains unchanged)
Annexure D14	Borrowing Policy (remains unchanged)
Annexure D15	Cash Management Policy (remains unchanged)

Annexure D16	Policy on Electricity Metering for Residential and Small Business Customers in the EMM (reviewed)
Annexure D17	Policy for the Vending of Pre-paid Electricity (reviewed)
Annexure D18	Policy for Correction of Meter Reading and Billing Data (remains unchanged)
Annexure D19	Electricity Tariff policy (reviewed)
Annexure D20	Virement Policy (remains unchanged)
Annexure D21	Consumer Agreement Policy (reviewed)
Annexure D22	Renewable Energy Revenue Loss Mitigation Policy (new)

6. **That** to ensure oversight of the municipal entities as required by Section 89 of the Municipal Finance Management Act, Council **APPROVES** the salaries and benefits of the Municipal Entities to be in line with the proposed increases as set out in the budget of EMM.
7. **That** the Chief Financial Officer, in consultation with the City Manager, **BE DELEGATED** the authority to adjust the 2016/17 Operating and Capital Budgets (income and expenditure) with:
 - 7.1 all operating and capital grants received in addition to the currently gazetted DORA grants
 - 7.2 income received for recoverable jobs
 - 7.3 insurance claims received
 - 7.4 developers' contributions received
 - 7.5 transactions on the internal cost management structure
 - 7.6 disbursement of centralised budgets
8. **That** the Chief Financial Officer **BE AUTHORISED** to amend the structure on the financial system, in collaboration with the Heads of Departments, to align the financial system to the outcome of the Institutional Review and the new Standard Chart Of Accounts (SCOA) structure proposed by National Treasury.
9. **That**, in order to facilitate multi-year budgeting, departments **BE AUTHORISED** to commit projects on the 2017/18 and 2018/19 budgets, on both internal and confirmed external funding sources.
10. **That** authority **BE GRANTED**, to a maximum amount of R200m, in respect of bank overdraft facilities and/or the raising of short-term loans, including loans at call from Council's bankers, for the financial year ending 30 June 2017 in order to finance temporarily –
 - Expenditure on the Capital Budget; or
 - Expenditure on the Operating Budget incurred in anticipation of the receipt of revenue estimated and from which the expenditure would have been defrayed.
11. **That** the EMM IDP and Service Delivery Budget Implementation Plan (SDBIP) for 2016/17 as contained in **Annexures A** and **E** respectively, **BE ADOPTED**.
12. **That** a copy of the IDP **BE SUBMITTED** to the MEC for Local Government for comments.

13. That the MEC for Local Government **BE REQUESTED** to approve the EMM IDP for 2016/17 as its Land Development Objectives as envisaged in Section 72a of the Development Facilitation Act.
 14. That projects in the 2016/17 Capital Budget which is funded from either External Borrowing or Capital Replacement Reserve for the purposes of Virement **BE REGARDED** as similar sources of funding.
 15. That the Built Environment Performance Plan (BEPP) for the 2016/2017 to 2018/2019 financial period attached to the report as **Annexure G BE ADOPTED**.
 16. That the Ekurhuleni Metropolitan Municipality Water Services Development Plan for 16/17 Financial Year as contained in **Annexure A(2)** in the Ekurhuleni Metropolitan Municipality's Integrated Development Plan **BE APPROVED** and **SUBMITTED** to the Department of Water Affairs.
 17. That Circular No 82 regarding Cost Containment Measures as issued by National Treasury **BE NOTED** (The GCFO will consider the implementation after reviewing of the current policies).
-

**CERTIFIED A TRUE EXTRACT
SIGNED AT GERMISTON ON THIS DAY 03 MAY 2016**



.....
SECRETARY OF COUNCIL: EKURHULENI METROPOLITAN MUNICIPALITY

APPENDIX C





Ekurhuleni

CITY PLANNING DEPARTMENT

Attendance Register: Human Settlement and Transport Input BEPP

Venue: Kempton Park; Back Boardroom Ground Floor

Date: 06 March 2017

Time: 09:00 till 12:00

Name and Surname	Tell/Cell no	Email	Apology	Signature
Mariejie Griffioen	082 318 6275	mariejie@scip.co.za	-	
Kobie Nel	083 310 6447	kobie@planassociates.co.za		
Rethabile Seatsengane	011 999 3467	Rethabile.Seatsengane@ekurhuleni.gov.za		
Hitekani Masele	011 999 3646	Hitekani.Masele@ekurhuleni.gov.za		
godfrey HIRANI	011 999 6707	godfrey.hirani@ekurhuleni.gov.za		
Micemie van Malherbe	011 999 7404	Micemie.vanMalherbe@ekurhuleni.gov.za		
Siviso Mkhwa	011 999 5044	Siviso.Mkhwa@ekurhuleni.gov.za		

APPENDIX D



EKURHULENI METROPOLITAN MUNICIPALITY
TRANSPORT PLANNING & PROVISION
Intermodal Planning Committee and Rail Sub-
committee meeting: 27 February

2017



**TMC, 7 Kelvin Road, Kempton Park
09:00**

Agenda

1. Welcome and Introductions (RS)
2. Apologies (All)
3. Confirmation of Agenda (All)
4. Adoption of minutes of the previous meeting (All)
5. Matters arising (All)
- 6. Update on CITP (RS)**
- 7. Integrated Rapid Public Transport Network (IRPTN) Progress Update (TS)**
- 8. Cross Boarder Matters**
- 9. Gautrain Matters**
- 10. Update on EMM precinct plans (MB)**
- 11. Memorandum of Understanding: PRASA and Ekurhuleni (SM)**
- 12. Feedback from the Land Use & Transport Integration (LUTI) Sub-committee**
- 13. Feedback on ACSA Masterplan**
14. Other Matters
15. Next meeting
16. Closure

EKURHULENI METROPOLITAN MUNICIPALITY
 TRANSPORT PLANNING AND PROVISION
 Intermodal Planning Committee

27
 February
 2017

Transport Management Centre
 7 Kelvin Road Spartan
 09:00-11:00

		Responsible Person
1.	WELCOME AND INTRODUCTION <ul style="list-style-type: none"> Chairperson, Ms. Rethabile Seotsanyane welcomed all present and thanked all for attending the meeting 	Chairperson: Rethabile Seotsanyane
2.	ATTENDANCE & APOLOGIES 2.1 ATTENDANCE <ul style="list-style-type: none"> Ms. Rethabile Seotsanyane, EMM: Transport Planning Mr. Tommie Snyman, EMM: Transport Planning Mr. Martin Bekker, EMM: Spatial Planning Mr. Sisa Maboza, PRASA Ms. Johanna Lata, PRASA Mr Rudzani Mabaso, EMM City Planning Mr Barend Deminey, EMM: Roads & Stormwater Ms Miemie Von Maltitz, EMM: Human Settlements 2.2 APOLOGIES <ul style="list-style-type: none"> Alfred Sidia, EMM: Roads and Stormwater Uyanda Langa, EMM Transport Planning Saziso Buthelezi, EMM Transport Aletta Lephala, Cross Border 	IPC Committee Team and Invitees
3.	CONFIRMATION OF AGENDA <ul style="list-style-type: none"> The agenda was confirmed and adopted as is. 	Committee
4.	ADOPTION OF MINUTES OF THE PREVIOUS MEETING <ul style="list-style-type: none"> There were no minutes for IPC held on 30 September 2017, therefore the minutes for 22 June 2016 were used. 	Committee
5.	MATTERS ARISING <ul style="list-style-type: none"> Detailed plans for Leralla Station are still outstanding. Tommie Snyman must circulate the BRT maps. Sisa Maboza must circulate Discussion paper on Draft Bill for ITP. 	Committee

EKURHULENI METROPOLITAN MUNICIPALITY
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6.	<p>CITP FEEDBACK</p> <p>6.1 The CITP was approved on 24 November 2016 by the EMM Council.</p> <p>6.2 The submission to NDoT and GPRT is awaiting Transport Department HoD's signature.</p> <p>Due to capacity constraints the Department will only review the following chapters.</p> <ol style="list-style-type: none"> a. Public transport strategy b. Non-motorized transport – NMT audit and master plan c. Freight strategy – safety of freight in EMM 	<p>Rethabile Seotsanyane</p>
7.	<p>INTEGRATED RAPID PUBLIC TRANSPORT NETWORK (IRPTN) PROGRESS UPDATE</p> <p>7.1 Presentation (Ekurhuleni Harambee Team)</p> <ul style="list-style-type: none"> • The progress update on Harambee was presented by Tommie Snyman, the Acting IRTN Head. <p>7.2 Discussion</p> <p>Note: The following points were addressed</p> <ul style="list-style-type: none"> • Infrastructure is not complete from Tembisa Civic Centre to Zuurfontein • The tender for trunk routes is on hold for CR Swart Drive and Pretoria Road. Other alternatives are being considered i.e. kerb side stops instead of trunk along CR Swart Drive, changing Pretoria Road into a one-way system. • Stations contract is terminated but the reappointment of a contractor is under way. • Fare management equipment has been delivered. • Eight (8) buses have been leased from KTVR for systems test which started on 8 February 2017. • Service test will commence in March. • The Department must get approval for operational plan from NDoT before July launch. • Single ticketing and mobile kiosks will be implemented. • EMV top up points will be ready by June 2017. • Fare policy has been approved by Council in January 2017, with a condition to workshop the policy to Councillors and develop by laws. • Hybrid model must be explored where taxis can be used as feeders – EMM to do a financial model. 	<p>Tommie Snyman</p>

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	<ul style="list-style-type: none"> Detailed designs for phases 1 b and c will be checked by IRPTN team to see if there are deviations required to minimize costs. 	
8.	<p>CROSS BORDER MATTERS</p> <p>8.1 There was no representation from Cross Boarder, however the IPC Members discussed the need of integration between Ivory Park and Tembisa.</p> <ul style="list-style-type: none"> There is no linkage between Tembisa (Swazini station) and Johannesburg bus station. <p>Cross Boarder must give clarity on how the integration will be addressed.</p>	Aletta Lephala
9.	<p>GAUTRAIN MATTERS</p> <p>9.1 Gautrain must give feedback on the proposed Rhodesfield station extension as well as the rail extensions.</p> <p>9.2 Gautrain must give feedback on the status of the feasibility study.</p>	Victor Busang
10.	<p>UPDATE ON EMM PRECINCT PLANS</p> <p>10.1 Four (4) precinct plans are at draft stage;</p> <ol style="list-style-type: none"> Primrose including the informal settlement; Benoni CBD; Dunnottar Area including Prasa Gibela site; Leeupan Benoni including Wattville. <p>10.2 The following precinct plans must be refined:</p> <ol style="list-style-type: none"> Dries Niemandt; Kempton Park CBD; Vosloorus hospital. (There is a proposal that the BRT must stop at the rank. Further discussions are required with the IRPTN team). Germiston Lake including Rand Airport; <p>10.3 City Planning is finalizing the Urban Design Policy.</p> <p>10.4 Advisory panel is proposed for big developments.</p>	Martin Bekker
11.	<p>MEMORANDUM OF UNDERSTANDING</p> <p>11.1. PRASA submitted a draft MOU to EMM and legal comments were given. Draft MOU is with HoD Transport for final comments and/or signature, thereafter it will be sent to City Manager for final approval.</p>	Sisa Maboza / Rethabile Seotsanyane

EKURHULENI METROPOLITAN MUNICIPALITY
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12.	<p>FEEDBACK FROM THE LAND USE AND TRANSPORT INTEGRATION (LUTI) SUB-COMMITTEE</p> <p>The following is feedback from the Sub-Committee Meeting:</p> <ul style="list-style-type: none"> • Transit Orientated Developments (TOD) around the station must be explored by both City Planning and PRASA; • RSDF indemnifies TOD; • PRASA is busy with railway stations study; • Identify TOD for EMM. 	IPC Sub-Committee members
13.	<p>FEEDBACK ON ACSA MATTERS</p> <p>13.1 There was no representation from ACSA. However, the following was discussed:</p> <ul style="list-style-type: none"> • The committee requires the status of the Airport masterplan. • The impact of the proposed midfield terminal on the external road network should be discussed. • Is there MOU between EMM and ACSA. 	Puleng Makhetha
14.	<p>OTHER MATTERS</p> <ol style="list-style-type: none"> 1. The status of PWV15 planning and its impact on Gautrans must clarified. GDRT must give feedback. 2. Train station request from Thinasonke. PRASA has responded to the residents but such requests must come from EMM. 3. Railway lines reserves that are currently not being utilized by Prasa must be protected. <p>Action items for the next quarterly meeting:</p> <ol style="list-style-type: none"> 1. PRASA to facilitate meeting with Roads, Human Settlements, Transport and City Planning Department regarding TOD. 2. Presentation on Airport masterplan - ACSA 3. GDRT must give update on the planning of PWV15 and its impact on EMM. 4. Rethabile must circulate the Draft ITP Bill and consolidate comments for 10 March submission. 5. Presentation by Gautrain regarding Rhodesfield station extensions and the proposed railway line extensions. 6. Rudzani to circulate land capture draft report. 7. Barend to circulate Tambo Springs drawings and Verge Policy to IPC. Verge Policy to be workshopped 	Committee

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 TRANSPORT PLANNING AND PROVISION
 Intermodal Planning Committee

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	<p>with service departments i.e. Water & Sanitation and Energy.</p> <p>8. Cross Border to give feedback on integrating public transport at EMM boarder with COJ.</p> <p>9. Presentation by ACSA on Airport masterplan.</p> <p>10. Martin to give information regarding land use within 500m radius of stations.</p> <p>11. Martin must email link of precinct plans to IPC members.</p> <p>12. Rudzani to assist with development of the station studies, property ownership around the station and the draft of land value capture report.</p> <p>13. Human Settlements must circulate Leralla station Development Framework.</p>	
10.	<p>DATE OF NEXT MEETING</p> <p>Date of next quarterly meeting to be confirmed. The proposed date is 22nd March 2017.</p>	
11.	<p>CLOSURE</p> <p>Ms. Rethabile Seotsanyane adjourned the meeting and thanked everyone for their attendance.</p>	<p>Rethabile Seotsanyane</p>

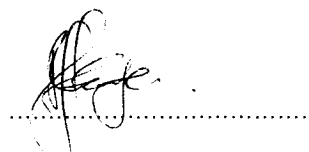
ACRONYMS:

ACSA	Airports Company South Africa
BBC	Bombela Bus Company
BCC	Bombela Concession Company
BOC	Bombela Operating Company
CBRTA	Cross Border Road Transport Agency
CITP	Comprehensive Integrated Transport Plan
CoJ	City of Johannesburg
EMM	Ekurhuleni Metropolitan Municipality

EKURHULENI METROPOLITAN MUNICIPALITY
TRANSPORT PLANNING AND PROVISION
Intermodal Planning Committee

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EMPD	Ekurhuleni Metropolitan Police Department
GDRT	Gauteng Department of Roads and Stormwater
GITP	Gauteng Integrated Transport Plan
GMA	Gautrain Management Agency
GTC	Gauteng Transport Commission
IPC	Intermodal Planning Committee
IRPTN	Integrated Rapid Public Transport Network
MOU	Memorandum of Understanding
MSDF	Metropolitan Spatial Development Framework
NDOT	National Department of Transport
NLTA	National Transport Act
NMT	Non-Motorised Transport
PRASA	Passenger Rail Agency of South Africa
RSC	Rail Steering Committee
RSR	Rail Safety Regulator
TOD	Transit Orientated Development
VOC	Vehicle Operating Company



Chairperson: Rethabile Seotsanyane

Snr Manager: Transport Planning Division

Transport Planning and Provision Department



Ekurhuleni
METROPOLITAN MUNICIPALITY

ATTENDANCE REGISTER

~~PROCESS COMMITTEE MEETING~~ ^{IPC}
~~FRIDAY 28 OCTOBER 2016 AT 10H00~~ 27 Feb 2017. 09:00
TMC - KEMPTON PARK

NAME AND SURNAME	ORGANISATION/COMPANY	CONTACT DETAILS	SIGNATURE
Tommie Snyman	EMM IPTN	0829034190	
Rethabile Setsinyane	EMM Transport	0734405550	
JOHANNA LATA	PRASA	0718537937	
Micmic van Mallitz	EMM DHS	0824951030	
Barend Demingy	EMM Roads & Storm water	0119993999	
MARTIN BECKER	CITY PLANNING	979-4026	
SISA MABOZA	PRASA	0127487270	

EKURHULENI METROPOLITAN MUNICIPALITY
 TRANSPORT PLANNING AND PROVISION
 Intermodal Planning Committee (IPC) and
 Rail Steering Committee (RSC)
 Meeting

22
 June
 2016

**Transport Management Centre
 7 Kelvin Road Spartan
 09:00-12:00**

		Responsible Person
1.	<p>Welcome and Introduction</p> <ul style="list-style-type: none"> • Chairperson, Ms. Uyanda Langa welcomed all present and thanked all for attending the meeting 	Chairperson: Ms. Uyanda Langa
2.	<p>Attendance & Apologies</p> <p>2.1 Attendance</p> <ul style="list-style-type: none"> • Ms. Uyanda Langa, EMM: Transport Planning • Ms. Dineo Lekgothoane, EMM: Transport Planning • Ms. Johanna Lata, PRASA • Ms. Puleng Makhetha, ACSA • Mr. Shamil Talip, Transnet • Ms. Chelina Bodhie, Bombela Concession Company (Gautrain) • Ms. Nisa Mthombeni, GDRT • Mr. Tommie Snyman, EMM: Transport • Mr. Saziso Buthelezi, EMM: Transport Planning • Mr. Sisa Maboza, PRASA • Ms. Ivy Modiselle, PRASA CRES • Mr. Rudzani Mabaso, EMM: City Planning • Mr. Bonza Mangena, PRASA <p>2.2 Apologies</p> <ul style="list-style-type: none"> • Ms. Nonkululeko Kambule, GDRT • Mr. Olamigoke Akinnusi, GDRT • Ms. Rethabile Seotsanyane, EMM: Roads & Stormwater • Mr. Victor Busang, GMA • Miemie Von Maltitz, EMM: Human Settlements 	Committee
3.	Confirmation of the agenda	Committee

EKURHULENI METROPOLITAN MUNICIPALITY
 TRANSPORT PLANNING AND PROVISION
 Intermodal Planning Committee (IPC) and
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	<ul style="list-style-type: none"> The agenda was confirmed and adopted as is. 	
4.	<p>Adoption of minutes of the previous meeting</p> <ul style="list-style-type: none"> Minutes were adopted as the true reflection of the meeting held on the 18th March 2016. 	Committee
5.	<p>Matters Arising</p> <ul style="list-style-type: none"> There were no urgent matters that arose during the IPC meeting. 	Committee
6.	<p>Integrated Rapid Public Transport Network (IRPTN) Progress Update</p> <p>6.1 Summary of the presentation</p> <ul style="list-style-type: none"> The intention is to obtain operating licenses for the new buses from GDRT so as to enable services to run. Fare policy to be presented to Council on the 23rd June 2016. Inspection required from the National Department of Transport (NDOT). It is the responsibility of the VOC to procure buses. 	Mr. Tommie Snyman
7.	<p>Progress on the Comprehensive Integrated Transport Plan (CITP)</p> <ul style="list-style-type: none"> The CITP was recently approved by the Mayoral Committee. It is due for submission to Council for final approval. Once approved by the Council, the CITP will be submitted to GDRT for approval. Discussion on the progress of EMM Roads and Stormwater projects including the following: <ul style="list-style-type: none"> EMM has received feedback from GDRT for the PWV15 preliminary design project. Tambo Springs and Vosloorus road planning and land acquisition project is currently in progress. 	Uyanda Langa

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 Meeting

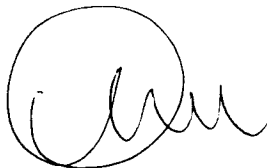
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 2016

	<ul style="list-style-type: none"> PRASA requested to be part of EMM's CITP Steering committee as this will enable them to have meaningful inputs into the CITP that is meant to advance the agenda of the NLTA as far as intermodal transport is concerned. 	
8.	<p>Memorandum of Understanding: PRASA and EMM</p> <ul style="list-style-type: none"> Update on the MOU from PRASA's perspective - PRASA is required to enter into formal agreements (with municipalities) that will ensure delivery of projects within set timeframes and enable reporting to the proper structures within both municipalities and PRASA. There have previously been discussions between PRASA and EMM about drafting a Memorandum of Action (MOA). This idea could not succeed as it was felt that EMM was not yet ready to enter into an MOA. Hence it was concluded that a Memorandum of Understanding (MOU) should be drafted with specific areas of interactions. Annexures (i.e. areas of interactions) were set to be amended on an annual basis. While PRASA is currently working on a number of stations within EMM, it lacks feedback from project management teams of those station development projects. From PRASA's side the draft MOU has not been submitted to the legal department. EMM's legal department has already sent out comments for the draft MOU. Upon the receipt of the comments from EMM's legal department, PRASA will be able to incorporate the comments and then submit the draft to PRASA's legal department. 	<p>Sisa Maboza Uyanda Langa</p>
9.	<p>Feedback from the Land Use & Transport Integration (LUTI) Sub-committee</p> <ul style="list-style-type: none"> The sub-committee meeting was held on the 25th of April 2016 The IRPTN team gave a presentation on Enabling Land Value Capture in Ekurhuleni (Revised Draft). Latest draft of the report to be circulated to members of the committee. 	<p>Ms. Uyanda Langa</p>

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10.	<p>Other Matters:</p> <p>Feedback on the ACSA Masterplan</p> <ul style="list-style-type: none"> • Brief feedback was shared on the status of the draft Masterplan. Detailed feedback will be given at a future meeting. • ACSA has commenced work on the Cargo Midfield Project and will seek inputs from the City in this process. <p>Feedback on Rhodesfield BRT Station Proposals</p> <ul style="list-style-type: none"> • The Rhodesfield BRT draft Station proposals have been completed by the City and will be shared with PRASA and the GMA. 	<p>Puleng Makhetha</p> <p>Uyanda Langa</p>
11.	<p>Next meeting Date of next quarterly meeting to be confirmed.</p>	
12.	<p>Closure</p> <p>Ms. Uyanda Langa adjourned the meeting and thanked everyone for coming.</p>	<p>Ms. Uyanda Langa</p>



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Signed by: Uyanda Langa
Chairperson

EKURHULENI METROPOLITAN MUNICIPALITY
TRANSPORT PLANNING AND PROVISION
Intermodal Planning Committee (IPC) and
Rail Steering Committee (RSC)
Meeting

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ACRONYMS:

ACSA	Airports Company South Africa
CEO	Chief Executive Officer
CITP	Comprehensive Integrated Transport Plan
EMM	Ekurhuleni Metropolitan Municipality
GDRT	Gauteng Department of Roads and Transport
GMA	Gautrain Management Agency
IPC	Intermodal Planning Committee
IRPTN	Integrated Rapid Public Transport Network
LUTI	Land Use & Transport Integration
MOA	Memorandum of Action
MOU	Memorandum of Understanding
NDOT	National Department of Transport
NLTA	National Transport Act
PRASA	Passenger Rail Agency of South Africa
TOD	Transit Orientated Development
VOC	Vehicle Operating Company

EKURHULENI METROPOLITAN MUNICIPALITY
 TRANSPORT PLANNING AND PROVISION
 Land Use and Transport Integration (LUTI)
 Sub-committee

25
 April
 2016

**Transport Management Centre
 7 Kelvin Road Spartan
 09:00-12:00**

		RESPONSIBLE PERSON
1.	<p>WELCOME AND INTRODUCTION</p> <ul style="list-style-type: none"> • Chairperson, Ms. Uyanda Langa welcomed all present and thanked all for attending the meeting 	<p>Chairperson: Uyanda Langa</p>
2.	<p>ATTENDANCE & APOLOGIES</p> <p>2.1 Attendance</p> <ul style="list-style-type: none"> • Ms. Uyanda Langa, EMM: Transport Planning • Ms. Dineo Lekgothoane, EMM: Transport Planning • Ms. Tebogo Phahlamohlaka, EMM: Transport Operations • Mr. Martin Bekker, EMM: Spatial Planning • Mr. Sisa Maboza, PRASA • Ms. Johanna Lata, PRASA • Mr. Olamigoke Akinnusi, GDRT: Transport Planning • Mr. Omar-Shariff Cupido, EMM: Finance-Transport Plan & Provision • Mr. Clement Maphanga, EMM: Infrastructure Services • Mr. Isaac Mosoane, EMM: Roads and Storm Water • Ms. Nonkuleko Kambule, GDRT: Transport Planning • Mr. Rudzani Mabaso, EMM: City Planning • Mr. Sibusiso Dlamini, EMM: City Planning • Ms. Zinzile Seepie, GDRT - Office of the Premier: IDP • Ms. Ivy Modiselle, PRASA • Ms. Sheenagh Bruce, Pegasys • Mr. Gary Goliath, World Bank • Ms. Nathalie Smal, EMM: Roads and Storm Water 	<p style="text-align: center;">All</p>
3.	<p>CONFIRMATION OF AGENDA</p> <ul style="list-style-type: none"> • The agenda was confirmed and adopted as is. 	<p style="text-align: center;">All</p>

EKURHULENI METROPOLITAN MUNICIPALITY
 TRANSPORT PLANNING AND PROVISION
 Land Use and Transport Integration (LUTI)
 Sub-committee

25
 April
 2016

Transport Management Centre
 7 Kelvin Road Spartan
 09:00-12:00

4.	<p>THE PRESENTATION: ENABLING LAND VALUE CAPTURE IN EKURHULENI (REVISED DRAFT)</p> <p><u>Overview of the presentation by Omar Cupido</u></p> <ul style="list-style-type: none"> • LVC is born out of the fact that sustainability within the IRPTN is a major concern. • Various ways of mitigating huge expenses to the City have been given consideration. • The presentation therefore looks at how LVC fits into the municipality's current thinking, documentation and strategies and what has been done so far. • The importance of this discussion lies in how we are going to take LVC forward in terms of the technical aspects of the institution, actors' responsibilities et cetera. • Further input to be discussed by members of the LUTI sub-committee. <p><u>Input by Martin Bekker</u></p> <ul style="list-style-type: none"> • Zinzile Seepie has been invited to the meeting, with the understanding that the Premier's office seeks to promote a coordination, integration and cooperation between municipalities and provincial government. <p><u>Input by Zinzile Seepie</u></p> <ul style="list-style-type: none"> • GDRT's specific focus at EMM is its strategic location as a gateway to Gauteng Province. • In terms of transportation, the focus is on integrating transport systems that extend beyond EMM to different municipalities and leading to other provinces. • GDRT is currently looking for projects (for their next financial year), for example RSDF, MSDF or any strategic drive, on which interventions can be made to assist in further developing plans. <p>BACKGROUND</p> <ul style="list-style-type: none"> • Pegasys involvement: Pegasys has been doing work with the EMM IRPTN Business Planning around the financial work stream. • LVC came up previously as a potential for seeking additional 	<p>Presenter: Sheenagh Bruce</p>

EKURHULENI METROPOLITAN MUNICIPALITY
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 7 Kelvin Road Spartan
 09:00-12:00

	<p>revenue and to make the IRPTN more affordable.</p> <ul style="list-style-type: none"> • A study that was done in 2013 explored factors of the IRPTN and the purpose of the work that we are doing now is to reopen that discussion. This is mainly because from an institutional point of view, the focus of the study was generally narrow. • The purpose of this session is to get comments on the draft report as these will contribute to the first deliverable and to find a way forward. <p>STUDY OBJECTIVES</p> <ul style="list-style-type: none"> • The aim of the study was to re-open LVC discussion with a specific focus on the IRPTN and how we could approach LVC with this project demand. • The initial idea was to think about: <ol style="list-style-type: none"> 1. the need for developing a strategy for LVC relating to the IRPTN 2. an approach to implementation. <p>BACKGROUND ON THE IRPTN</p> <ul style="list-style-type: none"> • A dispersed urban form of the metropolitan area generally presents a range of challenges around infrastructure provision. It is therefore expensive and less efficient to provide services (including water, electricity, transport etc) to low density populations over this area. • Major questions around the IRPTN include <i>'how can we make it more efficient and effective? How can it provide systems that will serve the populations in the future?'</i> <p>LOCATING LVC</p> <ul style="list-style-type: none"> • Financial viability of the IRPTN - as a catalyst project, the IRPTN fits into economic development and spatial discussions and it has the potential to stimulate investment in the broader municipal area by making places of origin and destination more accessible. • IRPTN has the potential to increase spatial sustainability by improving the mobility of individuals and groups between places of origin and destinations. • Partnerships are necessary to enable economic development along the IRPTN and to support increases in tax revenues. • NB: Economic development within municipalities is based on 	
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 TRANSPORT PLANNING AND PROVISION
 Land Use and Transport Integration (LUTI)
 Sub-committee

25
 April
 2016

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	<p>relationships (e.g with the private sector, other government institutions and academics). These relationships enable development to happen.</p> <p>PROBLEM STATEMENT Given the financial, socio-spatial and partnership challenges how can the municipality influence development that supports transport precincts to improve operational affordability and spatial efficiencies?</p> <p>POTENTIAL SOLUTION <u>Financial challenge</u></p> <ul style="list-style-type: none"> • LVC is in many ways a municipal fiscal tool to assist government in capturing tangible monetary value. <p><u>Socio-spatial challenge</u></p> <ul style="list-style-type: none"> • LVC also has development-based opportunities which may have a stronger social value. • TOD is suggested as an urban design approach that can provide aid in aligning land use and public transport. <p><u>Partnership challenge</u></p> <ul style="list-style-type: none"> • Development of strategic partnerships that are based on LVC and TOD. <p>LAND VALUE CAPTURE</p> <ul style="list-style-type: none"> • In terms of the IRPTN, LVC is a public transport infrastructure investment. • Agglomeration of land uses and economic activities as well as private investment - As the IRPTN becomes more established, certain areas become more desirable and as a result either property values increase or people start locating to these areas with increased accessibility. These agglomerations have the potential to mitigate social development and spatial challenges. • External factors - Potential value increase is not uniform and is not guaranteed. We need to think about how we are going to encourage this value creation. NB: Value refers to financial value as well as social value. • LVC tools: - LVC is understood as a basket of tools which are either tax or fee-based or development (land) based. 	
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SUMMARY OF THE INITIAL CONSIDERATIONS

- Implementation of LVC is context specific
- LVC is not an isolated tool – The conceptual framework has paired up LVC with TOD and strategic partnerships to emphasize the financial and social considerations that create real value for EMM to overcome its spatial and broader infrastructure challenges.
- Infrastructure investment is not the only factor of value creation.
- Language and messaging – emphasize the idea of creating value by finding a language that supports the agenda of LVC.
- Any project that seeks to implement LVC tools requires a champion - because of the complexity of the development of the right package of LVC tools for a project and the implementation of those tools in a project.
- That champion needs to strategically drive partnerships that will enable opportunities that the municipality is not be able to undertake on its own because of constrains such as land, microeconomic context, the need to spread its risk and understanding the role of the municipality as an enabler (not as a developer).

*****These points highlight the complexity of LVC**

INSTITUTIONAL DISCUSSION

- There are questions of where LVC should sit within EMM – the case may be that each LVC tool requires certain input from different departments.
- The presentation was followed by a question and answer session

*** Response by Martin Bekker**

- The municipality does not have a very coordinated integrated strategy towards LVC.
- An assessment of all municipal policies and plans has to be followed by a conclusion that clarifies the reason as to why a properly coordinated and structured strategy is needed towards LVC.
- There is a need to define factors that impede land value

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	<p>increase around TODs.</p> <ul style="list-style-type: none"> • A differentiation has to be made between A) tools that need to be implemented to increase land value B) and tools are needed to capture the increment in land value. Martin suggests that members of the SA Cities Network be consulted with regards to this as they have previously conducted a study on the topic. 	
5.	<p>DISCUSSION ON INSTITUTIONAL ARRANGEMENTS WITHIN THE EMM</p> <ul style="list-style-type: none"> • According to Martin Bekker, the sub-committee may not be considered to be ready to have a proper discussion on institutional analysis and arrangement for the project until the tools referred to (points A and B) above are determined. These tools will enable us to adequately discuss institutional arrangements such as “Who needs to be involved?” and the role they need to play. • Omar Cupido suggests that EMM has to have an internal discussion on which to discuss who the custodian of the project will be going forward. 	All
6.	<p>OTHER MATTERS</p> <ul style="list-style-type: none"> • GDRT’s concern: There are questions of whether LVC tools may be applicable at a cross border scale of implementation, so as to facilitate seamless movement in the Gauteng City Region. In response to this, Omar Cupido highlighted that in terms of integration, although the IRPTN is born within the EMM, one of the areas that the City manager is now concentrating on is the extension of Phase 1 of the IRPTN into Midrand through Ivory Park which falls under CoJ. • Omar Cupido suggests that the LUTI sub-committee becomes the oversight body for LVC. • Recommendations gathered from this meeting will be incorporated into the final draft report. • A final draft of the report will be circulated to the members with the hope of getting more input. 	All
7.	<p>NEXT MEETING Date of next quarterly meeting was not discussed.</p>	

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8.	CLOSURE Omar Cupido adjourned the meeting and thanked everyone for coming.	Omar Cupido
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ACRONYMS:

CoJ	City of Johannesburg
EMM	Ekurhuleni Metropolitan Municipality
GDRT	Gauteng Department of Roads and Transport
IRPTN	Integrated Rapid Public Transport Network
LUTI	Land Use and Transport Integration
LVC	Land Value Capture
MSDF	Metropolitan Spatial Development Framework
PRASA	Passenger Rail Agency of South Africa
RSDF	Regional Spatial Development Framework
TOD	Transit Orientated Development

APPENDIX E



THELLE MOGOERANE PRECINCT

STAKEHOLDER ENGAGEMENT REPORT

FEBRUARY
2017



For:

**Metropolitan Planning Division
City Planning Department**

Ekurhuleni Metropolitan Municipality
Ground Floor, Markem Building
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Kempton Park
Tel: +27 (0)11 999 4026
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Ekurhuleni
METROPOLITAN MUNICIPALITY

By:

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PLANNING URBAN DESIGN ARCHITECTURE

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INTRODUCTION

Iyer Urban Design Studio (Iyer) are appointed by the Ekurhuleni Metropolitan Municipality (EMM) as specialist consultants for The Ekurhuleni Urban Design Initiative.

The Ekurhuleni Urban Design Initiative involves three main components:

- The formulation of a metro-wide Urban Design Policy;
- The establishment of an Urban Design Review Committee;
- The formulation of Urban Design Precinct Plans.

The detail of the above strategies and initiatives begins to manifest through the formulation of a range of planning and urban design initiatives, including a number of Urban Design Precinct Plans for priority areas within the Municipality. These urban design precinct plans, supported by 3D-modeling, provides a visual and spatial vision of the manner in which development in such precincts could manifest, showing the envisaged built form, the key urban design structuring elements, and spatial strategies and projects to catalyse development. The Urban Design Precinct Plans will further be underpinned by a metro-wide Urban Design Policy, which will contribute towards the establishment of a clear metropolitan (city) identity.

In line with the Spatial Vision outlined in the State of the City Address, the following Precinct Plans have been initiated by the City Planning Department:

- The **Thelle Mogoerane Precinct** in Vosloorus, as part of the Thelle Mogoerane Corridor;
- The Dries Niemandt Precinct in Kempton Park, part of the Aerotropolis Corridor;
- The Kempton Park CBD Precinct, key to both the Aerotropolis Corridor and the Thami Mnyele Corridors;
- The Bredell Precinct, central to the growth of the logistics potential and capacity of the Aerotropolis Corridor;
- The Germiston Lake Precinct, encompassing the Victoria Lake area and Rand Airport, a key Precinct in the Corridor.
- The Primrose Precinct, focused on the growth and densification of the suburb located north of Germiston CBD;
- The Benoni CBD Precinct which aims to revive the CBD into a sustainable and liveable 24-hour precinct;
- The Dunnottar Precinct, addresses the sustainable growth of the area in a mixed-use housing and agri-zone.

This report is an overview of the stakeholder engagement process undertaken for the Thelle Mogoerane Precinct. The report describes the approach and methodology used to guide the engagement process, an overview of the Thelle Mogoerane Precinct, the role of engagement in the project context, unpacks the various stakeholder engagement events and a portfolio of evidence is included in the appendices of the report.

1. APPROACH & METHODOLOGY

The Ekurhuleni Metropolitan Spatial Planning Division, with the assistance of Iyer, facilitated the stakeholder engagement process, which was structured in a way that it adopts a multi-disciplinary and collaborative approach to design. The process was one that provided unique opportunities for the community of each precinct to intervene in development processes and to assist in guiding growth towards a future urban form that is more inclusive, more integrated, and ultimately more sustainable from an urban point of view.

Stakeholder engagement and ongoing consultation with relevant role-players is central to the success of the broader Ekurhuleni Urban Design Project. In this regard, some very clear strategies as to how these participatory processes can become part to the broader policy and plan development processes were used to inform the process. The stakeholder engagement process targeted both internal and external stakeholders on a number of engagement platforms, at specific moments in the planning and design process.

The engagement process for the Thelle Mogoerane Precinct followed the below structure:

- **Internal Precinct Technical Forum** - A Technical Forum, comprising members of the client body, officials from the relevant regional office, and departmental representatives was compiled.
- **Technical Input** – Draft Precinct Plan reports were circulated to the same members of the client body, officials from the relevant regional office, and departmental representatives, to comment on from a technical point of view and ensure alignment with other policies and plans. This ensured that the reports were accurate before being made available to the public.
- **Public Open Day** – Draft precinct plan proposals were made available at a public open day where any members of the public could view the proposals and make informed comments

2. THELLE MOGOERANE PRECINCT OVERVIEW

The Thelle Mogoerane Hospital Precinct is located in the eastern region of Vosloorus, in Region F of the Ekurhuleni Metropolitan Municipality. As the name suggests, the Precinct is anchored by the newly developed Thelle Mogoerane Hospital, a Provincial Hospital built to replace the old Natalspruit Hospital. As with other previous “township” areas that characterise most South African Cities, the precinct remains largely marginalised from mainstream urban activity. The investment related to the new Hospital, however, does provide scope for exploring the longer term role of the areas as a new nodal area, with potential to provide a range of social and commercial

opportunities, linked into the broader context through the current IRPTN system proposals that connect into the precinct.

The Vosloorus area of Ekurhuleni is a historically disadvantaged area of the Municipality, with high levels of unemployment and low income levels. The Precinct Plan thus has a key role to play through providing a structure to guide public investment within the precinct in such a way that it add values to, and creates opportunity for a range of urban activities(and jobs), within the area.

3. THE ROLE OF ENGAGEMENT WITHIN THE PROJECT CONTEXT

The physical composition of many local urban environments alludes to spaces out of sync with contemporary planning and urban design ideals: spaces that solely reflect the “hand” of professional custodians. The transparent engagement process seeks to build on the new ideals of inclusiveness and ownership to bolster sustainability. South African planning is at the cusp of its development with varying experts labelling the continent as one of great potential. Metros, such as Ekurhuleni, of great natural resource and land capacity should not be allowed to fall by the wayside. The actual responsible generation for establishing transformed urban centres of excellence is just emerging. Comprehensive engagement allows the emergent generation to be informed of Urban Development.

The stakeholder engagement process is to invigorate local sense of policy comprehension, the democratic process, to expose the city’s principle’s in a logical transparent manner and a cohesive vision that catalyses the daily aspirations of developing metropolis. Thus, stakeholder participation is an important component of community development and reflects an Advocacy approach equitably rooted in the eclectic citizenry of Ekurhuleni. One of the major aims of community development is to encourage participation of all stakeholders. Indeed, community development has been defined as a social process resulting from citizen participation. Through citizen participation, a broad cross- section of the community is encouraged to identify and articulate their own goals, design their own methods of change, and pool their resources in the problem- solving process.

Thus, comprehensive stakeholder participation becomes essential for:

- Enhancing effectiveness as various stakeholders bring understanding, knowledge and experience essential to the regeneration process.
- Community definitions of need, problems and solutions are different from those put forward by service planners and providers;
- Enabling policy to be relevant to local communities;
- Ensuring success of this project, the following principles guided the project team and the related activities relevant to Stakeholder engagement for this project.

Stakeholder engagement is an important component with regards to facilitating, discussing and encouraging social development. It allows for the opportunity to, in a focussed manner, define the main issues which are important, applicable and relevant to a project, its context and its stakeholders. Effective and streamlined communication is vital in encouraging and facilitating transparency and ultimately finding appropriate solutions to sensitivities and community concerns. Participation in stakeholder engagement ranges from information dissemination and sharing to full partnership with stakeholders

4. STAKEHOLDER EVENTS

Event Date	Event Type	Target group	Event Venue	Attendee/Stakeholder
06 June 2015	Site visit	Internal	Thelle Mogoerane Precinct	Client Body & Precinct Planning Forum
10 December 2015	Precinct Technical Forum & Charrette	Internal	Boardroom 1 & 2, Investment Centre	Precinct Planning Forum
18 February 2017	Thelle Mogoerane Open Day	External, public	J.Dumane Hall	General Public

Table 1: Summary table of Stakeholder Engagement Events

The engagement process for the Thelle Mogoerane Precinct followed the below structure:

- Internal Precinct Technical Forum
- Public Open Day
- Key stakeholder engagement

4.1. Precinct Technical Forum & Charrette

These consultative design workshops/charrettes were held in the preliminary stages of the precinct planning, following the initial research work and status quo definition. The intent of these workshop was to establish a means of consultation with key local (Departmental) role-players who would likely be involved in the implementation of the relevant Precinct Plan. The workshops focused on presenting the initial research findings and key issues to the 'Technical Forum', and working through the opportunities and challenges within the precinct, culminating in a general agreement on a spatial vision & way forward.

The event was two pronged,

- Firstly a full day site visit and information exchange session.
- Charrette focusing on the - Thelle Mogoerane Hospital Precinct (New Natal Spruit Hospital Precinct).

ROLE PLAYERS

The workshops were organised by Ekurhuleni Metropolitan Spatial Planning with assistance from Iyer Urban Design Studio.

A 'Technical Forum', comprising members of the client body, officials from the relevant regional offices, and departmental representatives, were present at the workshops

Refer to attendance registers in Annexure A. NOTIFICATION/ AWARENESS TOOLS

ENGAGEMENT TOOLS

Attendees and organizers were briefed on the purpose of the project and a site visit was then conducted, with all attendees transported collectively. Base maps and aerial photos were used to engage with the site.

The attendees then returned to the EMM boardroom for an information session. Findings from the site visit and additional insights were shared and used to identify key issues and potential strategies for the precinct.

The site visit was followed by a Design Workshop/Charrette. Iyer compiled a summary presentation of the site visit, key findings and potential strategies. These were discussed further and distilled into a way forward for design of the precinct.

KEY OUTCOMES

The workshop and site visit was central to getting to grips with the scale of the precinct and unpacking the key issues underpinning the study area. A number of key issues were identified:

- Significance of open space system from an environmental point of view and impact of 'illegal' land uses on this system
- Impact of illegal land-uses
- Development constraints – e.g. Dolomitic Land, limited services & infrastructure
- Road Access & conflict between heavy vehicles, cars and pedestrians
- Limited Public Transport
- Development uncertainty
- Proximity to Vosloorus Town Centre
- Continual low-density expansion of fringe

A visioning process allowed for an initial set of strategies and interventions to emerge:

- Green infrastructure
- Responding to Aerotropolis
- Public Investment Strategy
- Building Community
- Urban Management
- Appropriate and Positive interfaces

The charrette and feedback session was followed-up with several one-on-one meetings with key internal stakeholders such as Roads Department, Real Estate (SLP) and Environmental Management.

4.2. Public Open Day

Following input from key internal stakeholders, a draft Precinct Plan was prepared and a process of public engagement with the local community was held. The purpose of the Open Day was to invite the Public and Key Stakeholders to learn more about the Urban Design initiative, be introduced to the draft precinct plan concepts and provide comments and feedback.

Date: Saturday, 18 February 2016

Time: Between 10h00 to 14h00

Venue: J.Dumane Hall, Vosloorus.

ROLE PLAYERS

The Open Day event was organised by Ekurhuleni Metropolitan Spatial Planning with assistance from Iyer.

The event was open to any member of the public who had an interest in the process and the study area. The event was attended by concerned residents, ward committee members, members of resident and business associations etc.

Refer to attendance registers in Annexure A.

NOTIFICATION/ AWARENESS TOOLS

- Key stakeholders (which included - Thelle Mogoerane Hospital Management, Consulting planners, Ward Councillors) were targeted via email invitation;
- Advertisement in the local newspaper, Khathorus News;
- Bulk SMSs were sent to the Metro database;
- Ekurhuleni Website – link from main landing page allowing; download facility for reports, submission of electronic comments (online form), submission of written comments (e-mail), links from other relevant websites (ie: Planning Institute, etc), dedicated email address created to receive written comments;
- Information on overall project placed on EMM Social Media Platforms, including Facebook Page; Twitter; LinkedIn.
- Flyers were distributed at local shopping centres.
- On the day of the event loud hailing was done by our Customer relations Management [CRM] department in the Vosloorus area inviting the community to the open day.



**INVITATION
FOR STAKEHOLDER ENGAGEMENT:
URBAN DESIGN PRECINCT PLAN:
AREAS AROUND THE
THELLE MOGOERANE HOSPITAL**

HAVE YOUR SAY!!!

The City of Ekurhuleni is formulating an Urban Design Precinct Plan for the areas around the **Thelle Mogoerane Hospital in Vosloorus**. These precinct plans will serve to guide possible future development within the areas under consideration. In addition, an overarching Ekurhuleni Urban Design Policy is being formulated to supplement the said precinct plans.

In developing this precinct plan, the Municipality is requesting input from the public and key stakeholders. Draft strategies and concepts have been prepared to serve as a basis for inputs. The Ekurhuleni City Planning Department will be running an Open Day session, through which you are invited to learn more about this initiative and provide your suggestions and comments.

Date: Saturday, 18 February 2017
Time: Between 10h00 to 14h00 (at your convenience)
Venue: J. Dumane Hall, Vosloorus

Draft documents can be viewed:

- On the City's website - www.ekurhuleni.gov.za - and you can make an input electronically.
- Boksburg City Planning Offices, (3rd Floor, Boksburg Civic Centre, cm. Trichardt's & Commissioner Streets, Boksburg)
- Vosloorus Library (M.C. Botha Drive, Vosloorus) Library operating hours: Mon – Fri: 09h00-16h30; Sat: 08h00-13h00).

To make an input:

- Forward in writing by e-mail to urbanidesign@ekurhuleni.gov.za,
- Submit in the "comment box" at the Boksburg City Planning Offices or Vosloorus Library,
- Post to the Ekurhuleni City Planning Department, at P O Box 13, Kempton Park, 1620,
- Hand deliver to City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park.

Deadline for inputs: Monday, 20 March 2017.

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City of Ekurhuleni

Figure 1: Advertisement for affected areas around the Thelle Mogoerane Precinct in the Kathorus Mail and in local shopping centres.

E-mail notification/invitation

----- Forwarded message -----

From: "Martin Bekker (Kempton Park)" <Martin.Bekker@ekurhuleni.gov.za>

To: "nomonde.mqhayi@gmail.com" <nomonde.mqhayi@gmail.com>, "Witness.Damane@gauteng.gov.za" <Witness.Damane@gauteng.gov.za>, "Patrick.Ntuli@gauteng.gov.za" <Patrick.Ntuli@gauteng.gov.za>, "Gumani.Netshituni@gauteng.gov.za" <Gumani.Netshituni@gauteng.gov.za>, Mzwandile Wondo <Mzwandile.Wondo@ekurhuleni.gov.za>, Makhosi Lehari <Makhosi.Lehari@ekurhuleni.gov.za>, Linah Mkhize <Linah.Mkhize@ekurhuleni.gov.za>

Date: Thu, 16 Feb 2017 15:01:32 +0000

Subject: FW: Thelle Mogoerane Hospital Urban Design Precinct Plan: Notification of "Open Day" and invitation for inputs / comments

Dear Dr. Mqhayi-Mbambo, Mrs. Damane, Mr. Ntuli, Mr. Netshituni, Councillor Wondo, Councillor Lehari, Councillor Mkhize

The Ekurhuleni City Planning Department is busy with a project which involves the formulation of Urban Design Precinct Plans for selected areas in Ekurhuleni. These precinct plans will serve as basis to guide possible future development within the respective areas for which precinct plans are being formulated.

One of the precincts for which plans are being formulated is the areas surrounding the Thelle Mogoerane Hospital. The aerial photo included below shows the precinct boundary.

Included below and in the attached file, please find an invitation to an "open day" scheduled for engagement in respect of this Urban Design Precinct Plan in process of being formulated for the area around the Thelle Mogoerane Hospital in Vosloorus.

The draft urban design precinct plan for comments and inputs will also be uploaded on the Ekurhuleni website, but should you require any further information at this stage, you are welcome to contact us.

Looking forward to seeing you at the "open day" on Saturday and receiving your inputs. However, should you not be able to attend the "open day" you can still view the draft urban design precinct plan on the Ekurhuleni website (in your own time) and forward your comments / inputs to us by the due date stated in the notice below.

Should you wish to meet with us in regard to the proposed urban design precinct plan, please let us know, then we will glad to make an appointment to meet with you.

Kind regards,

Martin Bekker, Pr. Pln
Metropolitan Spatial Planning Division
City Planning Department
Ekurhuleni Metropolitan Municipality



Telephone : +27(0)11-999-4026
E-mail : martin.bekker@ekurhuleni.gov.za
Website : www.ekurhuleni.gov.za
Postal : PO Box 13
Kempton Park, 1620
Physical : Ground Floor, Markem Building
10 Margaret Ave, Kempton Park



INVITATION FOR STAKEHOLDER ENGAGEMENT: URBAN DESIGN PRECINCT PLAN: AREAS AROUND THE THELLE MOGOERANE HOSPITAL

HAVE YOUR SAY!!!

The City of Ekurhuleni is formulating an Urban Design Precinct Plan for the areas around the Thelle Mogoerane Hospital in Vosloorus. These precinct plans will serve to guide possible future development within the areas under consideration. In addition, an overarching Ekurhuleni Urban Design Policy is being formulated to supplement the said precinct plans.

In developing this precinct plan, the Municipality is requesting input from the public and key stakeholders. Draft strategies and concepts have been prepared to serve as a basis for inputs. The Ekurhuleni City Planning Department will be running an Open Day session, through which you are invited to learn more about this initiative and provide your suggestions and comments.

Date: Saturday, 18 February 2017
Time: Between 10h00 to 14h00 (at your convenience)
Venue: J. Dumane Hall, Vosloorus

Draft documents can be viewed:

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- Boksburg City Planning Offices (3rd Floor Boksburg Civic Centre, cnr. Trichards & Commissioner Streets, Boksburg).
- Vosloorus Library (M.C. Botha Drive, Vosloorus) Library operating hours: Mon - Fri: 09h00-16h30; Sat: 08h00-13h00.

To make an input:

- Forward in writing by e-mail to urbandedign@ekurhuleni.gov.za.
- Submit in the "comment box" at the Boksburg City Planning Offices or Vosloorus Library.
- Post to the Ekurhuleni City Planning Department, at P.O. Box 13, Kempton Park, 1620.
- Hand deliver to City Planning Corporate Office, Markem Building, Cnr. Margaret Avenue and Kempton Road, Kempton Park.

Deadline for inputs: Monday, 20 March 2017.

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This is an e-mail that was sent separately out to invite parties (Thelle Mogoerane Hospital Management, Consulting planners, Ward Councillors) to the Thelle Mogoerane Precinct Open Day.

SMS notification/invitation

4.4. Access to draft precinct plans and comment box

Interested parties and general public could also access Draft Precinct Plan Reports at:

- Ekurhuleni website: <https://www.ekurhuleni.gov.za/download-precinct-plan>
- Boksburg CCC City Planning Office
- Vosloorus Library



An SMS-notification/invitation sent to 3980 cell phone numbers for people in the surrounding Vosloorus area



Draft Precinct Plan Reports and a comment box at the Boksburg CCC City Planning Office.



Draft Precinct Plan Reports and a comment box at the Vosloorus library.



Draft Precinct Plan Reports and a comment box at the Vosloorus library.



Draft Precinct Plan Reports and a comment box at the Boksburg CCC City Planning Office.



**Officials
the pub**

A photograph showing a group of five people in an indoor setting with a red brick wall. On the left, a woman with her hair in a bun, wearing a grey t-shirt and a red cardigan, is gesturing with her hands as if speaking. In the center, a man wearing a grey hat and a blue jacket is holding a white mug and looking towards the woman. To his right, another man in a blue and red striped shirt is looking on. In the foreground, the back of a man wearing a grey sweatshirt with 'RUSSELL ATHLETIC EST. 1992' on the back is visible. On the far right, a man in a blue and yellow patterned sweater is also looking towards the group. The scene appears to be a casual meeting or discussion.

s and consultants engaging with lic at the Open Day



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URBAN DESIGN PRECINCT PLANS

A precinct plan defines the desired development direction of the precinct and recommends a range of public realm projects to facilitate new relationships between the public and private realms. The precinct planning process envisaged for the current project is viewed as an ongoing process of local area elaboration and planning (complementing and supporting the Metropolitan and Regional Spatial Development Frameworks of the municipality) rather than merely a series of independent products.

In line with the Spatial Vision outlined in the *State of the City Address*, the following Precinct Plans have been initiated by the City Planning Department:

- The [Thelle Moqoerane Precinct](#) in Vosloorus, as part of the [Thelle Moqoerane Corridor](#).

Urban Design Menu

+ URBAN DESIGN

+ Open Day Events

+ Why urban design?

+ Urban design policy

Figure 3: Screen shot of the link from main landing page of Ekurhuleni Website to the Urban design initiative

ENGAGEMENT TOOLS

Posters summarising the key findings and strategies for the precinct were displayed. A video showing the proposed strategies and design concepts were also displayed. Project team members from Iyer and officials from the Metropolitan Spatial Planning Division were available to offer explanation and receive comment on the proposals. Hard copies of the draft reports and summary pamphlets were available for perusal and comment responses. Stakeholders were made further aware on how to engage the online content of the project.

Draft precinct plan reports were made available online and physical copies were placed in the Vosloorus library for review with a comments box to receive formal, written comments. The comments period was one month after the Open day.

KEY OUTCOMES

The Open Day event was well attended by the community as well as key stakeholders. Several issues were raised in relation to the proposals and relevant comments were considered when finalising the proposals.

The event also played a key role in identifying additional key stakeholders to engage with in more detail on the strategies proposed in the precinct plans.

Refer to Annexure B for a summary of the comments received.

CONCLUSION

The range of engagement events has allowed for a diverse set of inputs and comments into the Draft Thelle Mogoerane Precinct Plan adding to its relevance as a key planning document to guide development in the area. By following this multi-levelled approach to stakeholder engagement, the concept of co-production has enabled the project team to gain insight into the dynamics and realities of the precinct far beyond what they could have done on its own.

The feedback from stakeholders has generally been very positive and supportive of the vision for the precinct. The inputs received ranged from the everyday lived experiences of the study area to much more focused and technical inputs. The challenges to implementing the precinct vision have been raised are more technical. For example, the future alignment of major provisional routes which hamper cohesive urban development.

The Open Day session held in Vosloorus was relatively well-attended by local residents and local business owners, and became a fruitful session with robust discussions. The former group were interested in how the precinct will develop into a more functional node as they constantly referred to the currently existing but unused taxi rank.

Questions from local business owners were focused on trying to understand the level at which local businesses were taken into consideration during the planning phase. They also wanted to know if there is a way their businesses could benefit from the development. On the other hand, locals did not make direct inputs on the precinct plan itself as they seemed to be more interested in the implementation phase. Most of their questions sought information about the timeframes of the project implementation and the employment of local labour. These are valid concerns considering that Vosloorus as a previously marginalised township with high levels of unemployment and low income levels.

Overall, the precinct plan was well received and appreciated by locals. The feedback received during and after each presentation was positive.

ANNEXURE

ATTENDANCE REGISTERS

Attendance Register

FORMULATION OF URBAN DESIGN POLICY, PRECINCT PLANS & REVIEW COMMITTEE:



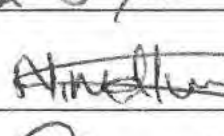
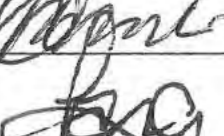
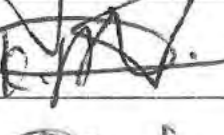
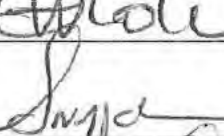
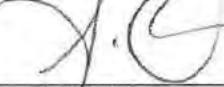



PRECINCT FORUM WORKSHOP:

DRIES NIEMANDT PRECINCT PLAN & THELLE MOGOERANE HOSPITAL PRECINCT PLAN

DATE : 10 December 2015

VENUE : Boardroom 1 & 2; Investment Centre; 1 Monument Road; Kempton Park

TIME : 13H30

Name	Organization / Department / CCA	Telephone	Email	Signature
MARTIN BEKKER	SPATIAL PLANNING	999-4026	martin.bekker@ekurhuleni.gov.za	
Gerard Mac Carron	"	999-2273	maccarra@elw	
SEAN LONG	BUILDING CONTROL	999 5378	Sean.Long@ekurhuleni.gov.za	
NTSIKI MALIVA	PARKS VOSELOUS	99 5381	nontsikelebo.maliva@ekurhuleni.gov.za	
Mthokozisi Mlotshwa	Water and Sanitation Planning	99 38 68	mthokozisi.mlotshwa@ekurhuleni.gov.za	
PAUL HANGER	IYER URBAN DESIGN	0824165345	PAUL@IYER.CO.ZA	
Wayne Maluleke	City Planning	999 9104	Wayne.maluleke@ekurhuleni.gov.za	
CHARLOTTA MOKHETHI	HUMAN SETTLEMENTS	99-7962	charlotta.mokhethi@ekurhuleni.gov.za	
SIYANDA Q. NGCOSO	CITY PLANNING	999 6186	Siyanda.ngcobo@ekurhuleni.gov.za	
Leho Radebe	MSI	011 999 4934	leho.radebe@ekurhuleni.gov.za	

Attendance Register

FORMULATION OF URBAN DESIGN POLICY, PRECINCT PLANS & REVIEW COMMITTEE:





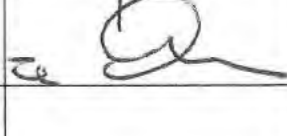

PRECINCT FORUM WORKSHOP:

DRIES NIEMANDT PRECINCT PLAN & THELLE MOGOERANE HOSPITAL PRECINCT PLAN

DATE : 10 December 2015

VENUE : Boardroom 1 & 2; Investment Centre; 1 Monument Road; Kempton Park

TIME : 13H30

Name	Organization / Department / CCA	Telephone	Email	Signature
Antoinette Mogaen	Health & SD KP	99-3592	antoinette.mogaen@ekurhuleni.gov.za	
MIKE DE SWART	CITY PLANNING	99-3811	MIKES@EKURHULENI.GOV.ZA	
Shakes Mashabela	CITY PLANNING	99-4773	Motshelo.Mashabela@ekurhuleni.gov.za	
Muzi Mazingwane	IYER URBAN DESIGN	011 592 0510	muzi@iyer.co.za	
Elsabeth van Merwe	ERM	99-3013	elsabeth.vanmerwe@ekurhuleni.gov.za	
Uyanda Langa	Transport	99 2075	uyanda.langa@ekurhuleni.gov.za	

Attendance Register

STAKEHOLDER ENGAGEMENT WORKSHOP: THELLE MOGOERANE URBAN DESIGN PRECINCT PLAN

DATE : 18~~17~~ February 2017
 VENUE : J. Dumane Hall, Vosloorus
 TIME : 10H00 – 14H00

Name	Interest / Organisation Represented	Cell Phone no./ Telephone no.	E-mail address	How were you notified of this engagement?	Signature
J. MATHIMUNYI	COMUNIT	0731266000	297.DUBAZAMA	New letter	J. Mathimuny
Sibusiso Ziqubu	Community	0711478123	SSZiqubu@gmail	news letter	Sibusiso Ziqubu
BHEKI HADEBE	COMMUNITY	0726155065	BHEKI.HADEBE@EKURHULeni.VERBAL	VERBAL	Bheki Hadebe
MARIE MATHA	Community	0738310216		Other person	Marie Matha
Don Sparpeba	Community	0728124417	v4plers@gmail.com	telephone	Don Sparpeba
Jungle Stube	Community	0715015655	junglestube@webmail.co.za	Newspaper	Jungle Stube
Thabo Tsotetsi	Community	0727324284	thabo.tsotetsi@9kzonobel.com	Internet	Thabo Tsotetsi
ELIJAH KOIEE	" "	0845981098	KOIEEELIJAH@gmail.com	NEWS LETTER	Elijah Koiee
Sibongile Nxumalo	Community	073-87-2715		Newspaper	Sibongile Nxumalo
Richard Metzler	Community	089-69-44599		Neighbour	Richard Metzler

Attendance Register

STAKEHOLDER ENGAGEMENT WORKSHOP: THELLE MOGOERANE URBAN DESIGN PRECINCT PLAN

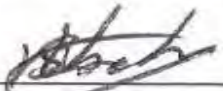
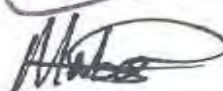

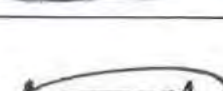
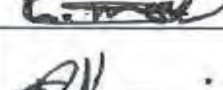
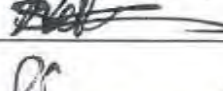
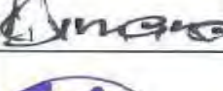



DATE : 18~~17~~ February 2017
 VENUE : J. Dumane Hall, Vosloorus
 TIME : 10H00 – 14H00

Name	Interest / Organisation Represented	Cell Phone no./ Telephone no.	E-mail address	How were you notified of this engagement?	Signature
Lebo Radebe	Mop	011 999 4934	lebo.radebe@ekurhuleni.gov.za	-	
MARTIN BOKKER	EMM - SPATIAL PLANNING	999 4026	martin.bokker@ekurhuleni.gov.za	-	
Mpheni Qotoyi	WARD 46 Com Member	074 244 2295	-	SMS	
Senti Sam Aphiwa	Resident x 2	0633464306	N/A	Word of Mouth	
Lucky Nkosi	Resident	0838687759	biglucky84@gmail.com	Kathorus Mail	
EDUARD MATHOMI	Resident	0734367595	N/A	SMS	
Luleka Wondo	WARD 46 Com. Member	0717131386	N/A	News Paper	
GLADYS NYWANJE	WARD 64 BUSINESS FORUM	0721984408	ngwane@gladys@gmail.com	WORD OF MOUTH	
SAM ZWANE	WARD 44 COMMUNITY	0810101065	SIEISO Z 99@gmail.com	NEWS LETTER	
Eduard Nkomo	WARD 43 Community	0742663030	edward.nkomo@gmail.com	email	

Attendance Register

STAKEHOLDER ENGAGEMENT WORKSHOP: THELLE MOGOERANE URBAN DESIGN PRECINCT PLAN




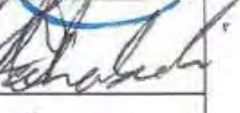
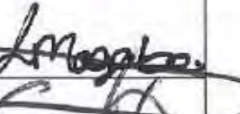
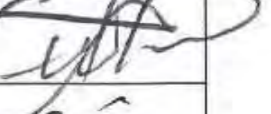
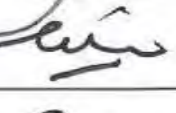
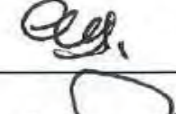

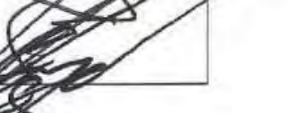
DATE : 18 February 2017
 VENUE : J. Dumane Hall, Vosloorus
 TIME : 10H00 – 14H00

Name	Interest / Organisation Represented	Cell Phone no./ Telephone no.	E-mail address	How were you notified of this engagement?	Signature
Sikhumbuzo	SKhumz Enterprise	081 888 7175	sikhumbuzo.mboho@gmail.com	invited by a friend.	
Nteso	IKYIT Trading & Projects	061 928 7971	maboean@gmail.com	friend	
Sonbo	Business	0731274420		friend	
Lunga	ward 45 community	09341860429		councillor	
Sipho sethu	ward 45	0834020980	cityexcellence@gmail.com	councillor	
Rachele Simandla	Community	060 473 6421		clinic	
Grace Lunyika	Community	0783140899	" " "	news paper	
ERNEST ZIMASE	F.B.O.	079-555-1374	ERNESTZIMASE1@gmail.com	SMS	
Matshepo Kadisang	Rr councillor	082 696 2812	tshepi007@yahoo.com	councillor	
BRIAN MAKUWA	COMMUNITY	083 454 1391	bimakua@gmail.com	Newspaper	

Attendance Register

STAKEHOLDER ENGAGEMENT WORKSHOP: THELLE MOGOERANE URBAN DESIGN PRECINCT PLAN





DATE : 18 February 2017
 VENUE : J. Dumane Hall, Vosloorus
 TIME : 10H00 – 14H00

Name	Interest / Organisation Represented	Cell Phone no./ Telephone no.	E-mail address	How were you notified of this engagement?	Signature
Amos	Community member	0147186842	-	by phone	
FIKILE Makhaba	Community member	073 1144356	-	by phone	
LAKIN PALMER	Community member	012 5286833	Palmer.lakin24@gmail.com	By Phone	
Morky Radubedi	Ward Committee Youth	0780338617	info@contratich.co.za	pamphlet	
Lizza Magabe	Community member	07395 85889	LizzaMagabe14@gmail.com	by phone	
CECIL NTLWATINI	SINKZO ZONKE COUNTRY LIMITED	082584339	kintlwatini@gmail.com	LOCAL NEWS PAPER	
TAHIRA TOFFAH	IYER	0825584806	tahira@iyer.co.za	/	
Ntombi Masondo	Community member	016 7757577		By phone	
Mandl. Mkhize	Community member	0739858066	mandl.mkhize84@gmail.com	by phone	
Sibhe Sibija	Community member	079 485-9928	Sibhe19.ss@gmail.com	by phone	

Attendance Register

STAKEHOLDER ENGAGEMENT WORKSHOP: THELLE MOGOERANE URBAN DESIGN PRECINCT PLAN

DATE : 18 February 2017
 VENUE : J. Dumane Hall, Vosloorus
 TIME : 10H00 – 14H00

Name	Interest / Organisation Represented	Cell Phone no./ Telephone no.	E-mail address	How were you notified of this engagement?	Signature
FIKILE PATIBUZA	NAFCOL EKURHULENI	0791589381	FIKILE@nalediyafrica.co.za	NEWSPAPER YES	
Lucky Motaung	Community	0727120286	Cell		
THOKO TALETUME	Ward Committee	0796106838	MOKOSITHOKO@gmail.com	Yes.	
LAMUKU	NAFCOL EKURHULENI	0795785414	cell	NEWSPAPER YES	
Siyanda Ngobo	City Planning	0614281028	Siyanda.Ngobo@emni	official-Emni	
SKHUMBUSO MSHALI	Iyer	0730331013	skhumbuzo@iyer.co.za	WORK	

ANNEXURE

COMMENTS RECEIVED

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLO MABOQERAWU precinct plan

2. Interest in the area?

- I am a
- Resident
 - Property Owner
 - Business Owner
 - Visitor
 - Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

I like the vision, it will empower and bring money ~~the~~ to the ~~poor~~ people

4. What would you consider as the strong points of the proposed precinct plan?

empowerment and social development.

5. What would you consider as the weak points of the proposed precinct plan?

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Transport
2. Social health
3. Social development
- 4.

7. General Remarks/Comments

If we can stick to this plan, Vosloorus would go places

8. Contact Details/Preferred Method of Contact

- E-mail Silwe119.85@gmail.com
- SMS
- Telephone 079 985 9928

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Silwe

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

a partnership that works



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

The e Magorane development Framework

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

Yes I agree because its gonna be good for the community in creating jobs ect.

4. What would you consider as the strong points of the proposed precinct plan?

Social development and Empowerment.

5. What would you consider as the weak points of the proposed precinct plan?

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

- 1. *Transportation, Social development*
- 2. *Social health.*
- 3. _____
- 4. _____

7. General Remarks/Comments

8. Contact Details/Preferred Method of Contact

- E-mail *manthlankhize871@gmail.com*
- SMS
- Telephone *043 983 8060*

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Manthlankhize Mkhize.

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

a partnership that works



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thelle Mogoerane

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

1. The development does not include ward 64
 2. which has the most poor people.
 2. All the proposals were previously for
 this ward 64. Now the inland part is
 ward 62. The proposed taxi rank ward 45
 hospital (ward 45)

4. What would you consider as the strong points of the proposed precinct plan?

Mall, houses and economic area
 the issue is just around the
 integration of 45 as its having
 the demarcation.

5. What would you consider as the weak points of the proposed precinct plan?

Access from the East and
 South areas and of the
 hospital.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Phase 1
 2. and spread the
 3. development across all
 Neighbourhoods. STOP Cutting
 Ward 64.

7. General Remarks/Comments

The general remark is that
 young people must take advantage
 of these developments.
 Young people are poor.

8. Contact Details/Preferred Method of Contact

- E-mail info@comprotech.co.za
- SMS
- Telephone 078 0338617

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Mosy Rachabedi 078 0338617

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thellamogerane Hospital

2. Interest in the area?

I am a:

- Resident
 Property Owner
 Business Owner
 Visitor
 Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
 No

Please elaborate: All

1. Include neighboring wards.
2. Stop excluding ward 64
3. Stop cutting our ward via demarcation
- 4.

4. What would you consider as the strong points of the proposed precinct plan?

1. Development (economic)
- 2.

5. What would you consider as the weak points of the proposed precinct plan?

1. Access from the East and South areas of the hospital to the economic development area.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Phase 1
2. Phase 3
3. Phase 4
4. Phase 2

7. General Remarks/Comments

1. The developments are good but you don't like our ward 64 and we are poor.
2. You people of demarcation. Always give ward 64 things. MAXIM

8. Contact Details/Preferred Method of Contact

E-mail lizzy.magabe14@gmail.com

SMS

Telephone 073 9585859

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Lizzy Magabe

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

a partnership that works



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THE DEVELOPMENT OF THELLE MOGDENA

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

I AGREE ON THE VISION BECAUSE
IT WILL OPEN DOORS FOR UPCOMING
COMPANIES AND GROWTH

4. What would you consider as the strong points of the proposed precinct plan?

~~THE IDEAL AS A WHOLE~~
THE PLAN AS IT STANDS.

5. What would you consider as the weak points of the proposed precinct plan?

NOTHING

6. Please prioritise what you would consider the most important projects that are proposed, with **1** being the most important:

- 1. THE RETAIL CENTRE
- 2. RESIDENTIALS
- 3.
- 4.

7. General Remarks/Comments

NA

8. Contact Details/Preferred Method of Contact

- E-mail palmer.latin24@gmail.com
- SMS
- Telephone 012 3286833

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGODEANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other INVESTOR AGENT

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

THE COMMUNITY WILL BENEFIT
WILL CREATE JOBS

4. What would you consider as the strong points of the proposed precinct plan?

DEVELOPMENT IS THE KEY

5. What would you consider as the weak points of the proposed precinct plan?

AT THE MOMENT NONE

6. Please prioritise what you would consider the most important projects that are proposed, with **1** being the most important:

1. RETAIL CENTRE
2. BUSINESS RETAIL
3. TAXI RANK
4. RESIDENTIAL DEVELOPMENT

7. General Remarks/Comments

AS COMMUNITY WE ARE HAPPY
MORE THAN EVERYTHING
THIS DEVELOPMENT MUST CONTINUE

8. Contact Details/Preferred Method of Contact

- E-mail ERNEST.ZIMASE1@gmail.com
- SMS
- Telephone 079-555-1374

9. Name (It is **optional** for you to decide whether or not you wish to provide your name below)

ERNEST ZIMASE

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGOERANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

Business opportunity
township rehabilitation

4. What would you consider as the strong points of the proposed precinct plan?

Retail centre is going to
create employment and
minimise traffic congestion

5. What would you consider as the weak points of the proposed precinct plan?

N/A

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Residential development
2. Possible proposed cluster rooms
3. Business Retail
- 4.

7. General Remarks/Comments

Development within the township
will create jobs for the
community

8. Contact Details/Preferred Method of Contact

- E-mail madl.st@luc.com
- SMS
- Telephone 0723917235

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

tsheliso Mooli

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

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COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

phase 1 THELE MOGOERANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

The plan is very good

4. What would you consider as the strong points of the proposed precinct plan?

shopping centre and transporting

5. What would you consider as the weak points of the proposed precinct plan?

we need art centre

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. shopping centre & transporting
2. art centre
- 3.
- 4.

7. General Remarks/Comments

8. Contact Details/Preferred Method of Contact

- E-mail SSZiqubu@gmail.com
- SMS
- Telephone 0711478123

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Optional

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

a partnership that works



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGOERANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

Yes i do agree with a plan

4. What would you consider as the strong points of the proposed precinct plan?

So that it boost our economy and creates jobs for our community

5. What would you consider as the weak points of the proposed precinct plan?

if they make enough space and occupy the land with a mall

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Mall
2. housing
3. Taxi rank
4. park

7. General Remarks/Comments

NO COMMENTS

8. Contact Details/Preferred Method of Contact

- E-mail
- SMS
- Telephone 0731274420

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Santo Figlan

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

a partnership that works



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MCGOERANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

Development planning seems to be on premise and complies with the intentions of township urbanization.

4. What would you consider as the strong points of the proposed precinct plan?

The new investment opportunity coupled by employment opportunity as well magnificent facade of the area.

5. What would you consider as the weak points of the proposed precinct plan?

Geo-technical movement should this become an optimized sky-rise buildings unfinished taxi rank which does not comply with new development designs.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Retail
2. offices
3. Apartments
4. Business Centre / Shared by local SMEs

7. General Remarks/Comments

Proposed developments in Ekurhuleni Metro are often hindered by painful red-tape and political interest into projects.

8. Contact Details/Preferred Method of Contact

E-mail abemkhize@gmail.com

SMS

Telephone 083 6887741

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

ABE MKHIZE

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

a partnership that works



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGOSITHOKE HOSPITAL

2. Interest in the area?

I am a: THOKO KUTAME

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

You can start building the rental houses

4. What would you consider as the strong points of the proposed precinct plan?

to provide jobs or job creation to community

5. What would you consider as the weak points of the proposed precinct plan?

There is no weak points. coz we understand all the points they explain to us.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. shopping mall for community
2. housing
- 3.
- 4.

7. General Remarks/Comments

I wish they can start soon to fight poverty to our community

8. Contact Details/Preferred Method of Contact

E-mail Mogositheko@gmail.com

SMS

Telephone 079 610 6838

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Thoko Kutame

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MCGOERANE

2. Interest in the area?

I am a:

Resident

Property Owner

Business Owner

Visitor

Other

3. Do you agree with the vision that has been presented / described for the precinct?

Yes

No

Please elaborate:

It is clear to appear as the development of the residence of this areal precinct plan that seeks to better our lives.

4. What would you consider as the strong points of the proposed precinct plan?

Is that it covers the wide range spectrum to which all the variety of the community but we need the stake on the operational benefits.

5. What would you consider as the weak points of the proposed precinct plan?

Is that your plan was brought to our attention for comments at an advanced stage.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. The fact that your proposal plan
2. needs to speak with the
3. small business owners directly
4. at their structures level. (e.g) we need land of our own to build our business centres.

7. General Remarks/Comments

Please Consider Contacting the organised business people at the local level to discuss a business centre area for our various businesses.

8. Contact Details/Preferred Method of Contact

E-mail kntlwatini@gmail.com

SMS 082 513 4339

Telephone N/A

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Mr Cecil MThwatini

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Inelle Mqoerane Hospital

2. Interest in the area?

I am a:

- Resident
 Property Owner
 Business Owner
 Visitor
 Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
 No

Please elaborate:

It will impliment jobs for the community also it will help the community to be shopping, nearby.

4. What would you consider as the strong points of the proposed precinct plan?

shopping mall for the community, and for the staff of the Hospital

5. What would you consider as the weak points of the proposed precinct plan?

There is no weak point because they explain each and every point clearly.

6. Please prioritise what you would consider the most important projects that are proposed, with **1** being the most important:

1. Shopping mall,
2. Roads construction
3. Houses
- 4.

7. General Remarks/Comments

I wish the project will start as soon as possible to alleviate poverty in our community and more jobs to our people

8. Contact Details/Preferred Method of Contact

- E-mail
- SMS
- Telephone 0747186842

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Ames

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGOERAKE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

You can build flats or renting houses. Build mall for creating jobs. There must be parks so that our children can play and roads

4. What would you consider as the strong points of the proposed precinct plan?

Companies can be considered for job creations and Rest Parks.

5. What would you consider as the weak points of the proposed precinct plan?

Industrial sites because most of those who are going to operate would be foreigners.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Mall
2. Housing
3. INDUSTRIAL
4. PARKS

7. General Remarks/Comments

Electricity and water rates. Arts centers. Training Training Centers like Plumbing, Electricians, Builders, Agricultures, etc.

8. Contact Details/Preferred Method of Contact

- E-mail
- SMS
- Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Lucky Motaueng

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thelhe Magoerane.

2. Interest in the area?

I am a:

Resident

Property Owner

Business Owner

Visitor

Other

3. Do you agree with the vision that has been presented / described for the precinct?

Yes

No

Please elaborate:

I will be always interested in any form that will bring development & improvement to the communities (townships).

4. What would you consider as the strong points of the proposed precinct plan?

BRs and development & improvement around Thelhe Magoerane. & businesses, connecting people other areas. i.e. Othmanbo

5. What would you consider as the weak points of the proposed precinct plan?

I don't & did not pick up any thing that appeared to be weak

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. *BRs*

2. *Business*

3. *other development.*

4.

7. General Remarks/Comments

Always we encourage and support development of communities

8. Contact Details/Preferred Method of Contact

E-mail *David. Tsotetsi@ekurhuleni.gov.za*

SMS *072 732 4284*

Telephone *072 732 4284*

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Thabo Tsotetsi

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thelle Magerane hospital

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

BECAUSE EVERYTHING I SAW AND WAS EXPLAINED TOO MADE PERFECT SENSE.

4. What would you consider as the strong points of the proposed precinct plan?

The fly through plan as the end result of the precinct

5. What would you consider as the weak points of the proposed precinct plan?

↓

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. The mall that has been proposed.

2. _____

3. _____

4. _____

7. General Remarks/Comments

OVER ALL WAS OK OF THE PROPOSED PROJECT WAS OKAY.

8. Contact Details/Preferred Method of Contact

E-mail Ntomkhosi@Green ^{G-mail.com}

SMS

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Ntomkhosi Nkhosi

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

a partnership that works



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thelle Magoerane Precinct Plan

2. Interest in the area?

I am a:

- Resident
 Property Owner
 Business Owner
 Visitor
 Other

Representing Business Forum.

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
 No

Please elaborate:

It looks beautiful

4. What would you consider as the strong points of the proposed precinct plan?

The plan looks interesting and beautiful

5. What would you consider as the weak points of the proposed precinct plan?

I don't see the local business community. I hope to see involvement in decision making of the rollout of this development.

6. Please prioritise what you would consider the most important projects that are proposed, with **1** being the most important:

1.
2.
3.
4.

7. General Remarks/Comments

I think it would be good if the local business community can have a long lasting benefit out of this development. we are able to do big industrial business not only spaza shops.

8. Contact Details/Preferred Method of Contact

E-mail *Sikhumbuzo.mbofo@gmail.com*

SMS *081 888 7195*

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

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THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

URBAN DESIGN PLAN - THELLE MOGOERANE

2. Interest in the area?

I am a:

Resident

Property Owner

Business Owner

Visitor

Other

3. Do you agree with the vision that has been presented / described for the precinct?

Yes

No

Please elaborate:

THIS WILL ADD VALUE TO THE TOWNSHIP AND ITS COMMUNITIES.

4. What would you consider as the strong points of the proposed precinct plan?

JOB CREATION, WEALTH INCREASING. SAFER AND RELIABLE TRAVEL ARRANGEMENT TO THE HOSPITAL.

5. What would you consider as the weak points of the proposed precinct plan?

WEAK POINTS WILL BE THAT A LARGE NUMBER OF BLACK ENGINEERS, QUANTITY SURVEYORS WILL MISS OUT PARTICIPATING.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. PUBLIC TRANSPORT PROJECT

2. RESIDENTIAL PROJECT

3. RETAIL PROJECT

4. RECREATIONAL COMPLEX

7. General Remarks/Comments

I AM IN FAVOUR OF THE ENTIRE PRECINCT PLAN ONLY IF IT WILL LARGELY BENEFIT THE RESIDENTIAL COMMUNITIES.

8. Contact Details/Preferred Method of Contact

E-mail bmakuo@gmail.com

SMS

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

BRIAN MAKUOA

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELUB MOSOGRANE PRECINCT

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

IT WILL REVITALISE THE IMAGE OF THE HOSPITAL AND ITS SURROUNDINGS

4. What would you consider as the strong points of the proposed precinct plan?

RESIDENTIAL AND RETAIL AREAS

5. What would you consider as the weak points of the proposed precinct plan?

PLAN FOR RADIOL AND BRT IN THE SAME AREA.

6. Please prioritise what you would consider the most important projects that are proposed, with **1** being the most important:

1. RESIDENTIAL DEVELOPMENT
2. RETAIL CENTRE
3. PARK
- 4.

7. General Remarks/Comments

ITS A VERY GOOD CONCEPT, BUT THE YOUTH WILL HAVE TO BE INVOLVED IN THE IMPLEMENTATION PROCESS. AS NATCOC YOUTH IN EKURHULENI WE WOULD LIKE TO SIT IN THE STEERING COMMITTEE

8. Contact Details/Preferred Method of Contact

- E-mail FIKILE@nalediyafrika.co.za
- SMS
- Telephone [079 158 9381](tel:0791589381)

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

FIKILE FATHUWA

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thelle Mogoerane

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

I agree with it, because it will cater for business stalls, and it will make the place beautiful

4. What would you consider as the strong points of the proposed precinct plan?

It is business

5. What would you consider as the weak points of the proposed precinct plan?

none

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Taxi Rank
2. Stalls for hawkers
3. _____
4. _____

7. General Remarks/Comments

Street vendors to be incorporated into the plan

8. Contact Details/Preferred Method of Contact

- E-mail
- SMS
- Telephone ... 073 871 2715

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Sibongile Nxumalo

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Telle Magerane

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

Business aspect of it which will create employment

4. What would you consider as the strong points of the proposed precinct plan?

- * open spaces
- * trading stall

5. What would you consider as the weak points of the proposed precinct plan?

6. Please prioritise what you would consider the most important projects that are proposed, with **1** being the most important:

- 1. Taxi rank
- 2. retail business
- 3.
- 4.

7. General Remarks/Comments

We are street traders wish to be incorporated to the plan because more often we get left out in such development and it becomes difficult to compete with formal business

8. Contact Details/Preferred Method of Contact

- E-mail
- SMS 078 3140 899
- Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Grace

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGGERANE HOSPITAL

2. Interest in the area?

I am a:

- Resident
 Property Owner
 Business Owner
 Visitor
 Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
 No

Please elaborate:

IT IS A GOOD PLAN TO ERADICATE OPEN SPACES

4. What would you consider as the strong points of the proposed precinct plan?

SHOPPING CENTRE

5. What would you consider as the weak points of the proposed precinct plan?

DOCTORS BUSSINESS OFFICES AS PEOPLE ARE NOT WORKING CANT AFFORD TARIFFS.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. RETAIL SHOPS

2.

3.

4.

7. General Remarks/Comments

WE WELCOME THE PROPOSED PROJECT AND I WOULD LIKE TO EMPHISESE THAT ON JOBS PEOPLE FROM EXT 14 BE GIVEN FIRST PREFERANCE TO BOOST UNEMPLOYEMENT (WARD 64)

8. Contact Details/Preferred Method of Contact

E-mail KOIEELIJAH@GMAIL.COM

SMS

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

ELIJAH KOIEE

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

a partnership that works



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Phase 1, Thele Mogokonne

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

ITS a good plan to open empty spaces

4. What would you consider as the strong points of the proposed precinct plan?

shopping centers / Retailers

5. What would you consider as the weak points of the proposed precinct plan?

N/A

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Retailers / shops

2.

3.

4.

7. General Remarks/Comments

We welcome the project's

8. Contact Details/Preferred Method of Contact

E-mail

SMS

Telephone 0826244599

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

yes

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

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City of Ekurhuleni

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thelle Mogaerane Precinct

2. Interest in the area?

I am a:

- Resident
 Property Owner
 Business Owner
 Visitor
 Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
 No

Please elaborate:

It will compliment the hospital cause it seem to be an island unto itself.

4. What would you consider as the strong points of the proposed precinct plan?

It will uplift the economy of the of the town (Vosloorus), It will create employment to the masses and it will improve the town.

5. What would you consider as the weak points of the proposed precinct plan?

My hope is that, will it stretch to the rest of Vosloorus? Will it include the small businesses of the area as part of developers?

6. Please prioritise what you would consider the most important projects that are proposed, with **1** being the most important:

- The business area*
- The shopping complex*
- The housing*
-

7. General Remarks/Comments

I think is good for the community since is going to develop. I hope some's will be included in building and being part of this development.

8. Contact Details/Preferred Method of Contact

- E-mail *maboean@gmail.com*
 SMS *061 928 7971*
 Telephone

9. Name (It is **optional** for you to decide whether or not you wish to provide your name below)

Nteso Maboea

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thek Mogoerane

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

It will address some of our problems for example dumping and crime on the open spaces targeted for development. It will also improve the transport infrastructure interconnectivity.

4. What would you consider as the strong points of the proposed precinct plan?

The Harare depot close to the bus facility. Developments on the bus for space.

5. What would you consider as the weak points of the proposed precinct plan?

History for use.

6. Please prioritise what you would consider the most important projects that are proposed, with **1** being the most important:

1. Development of bus for space
2. Harare depot
3. Retail
4. Development of the pedestrian walkway space.

7. General Remarks/Comments

Hope that this development would bring some work to alleviate unemployment and poverty if it is implemented.

8. Contact Details/Preferred Method of Contact

- E-mail vupters@gmail.com
- SMS
- Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Jan Monyepo

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGOERANE PRECINCT

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

4. What would you consider as the strong points of the proposed precinct plan?

5. What would you consider as the weak points of the proposed precinct plan?

PUBLIC PARTICIPATION, INFORMATION WAS NOT SPREAD.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. RETAIL

2.

3.

4.

7. General Remarks/Comments

THIS INFORMATION NEEDED TO BE SPREAD TO THE WHOLE COMMUNITY OF VOSLOORUS. IT CANI BE COMMUNICATED TO ONE ONE WARD.

8. Contact Details/Preferred Method of Contact

E-mail

SMS

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

GLADYS NYWANJE

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

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COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Telle Mogoerane

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

4. What would you consider as the strong points of the proposed precinct plan?

BUILDING OF R.I.D.P HOUSES

5. What would you consider as the weak points of the proposed precinct plan?

N/A | JOB CREATION

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. BUILDING OF MALL

2.

3.

4.

7. General Remarks/Comments

ADVERTISING OF JOB IN TELLE MOGOERANE

8. Contact Details/Preferred Method of Contact

E-mail

SMS

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGOERANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

4. What would you consider as the strong points of the proposed precinct plan?

Rank - BRT Mall

5. What would you consider as the weak points of the proposed precinct plan?

NONE

6. Please prioritise what you would consider the most important projects that are proposed, with **1 being the most important**:

1. Business
2. Housing
3. BRT
4. RANK

7. General Remarks/Comments

No comment

8. Contact Details/Preferred Method of Contact

- E-mail
- SMS
- Telephone

9. Name (It is **optional** for you to decide whether or not you wish to provide your name below)

MARY MOTHA

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

The Ile Mosoerane

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

The proposal is much needed in this community so the sake of employment

4. What would you consider as the strong points of the proposed precinct plan?

job creation

5. What would you consider as the weak points of the proposed precinct plan?

- * The parking in hospital is not enough for visitors,
- * Hospital only operates during the day, the community is not happy this should be changed to 24 hrs
- * Extend the hospital in order to support all the townships that feed the hospital

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Hospital
2. Taxi rank
- 3.
- 4.

7. General Remarks/Comments

There are no specialist in Voluvers in the medical field. It becomes a cost factor having to travel hundreds of km to access such facilities. The hospital skills is a great need for me and the community

8. Contact Details/Preferred Method of Contact

- E-mail
- SMS
- Telephone 073 12 66 046 (Zulu / Sotho)

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Johannes MTHembu

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

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COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGOERANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

AGREE WITH THE VISION. MOSTLY THE CHANGE NEAR THE HOSPITAL AND FACILITIES TO BE BUILT.

4. What would you consider as the strong points of the proposed precinct plan?

5. What would you consider as the weak points of the proposed precinct plan?

HOSPITAL EXPANSION WAS NOT CONSIDERED AND THE VISITORS PARKING IS TOO SMALL TO ACCOMMODATE KATHORUS, HOSPITAL VISITORS.

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. HOSPITAL EXPANSION.
2. VISITORS PARKING AND SECURITY (EXPANSION)
3. MORE HOSPITAL STAFF TO EMPLOY.
4. STREET LIGHTS NEAR HOSPITAL

7. General Remarks/Comments

8. Contact Details/Preferred Method of Contact

- E-mail SIFISO.Z.99@gmail.com.
- SMS 0810101065
- Telephone 0810101065

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

SAM ZWANE.

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGORANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

WE WILL OPPORTUNITY

4. What would you consider as the strong points of the proposed precinct plan?

FLATS

5. What would you consider as the weak points of the proposed precinct plan?

SMALL PLOTS

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. B.R.T

2.

3.

4.

7. General Remarks/Comments

CONTINUATION OF CONSULTATION

8. Contact Details/Preferred Method of Contact

E-mail BHEKI * HADEBE @ EKURHULENI * GOV * ZA

SMS

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

BHEKI

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT



COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

JHELLE MOGOERANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

.....
.....
.....
.....

4. What would you consider as the strong points of the proposed precinct plan?

Mall

.....
.....
.....

5. What would you consider as the weak points of the proposed precinct plan?

Parking out side for
taxi rank Toilets

.....
.....

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. FLATS

2.

3.

4.

7. General Remarks/Comments

Entry Room there old
pipes to take them away
to clean the place

8. Contact Details/Preferred Method of Contact

E-mail

SMS SMS

Telephone 073 43 67 595

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

EDWARD MOHLONI

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELG MOGORANE

2. Interest in the area?

I am at:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

4. What would you consider as the strong points of the proposed precinct plan?

JOB OPPORTUNITY AND
BUSINESS OPPORTUNITIES

5. What would you consider as the weak points of the proposed precinct plan?

DEMANDING EXPERIENCE

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. B.R.T.
2. TAXI RANK
3. MALL
4. FLATS

7. General Remarks/Comments

THE LOCAL COMMUNITY
ON BUSINESS OPPORTUNITY
AND GIVE THE THE
PEOPLE OF AREA FIRST
PREFERENCE IN TRAINING
OF WORK AND BUSINESSES

8. Contact Details/Preferred Method of Contact

- E-mail tebogomsimang@gmail.com
- SMS
- Telephone 092 743 2729

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

TEBOGO MTSHEKE

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thello Magoekane Development Framework

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

4. What would you consider as the strong points of the proposed precinct plan?

The opportunity to create work and support small business.

5. What would you consider as the weak points of the proposed precinct plan?

The lack of community participation and the lack of exposure of local people to education

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. *Shopping areas*
2. *BRT*
3. *Housing*
4. *Taxi Rank*

7. General Remarks/Comments

The process of creating the community awareness. Especially to the opportunity that is economic and the 50% BBE aspect of development.

8. Contact Details/Preferred Method of Contact

- E-mail *biglucky84@gmail.com*
- SMS
- Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Lucky Nkosi

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THEILE MOGOERANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

Yes because it will be provide
Employment

4. What would you consider as the strong points of the proposed precinct plan?

Job Creation

5. What would you consider as the weak points of the proposed precinct plan?

6. Please prioritise what you would consider the most important projects that are proposed, with **1 being the most important**:

1. TAXI RANK

2. RETAILS

3.

4.

7. General Remarks/Comments

8. Contact Details/Preferred Method of Contact

E-mail

SMS

Telephone 071 713 1386

9. Name (It is **optional** for you to decide whether or not you wish to provide your name below)

Lutoka Wondo

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

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COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

Thelle Magoesane

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

4. What would you consider as the strong points of the proposed precinct plan?

Malls
Taxi Rank

5. What would you consider as the weak points of the proposed precinct plan?

None

6. Please prioritise what you would consider the most important projects that are proposed, with **1 being the most important**:

1. Refurbishment of open spaces

2.

3.

4.

7. General Remarks/Comments

No

8. Contact Details/Preferred Method of Contact

E-mail

SMS

Telephone 078 43 55 65 1

9. Name (It is **optional** for you to decide whether or not you wish to provide your name below)

Santi Sam Mphuthi

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

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COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELLE MOGOCRANG

2. Interest in the area?

I am a:

Resident

Property Owner

Business Owner

Visitor

Other

3. Do you agree with the vision that has been presented / described for the precinct?

Yes

No

Please elaborate:

We like the concept based on the fact that it gives us an idea of Vosloorus future development and its a great need in this community and it shows that the government is doing something

4. What would you consider as the strong points of the proposed precinct plan?

Its a great need, create employment and benefit the youth. and the rank proposal is a great idea

5. What would you consider as the weak points of the proposed precinct plan?

~~NO~~ NO

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. Rank

2.

3.

4.

7. General Remarks/Comments

I am happy

8. Contact Details/Preferred Method of Contact

E-mail

SMS 074 244 2295

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Mpheni Qotoyi

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

THELE MOLOKLANE

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

MAALL WILL BRING JOBS AND THE COMMUNITY NOT TO WALK LONG DISTANCE TO BUY GROCERIES

4. What would you consider as the strong points of the proposed precinct plan?

MAALL WILL BRING JOBS AND THE COMMUNITY

5. What would you consider as the weak points of the proposed precinct plan?

IT IS A GOOD PLAN

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. MAALL

2.

3.

4.

7. General Remarks/Comments

None

8. Contact Details/Preferred Method of Contact

E-mail

SMS

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

MNomeli MASONDO.

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

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COMMENTS FORM: EKURHULENI URBAN DESIGN PROJECT

1. Which precinct plan is being commented on?

TELE MOHEKAN

2. Interest in the area?

I am a:

- Resident
- Property Owner
- Business Owner
- Visitor
- Other

3. Do you agree with the vision that has been presented / described for the precinct?

- Yes
- No

Please elaborate:

YOU NEED A TOOL

4. What would you consider as the strong points of the proposed precinct plan?

Hoousing

5. What would you consider as the weak points of the proposed precinct plan?

Jobs

6. Please prioritise what you would consider the most important projects that are proposed, with 1 being the most important:

1. MOLL

2.

3.

4.

7. General Remarks/Comments

No

8. Contact Details/Preferred Method of Contact

E-mail

SMS 079 3783414

Telephone

9. Name (It is optional for you to decide whether or not you wish to provide your name below)

Comments can be submitted by e-mail to urbandesign@ekurhuleni.gov.za, or in the "comment box" at the Boksburg City Planning office or Vosloorus Library, or sent by post to the Ekurhuleni City Planning Department, at PO Box 13, Kempton Park, 1620, or hand delivered to the City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park, by no later than 20 March 2017.

THANK YOU FOR YOUR INPUT

Comments - T.M. Precinct Plan.

I Bongani Mtshali ID No 7809255940089

0836932988
Cell No 0717333108 FROM EXT 25 ward 45.5

I saw the precinct plan for Helle Mokoena
it looks so nice but my concern is the
space allocated for Retail centre as compared
to the one allocated for Taxi rank my reason
is because Retail centre brings a lot of job
opportunities than the taxi rank.

ANNEXURE ©

AGENDA



FORMULATION OF URBAN DESIGN POLICY, PRECINCT PLANS & REVIEW COMMITTEE:
PRECINCT FORUM WORKSHOP:

DRIES NIEMANDT PRECINCT PLAN & THELLE MOGOERANE HOSPITAL PRECINCT PLAN

10 December 2015

Boardroom 1 & 2; Investment Centre, 1 Monument Road; Kempton Park

AGENDA

1. Opening & Introductions
2. Project overview & Purpose of Precinct Forum
3. Matters for discussion
 - 3.1 Presentation: Proposed Precinct Plans:
 - Thelle Mogoerane Hospital Precinct
(New Natal Spruit Hospital Precinct)
 - Dries Niemandt Precinct
 - 3.2 Discussion on content of presentation
4. Way Forward
5. Closure

ANNEXURE


EMAIL INVITATIONS TO KEY EXTERNAL STAKEHOLDERS

Forwarded message -----
 From: "Martin Bekker (Kempton Park)" <Martin.Bekker@ekurhuleni.gov.za>
 To: "nomonde.mqhaya@gmail.com" <nomonde.mqhaya@gmail.com>, "Witness.Damane@gauteng.gov.za" <Witness.Damane@gauteng.gov.za>, "Patrick.Ntuli@gauteng.gov.za" <Patrick.Ntuli@gauteng.gov.za>, "Gumani.Netshituni@gauteng.gov.za" <Gumani.Netshituni@gauteng.gov.za>
 Cc:
 Bcc:
 Date: Thu, 16 Feb 2017 15:01:32 +0000
 Subject: FW: Thelle Mogoerane Hospital Urban Design Precinct Plan: Notification of "Open Day" and invitation for inputs / comments

Dear
 Dr. Mqhaya-Mbambo
 Mrs. Damane
 Mr. Ntuli
 Mr. Netshituni

The Ekurhuleni City Planning Department is busy with a project which involves the formulation of Urban Design Precinct Plans for selected areas in Ekurhuleni. These precinct plans will serve as basis to guide possible future development within the respective areas for which precinct plans are being formulated.

One of the precincts for which plans are being formulated is the areas surrounding the Thelle Mogoerane Hospital. The aerial photo included below shows the precinct boundary.




Included below and in the attached file, please find an invitation to an "open day" scheduled for engagement in respect of this Urban Design Precinct Plan in process of being formulated for the area around the Thelle Mogoerane Hospital in Vosloorus.

The draft urban design precinct plan for comments and inputs will also be uploaded on the Ekurhuleni website, but should you require any further information at this stage, you are welcome to contact us.

Looking forward to seeing you at the "open day" on Saturday and receiving your inputs. However, should you not be able to attend the "open day" you can still view the draft urban design precinct plan on the Ekurhuleni website (in your own time) and forward your comments / inputs to us by the due date stated in the notice below.

Should you wish to meet with us in regard to the proposed urban design precinct plan, please let us know, then we will be glad to make an appointment to meet with you.



INVITATION FOR STAKEHOLDER ENGAGEMENT: URBAN DESIGN PRECINCT PLAN: AREAS AROUND THE THELLE MOGOERANE HOSPITAL

HAVE YOUR SAY!!!

The City of Ekurhuleni is formulating an Urban Design Precinct Plan for the areas around the Thelle Mogoerane Hospital in Vosloorus. These precinct plans will serve to guide possible future development within the areas under consideration. In addition, an overarching Ekurhuleni Urban Design Policy is being formulated to supplement the said precinct plans.

In developing this precinct plan, the Municipality is requesting input from the public and key stakeholders. Draft strategies and concepts have been prepared to serve as a basis for inputs. The Ekurhuleni City Planning Department will be running an Open Day session, through which you are invited to learn more about this initiative and provide your suggestions and comments.

Date: Saturday, 18 February 2017
Time: Between 10h00 to 14h00 (at your convenience)
Venue: J. Dumane Hall, Vosloorus

Draft documents can be viewed:

- On the City's website - www.ekurhuleni.gov.za - and you can make an input electronically.
- Boksburg City Planning Offices, (3rd Floor, Boksburg Civic Centre, 2nd, Trichardt's & Commissioner Streets, Boksburg)
- Vosloorus Library (M.C. Botha Drive, Vosloorus) Library operating hours: Mon - Fri: 09h00-16h30, Sat: 08h00-13h00.

To make an input:

- Forward in writing by e-mail to urbandesign@ekurhuleni.gov.za
- Submit in the "comment box" at the Boksburg City Planning Offices or Vosloorus Library.
- Post to the Ekurhuleni City Planning Department, at P.O. Box 13, Kempton Park, 1620.
- Hand deliver to City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park.

Deadline for inputs: Monday, 20 March 2017.

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www.ekurhuleni.gov.za

City of Ekurhuleni

Kind regards,

Martin Bekker, Pr. Pln
 Metropolitan Spatial Planning Division
 City Planning Department
 Ekurhuleni Metropolitan Municipality

Telephone : +27(0)11-999-4026
 E-mail : martin.bekker@ekurhuleni.gov.za
 Website : www.ekurhuleni.gov.za
 Postal : PO Box 13, Kempton Park, 1620
 Physical : Ground Floor, Markem Building, 10 Margaret Ave, Kempton Park

Forwarded message -----
 From: "Martin Bekker (Kempton Park)" <Martin.Bekker@ekurhuleni.gov.za>
 To:
 Cc:
 Bcc:
 Date: Thu, 16 Feb 2017 14:45:15 +0000
 Subject: Thelle Mogoerane Hospital Urban Design Precinct Plan: Notification of "Open Day" and invitation for inputs / comments

To whom it may concern as consulting planner or developer in Ekurhuleni

Included below and in the attached file, please find an invitation to the "open day" scheduled for engagement in respect of the Urban Design Precinct Plan in process of being formulated for the area around the Thelle Mogoerane Hospital in Vosloorus.

If you would like to forward this notification to any other party whom you think may have an interest in the formulation of this precinct plan, we would greatly appreciate your assistance in this regard.

The draft urban design precinct plan for comments and inputs will also be uploaded on the Ekurhuleni website, but should you require any further information at this stage, you are welcome to contact us.

Looking forward to seeing you at the "open day" on Saturday and receiving your inputs. However, should you not be able to attend the "open day" you can still view the draft urban design precinct plan on the Ekurhuleni website (in your own time) and forward your comments / inputs to us by the due date stated in the notice below.



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HAVE YOUR SAY!!!

The City of Ekurhuleni is formulating an Urban Design Precinct Plan for the areas around the Thelle Mogoerane Hospital in Vosloorus. These precinct plans will serve to guide possible future development within the areas under consideration. In addition, an overarching Ekurhuleni Urban Design Policy is being formulated to supplement the said precinct plans.

In developing this precinct plan, the Municipality is requesting input from the public and key stakeholders. Draft strategies and concepts have been prepared to serve as a basis for inputs. The Ekurhuleni City Planning Department will be running an Open Day session, through which you are invited to learn more about this initiative and provide your suggestions and comments.

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Venue: J. Dumane Hall, Vosloorus

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Deadline for inputs: Monday, 20 March 2017.

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City of Ekurhuleni

Kind regards,

Martin Bekker, Pr. Pln
 Metropolitan Spatial Planning Division
 City Planning Department
 Ekurhuleni Metropolitan Municipality

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 E-mail : martin.bekker@ekurhuleni.gov.za
 Website : www.ekurhuleni.gov.za
 Postal : PO Box 13, Kempton Park, 1620
 Physical : Ground Floor, Markem Building, 10 Margaret Ave, Kempton Park

https://mail.google.com/mail/u/0/#inbox/15ab34919479c58c


----- Forwarded message -----
 From: "Martin Bekker (Kempton Park)" <Martin.Bekker@ekurhuleni.gov.za>
 To: Mzwandile Wondo <Mzwandile.Wondo@ekurhuleni.gov.za>
 Cc:
 Bcc:
 Date: Wed, 15 Feb 2017 14:53:46 +0000
 Subject: INVITATION: "Open Day": Urban Design Precinct Plan for areas around the Thelle Mogoerane Hospital in Vosloorus
 Dear Councillor Wondo

With this e-mail, the City Planning Department wishes to invite you to our "open day" for a proposed Urban Design Precinct Plan, which we are in process of formulating for areas around the Thelle Mogoerane Hospital in Vosloorus (as per the notice included below and in the attached file).

The proposed plan is still in draft stage and an "open day" is scheduled for this Saturday, 18 February 2017, between 10:00 and 14:00 (at your convenience) at the J. Dumane Hall in Vosloorus, during which time interested parties can learn more about this initiative and make suggestions and inputs. However, if it is not convenient for you to attend the "open day" or if you would like to have further engagement with us in respect of the draft proposals for the said precinct plan, please let us know, in which case we will gladly setup an appointment to meet with you.

Notification of the "open day" is done through advertisement in the local newspaper, SMS's, e-mail's, pamphlets and load-hailing. However, should you wish to forward this notification to any particular parties whom you think may have an interest in the area, please feel free to do so.

We are looking forward to your favorable reply and your support for this positive initiative, towards facilitating and guiding possible future development in this area.



**INVITATION
 FOR STAKEHOLDER ENGAGEMENT:
 URBAN DESIGN PRECINCT PLAN:
 AREAS AROUND THE
 THELLE MOGOERANE HOSPITAL**

HAVE YOUR SAY!!!

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- Hand deliver to City Planning Corporate Office, Markem Building, Cnr Margaret Avenue and Kempton Road, Kempton Park.


Deadline for inputs: Monday, 20 March 2017.

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Kind regards,

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 Metropolitan Spatial Planning Division
 City Planning Department
 Ekurhuleni Metropolitan Municipality



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 Website : www.ekurhuleni.gov.za
 Postal : PO Box 13
 Kempton Park, 1620
 Physical : Ground Floor, Markem Building
 10 Margaret Ave, Kempton Park

----- Forwarded message -----

From: "Martin Bekker (Kempton Park)" <Martin.Bekker@ekurhuleni.gov.za>
To: Makhosi Lehari <Makhosi.Lehari@ekurhuleni.gov.za>
Cc:
Bcc:
Date: Wed, 15 Feb 2017 14:27:14 +0000
Subject: INVITATION: "Open Day": Urban Design Precinct Plan for areas around the Thelle Mogoerane Hospital in Vosloorus
Dear Councillor Lehari

With this e-mail, the City Planning Department wishes to invite you to our "open day" for a proposed Urban Design Precinct Plan, which we are in process of formulating for areas around the Thelle Mogoerane Hospital in Vosloorus (as per the notice included below and in the attached file).

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Date: Saturday, 18 February 2017
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Venue: J. Dumane Hall,
Vosloorus

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Deadline for inputs: Monday, 20 March 2017.

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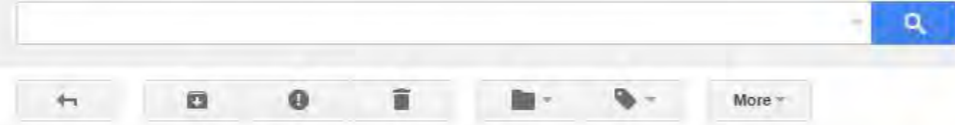


Kind regards,

Martin Bekker, Pr. Pln
Metropolitan Spatial Planning Division
City Planning Department
Ekurhuleni Metropolitan Municipality



Telephone : +27(0)11-999-4026
E-mail : martin.bekker@ekurhuleni.gov.za
Website : www.ekurhuleni.gov.za
Postal : PO Box 13
Kempton Park, 1620
Physical : Ground Floor, Markem Building
10 Margaret Ave, Kempton Park



----- Forwarded message -----

From: "Martin Bekker (Kempton Park)" <Martin.Bekker@ekurhuleni.gov.za>
To: Linah Mkhize <Linah.Mkhize@ekurhuleni.gov.za>
Cc:
Bcc:
Date: Wed, 15 Feb 2017 14:56:04 +0000
Subject: INVITATION. "Open Day": Urban Design Precinct Plan for areas around the Thelle Mogoerane Hospital in Vosloorus
Dear Councillor Mkhize

With this e-mail, the City Planning Department wishes to invite you to our "open day" for a proposed Urban Design Precinct Plan, which we are in process of formulating for areas around the Thelle Mogoerane Hospital in Vosloorus (as per the notice included below and in the attached file).

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Deadline for inputs: Monday, 20 March 2017.

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Kind regards,

Martin Bekker, Pr. Pln
Metropolitan Spatial Planning Division
City Planning Department
Ekurhuleni Metropolitan Municipality



Telephone : [+27\(0\)11-999-4026](tel:+27(0)11-999-4026)
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Website : www.ekurhuleni.gov.za
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Kempton Park, 1620
Physical : Ground Floor, Markem Building
10 Margaret Ave, Kempton Park

